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Yarra Ranges Council

Budget

Year Ending 30 June 2023

and

4 Years Ending 30 June 2026

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Acknowledgement of Country

We respectfully acknowledge the Traditional Owners, the Wurundjeri People, as the Custodians of the land on which we reside and operate. We also pay respects to all Aboriginal community Elders, past and present, who have resided in the area and have been an integral part of the history of this region.

# Mayor and CEO introduction

Through all the various lines, figures and graphs of this document, one core value guides all of our decisions and actions: a commitment to deliver the very best for this special place we call home.

We enjoy open spaces, businesses and produce that people travel the world to experience and a powerful, unshakeable community spirit and pride.

Through the difficulties of the recent years – the pandemic and the recent storms – we’ve seen that our community is kind, engaged and always willing to put a hand up to help others. We understand many challenges remain across our community, and we believe that this budget reinforces our commitment to our community by continuing investment in much need services and infrastructure.

It’s our role in local government to support, guide and lead - to keep the Yarra Ranges as a world-class destination that people love to live in and love to visit. That’s where this budget comes in.

We’ve listened and we’ve learned and are confident this is a financially responsible budget which will continue to support a healthy and sustainable future for the Yarra Ranges community.

Striking the right balance between financial sustainability and delivering the very best for our communities can be challenging. We put our teams through some tough conversations, and we’ve had to make some tough decisions whilst ensuring continued support for our community.

And for this, we thank our Councillors and Officers who have been involved in the development and preparation of this important document and we commend this budget to our community. This document outlines everything we plan on doing in the coming 12 months, and the numbers behind it. It also forecasts the coming four years – though we know now more than ever that you can’t always know what’s around the corner.

**Storm and pandemic recovery**

In the last 12 months, one of our biggest priorities has been to help our community get through the pandemic and recover from the June 2021 storms.

We established a temporary Recovery Directorate, acknowledging that our community members in the Dandenong Ranges will need specific and specialised assistance over coming years as they recover. However, for us to continue this important recovery work, we will require more state funding. We will work hand-in-hand with our advocacy to the State and Federal Governments for more assistance in recovery and new infrastructure projects in the region. At the time of releasing this draft budget, Council has submitted business cases to the government, however, are yet to receive any further confirmation of funding.

In this budget, we’ve set aside $3 million in a Community Recovery Fund, to provide for new and ongoing initiatives, such as the four Community-led Recovery Committees. An additional $2 million has been set aside for 2023-24 to continue the focus on emergency management, preparedness and recovery – understanding that it is inevitable we will face more emergencies in the future.

**Engagement and advocacy**

Our role in Council goes far beyond roads, rates and rubbish. We deliver more than 120 services to 150,000 people, spread over 55 towns and communities. Everything from Maternal and Child Health to pools, youth services, building approvals, libraries, playspaces, sporting grounds and facilities, paths and trails falls under our banner. One of our key roles is representing the views of our community not just in our decisions, but in our conversations with the State and Federal Government.

A highlight of the last year was the purchase of 150 Cambridge Road, Kilsyth from the State Government. The community let us know that they wanted Council to purchase the former school site to keep the land as open space and we’re delighted that this can now happen.

Since the launch of the Shaping Yarra Ranges platform, we’ve had more than 100 engagements run and received insightful feedback from our community. An example is last year’s survey on the upcoming changes to bin (waste) services which received more than 7,000 responses from the community. This year, we’ll be presenting our Draft Community Waste Plan, which uses this feedback to outline proposed changes to our bins. This draft will be a check-in with the community to see if we’ve got it right. Stay tuned at [shaping.yarraranges.vic.gov.au](https://shaping.yarraranges.vic.gov.au/) for more information about this and other projects coming up.

**Capital works**

Every year, we work to deliver new and upgraded community infrastructure through our Capital Works Program.

Last year, we delivered the renewal of the Belgrave Library, new skate parks in Monbulk and Upwey, playspaces at Belgrave Lake Park, East Warburton Hall, Wandana Reserve in Mooroolbark and Gateway Reserve in Lilydale, a sporting pavilion in Wandin North, and a long-awaited redevelopment of the Seville Oval to provide an improved playing surface – all while undertaking significant work to repair community infrastructure in the aftermath of the June 2021 storm.

We also started construction on major projects, including the Mount Evelyn Community Sports Pavilion and RidgeWalk in the Dandenong Ranges, which will be finished in the coming year.

In 2022-23, we’re excited to be working on significant projects including the Yarra Valley Trail and Warburton Mountain Bike Destination (pending the outcome of the Environmental Effects Statement and State Government decision), a new pump track in Wesburn, new community sporting pavilions in Kimberley Reserve and Pinks Reserve, the Chirnside Urban Park and new playspaces in Carmen Reserve, Lilydale, and Glenvalley Reserve in Seville East.

At the same time as working on new major projects, we will continue to deliver on the fundamental needs of our community such as road renewal works and the Roads for Community initiative, ensuring our footpaths, bike paths, drains and bridges are well-maintained, and that our parks, open spaces and recreational facilities continue to be widely utilised by our community.

These are just a sample of the many projects that we’ll be running throughout the year, and we encourage you to look through the budget and keep an eye out on the Council website, to see what’s coming up.

**Conclusion**

In this year’s budget, we’ve allocated $86.4 million towards the ongoing delivery of more than 120 services to the community. This includes:

* $6.3 million for early years development and early childhood education and care
* $4.6 million for positive ageing services
* $497,000 for supporting people with disabilities
* $2.0 million to support youth mental health, participation and engagement
* $7.0 million for maintenance and renewal of community buildings
* $2.0 million for maintaining aquatics facilities
* $2.2 million for biodiversity conservation
* $2.3 million for animal management and improving community safety

We’ll be working to meet a rate cap of 1.75% in this budget and improving what we do internally to keep costs down while improving our services.

Our focus will always be on you, our community members, and we’ll continue to work towards providing an improved customer experience in all of your interactions with Council. We’ll also be working with our business community to position our region as the most desirable place to live, invest in and visit, through our upcoming Economic Development Strategy.

And finally, in recognition of our most prized asset – our incredible natural environment – we’ll continue our focus on environmental management, including the ongoing delivery of the Liveable Climate Action Plan, leading the way for community, businesses and industry within the region.

We’ll be working with the community at the heart of everything we do.

We can’t always predict how a year will pan out. There will be disruptions and unexpected speedbumps in the road. But we’ve got a passionate bunch of people who are working hard to deliver on the key actions of the Council Plan. We are ready to help our community adapt and overcome whatever the year holds, and to make you proud to call Yarra Ranges home.

|  |  |
| --- | --- |
| **Councillor Jim Child** | **Tammi Rose** |
| **Mayor** | **CEO** |

# **Executive summary**

Yarra Ranges Council’s 2022-23 Budget (and the following three years to 2025-26) seeks to enable the delivery of high quality services, projects and infrastructure that are valued by our community, while ensuring Council remains financially sustainable in the long-term to continue to invest in the future generations of our people and communities.

## Key statistics of the 2022-23 budget

1. Total Revenue – $248.6 million (Forecast 2021-22 – $249.7 million)
2. Total Expenditure – $208.9 million (Forecast 2021-22 – $214.2 million)
3. Accounting Result – $39.7 million surplus (Forecast 2021-22 – $35.5 million surplus)

The Accounting Result is based on total income of $248.6 million which includes capital grants and contributions but excludes expenditure incurred on capital works. This is a notional accounting measure but doesn’t reflect actual cash performance of Council.

(Refer Comprehensive Income Statement in Section 3.1)

1. Adjusted underlying operating result - $3.3 million deficit (Forecast 2021-22 – $0.4 million surplus).

Adjusted underlying operating result is an important measure of financial sustainability. This measure demonstrates Council’s ability to self-fund its operations, and excludes funding related to Council’s capital works program. A positive result means Council has excess funds to invest back into service delivery or additional capital works projects in future years. Alternatively, a negative result means Council must rely on its reserves to make up the shortfall.

(Refer Comprehensive Income Statement in Section 3.1)

1. Cash result – $0.5 million increase (Forecast 2021-22 – $1.9 million increase)

This is the net cash result after Council has met all its commitments from operations, capital expenditure and financing costs. This is a measure of liquidity and is not directly related to profitability.

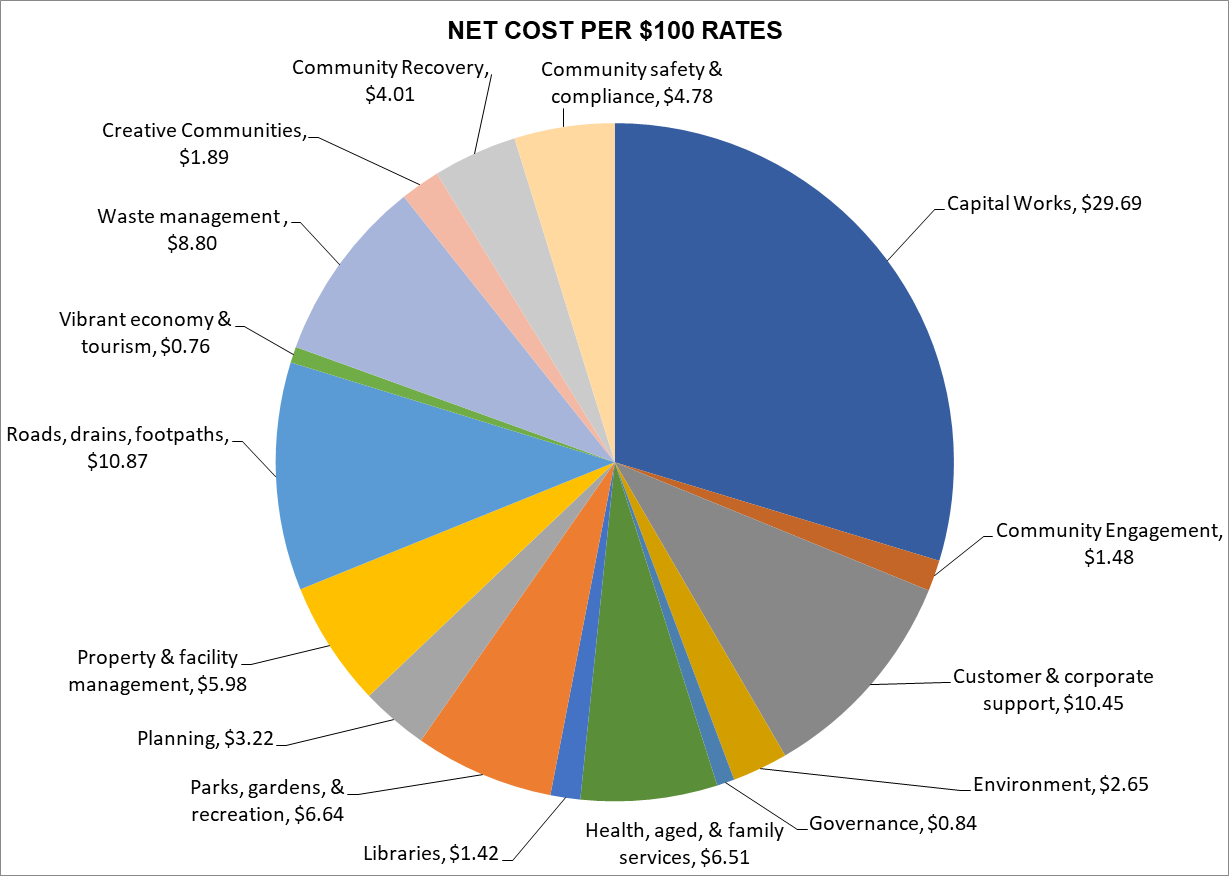
(Refer Statement of Cash Flows in Section 3.4)

1. Total Capital Works Program of $89.2 million which includes $3.5 million carried forward projects from 2021-22, funded though:
   1. $28.7 million from Council operations (rates funded);
   2. $23.5 million sourced from borrowings;
   3. $1.0 million from contributions from various sporting clubs etc.; and
   4. $35.9 million from external grants

(Refer Statement of Capital Works in Section 3.5)

## Where Council spends your rates

The chart below provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every $100 that Council receives in rates income.



## Historical context

Several important factors have influenced Council’s financial performance over the last five (5) years, including:

* rate capping for Victorian councils (in place since 2016) has seen the continuation of restricted revenue growth while the costs and volume of services and investment by Council in our community have continued to grow at a faster pace – this has had a cumulative diminishing impact on Council’s financial position over those years
* Council’s response to the Covid-19 pandemic in 2020, 2021 and continuing into 2022 has been significant, resulting in a material commitment of previously unbudgeted spending to aid our community recovery. This work included the establishment in 2020 of a Community Recovery Fund to provide direct services to the community as needed. Council’s recovery work is expected to continue for several years to come.

In developing the 2022-23 to 2025-26 Budget, Council has determined that our community response must remain our highest priority, and as such a careful approach to budget management is required to produce a budget that is responsive and responsible. In the 2022-23 Budget (and future years), Council has made provisions for ongoing targeted community pandemic recovery work, planned recovery from the storm events of 2021 and 2022, and has also made provision for a range of cost control measures (operational savings, efficiency targets, and some service and capital program reductions) to ensure Council returns to a strong and sustainable financial position.

Over the coming years, Council will continue our work to ensure financial sustainability in a rate capped environment. Council will review its 10 year long-term financial plan, which was adopted in October 2021, to ensure it reflects the changes that have occurred since its adoption and ensure that our community is kept informed on how this will be achieved and confirm the principles by which it will be maintained.

## Responding to a global pandemic and a major storm event

After a challenging 2020, it was hoped that Council could ensure its focus was on supporting the community as it recovered from the pandemic in 2021. That all changed after the significant storm event that occurred on 9 June 2021 and subsequent storm events in October 2021 and January 2022. Council has, with appropriate partners, developed a Municipal Recovery Plan, which outlines the short and medium term recovery activities to the pandemic and storm events and the associated costs.

It should be noted that Council has taken a measured approach towards recovery, due to the lack of funding support from higher levels of government. Local government cannot solely bear the responsibility and financial burden for recovery, and at the time of compiling the budget data, no additional funding commitments had been confirmed past June 2022, outside of what can be recovered through the Disaster Recovery Funding Arrangements.

The Budget for 2022-23 (and the following three years to 2025-26) has been shaped through a lens of the targeted community recovery support, services and investment that can be achieved with limited impacts on broader service delivery.

## What we are funding in 2022-23

### Delivery of ongoing services

Council has allocated $86.4 million towards the ongoing delivery of services to the Yarra Ranges community. These services are summarised in Section 2 together with Council’s major initiatives, actions, and measures of success.

Council’s 2022-23 Budget will also support several exciting key projects. These are outlined as follows.

### Capital works program

#### This budget proposes the allocation of $89.2 million towards capital works projects (including $3.5 million worth of projects carried forward from 2021-22). Of this, $67.8 million is allocated for asset renewals, upgrades, and expansions, while $21.3 million will help fund the construction of new assets. In response to advocacy from Council, the program is supported by $35.9 million in external funding from the State and Federal Governments

#### Highlights of the capital works program include:

* Roads ($32.9 million) – including resealing and resurfacing; upgrades and improvements; rehabilitation and renewals; and special charge schemes, significantly boosted by $150 million in funding from the Federal Government over 9 years for the construction of local roads.
* Drainage ($1.6 million) – including drainage and rehabilitation works.
* Footpaths and cycleways ($2.4 million) – footpath improvements and renewals including Warburton Hwy, Wandin North; Sugarloaf Drive, Chirnside Park; David Hill Road, Monbulk; Cherylnne Crescent, Kilsyth and Fernhill Road, Mount Evelyn.
* Recreational, leisure and community facilities ($3.8 million) – including Stormwater Harvesting System, Monbulk Reserve; Sports Field Irrigation Controller Upgrade; Chirnside Urban Park and Playspaces at Carmen Reserve, Lilydale and Glenvalley Reserve, Seville East.
* Off street carparks ($0.4 million) – car park rehabilitation and minor works.
* Parks, open space, and streetscapes ($11.3 million) – major trail projects including Ridgewalk; Yarra Valley Trail; Warburton Mountain Bike Destination (pending the outcome of the Environmental Effects Statement) and various township improvements; Indigenous Heritage Visibility; Yering and Coldstream Station Activations; Wesburn Pump Track; park furniture renewal and improvements; Brushy Creek Trail, Mooroolbark, and trail rehabilitation projects.
* Land ($5.8 million) - remaining payment for purchase of 150 Cambridge Road, Kilsyth - to be used for community open space.
* Buildings ($18.6 million) – construction of Community Sports Pavilions in Powelltown, Mount Evelyn, Kimberley Reserve and Pinks Reserve; Climate Resilient Buildings for our Community; Pinks Reserve stadium improvements and Pinks Reserve netball court covers.
* Plant and equipment ($6.2 million) – including scheduled replacement of Council’s plant and fleet and the implementation of a fit for purpose ‘whole of organisation’ enterprise systems solution.

The Statement of Capital Works can be found in Section 3.5 and further details on the capital works program can be found in Section 4.5

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### Continuing community support through the recovery framework

### To help the community in the face of the Covid-19 pandemic, Council developed a Pandemic Recovery Framework which has guided Council’s approach to short, medium, and long-term activities and initiatives that address the economic, social and health impacts of the Covid-19 pandemic.

### This Recovery Framework is currently being reviewed to reflect the changing nature of the pandemic and will evolve to outline how Council will continue to adapt services and activity in response to the pandemic in conjunction with the other significant issues impacting the municipality.

### Three million dollars ($3.0 million) has been set aside in 2022-23 for a dedicated Community Recovery Fund, as part of Council’s response to support those most impacted in our community, including from the Covid-19 pandemic and the June 2021 storm. The Fund will provide for a number of new and ongoing initiatives including implementation of the four Community-led Recovery Committees. Community members appointed to these committees are empowered to make decisions regarding where Council funding should be directed to support local projects that respond to community needs and priorities

### A further $2.0 million has been set aside in 2023-24 in recognition of the ongoing works under the recovery framework.

### Ongoing implementation of YR Ignite strategy

YR Ignite is a four year strategy that has been designed to deliver a dynamic, high performing, and flexible organisation that supports thriving communities. It provides a plan of action to build improvement across four areas that reinforce each other and together will achieve greater performance across the organisation.

* *Community* is at the heart of all we do
* Our *culture* drives high performance
* Our *people* are one team
* We excel in decision-making and *practice*

### Key projects in 2022-23 include:

* deliver simplified and more efficient customer service through transition to a new customer platform. This action builds on the continued implementation of a fit-for-purpose software solution (known as YR Connect) across our organisation.
* deliver a coordinated, centralised community engagement service, which fulfills the principles and commitments of Council’s Community Engagement Policy.
* raise the standard of customer experiences through a refreshed Customer Experience Strategy.
* consolidate and strengthen advocacy through evidence and stronger relationships to ensure other levels of government are effectively and efficiently engaged to support local programs and services.

### Development of Economic Development Strategy 2022-2032

The Economic Development Strategy is currently under renewal to position Yarra Ranges as a desirable place to live, invest and visit and to support the Council Plan 2021-2025. It provides a clear vision that can be articulated to government, industry stakeholders, businesses and community and identifies potential funding streams, partnerships, and resources.

Four strategic pillars have been identified:

* Identity, leadership, and collaboration
* Trade, commerce, and workforce capability
* Investment attraction
* Innovation and entrepreneurship

Work has commenced on the suite of initiatives that will support each of the strategic pillars, that will collectively achieve the vision for sustained economic growth as an enabler of wealth and prosperity for the benefit of all residents across the broader community. The draft Economic Development Strategy 2022-2032 will be presented to the community in mid-2022 for final consultation.

### Nature Plan – Protecting our biodiversity assets

Council’s Nature Plan will define the activities, programs, and projects of the highest priority for the next 10 years. It will set targets for Council and allow for prioritisation of conservation action on Council managed land. In addition, it will improve our support to private landowners and increase environmental stewardship, identify areas to seek external funding, highlight key advocacy priorities for our municipality and ensure rigorous monitoring and adaptive management are embedded into our programs effectively.

In developing objectives for the plan, consideration was given to the four themes and the key actions identified where council can have the greatest impact on biodiversity conservation. Linked to Council’s Environment Strategy, these themes are:

• Landscapes and Ecosystems

• Land use and Climate Change

• People and Nature

• Pest Plants and Animals

Actions identified will take us towards a future vision of a more connected landscape, with higher quality and more resilient habitat for native plants and animals, including the rare and threatened species we’re fortunate to have. Together with Council’s Liveable Climate Plan, we will continue to deliver on climate action by investing in renewable energy, sustainable design, resilient buildings and moving towards a zero emission fleet while considering climate in all our strategies and every aspect of our business.

We will support our community to care for nature in their own backyard and beyond, providing opportunities for all to engage with the natural environment and learn more about it. The draft Nature Plan will be presented mid-2022 for final consultation.

## Budget influences

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

### Municipal data

As a result of Yarra Ranges’ demographic profile there are a few budget implications in the short and long term as follows:

1. Yarra Ranges covers approximately 2,500 km2, being home to over 55 suburbs, townships, and small communities in a mixture of rural and urban areas, which has a significant impact on the costs of providing programs and services across one of the most diverse and unique municipalities in Victoria.
2. Approximately 18% of ratepayers are entitled to the pensioner rebate. As pensioners often have low incomes, the adoption of rate increases has an impact on the disposable income of this large proportion of our community. Council does have hardship provisions in place for all ratepayers who need assistance.
3. While the municipality is not substantially developed, it is experiencing very low growth in rateable properties, in comparison to other councils. Rates received from the low level of new dwellings do not offset the significant costs required to replace infrastructure including roads and drains.

### External influences

In preparing the 2022-23 budget, the following external influences have been taken into consideration.

1. The continuing impact of the pandemic on Council and community services and facilities, as well as on the wider business community with programs and services to support the recovery effort.
2. The impact of supporting the community as it recovers and rebuilds from the storms of June 2021, while further financial support from other levels of government remains uncertain.
3. The Victorian State Government introduced a cap on rate increases in 2016-17. The cap for 2022-23 has been set at 1.75% (2021-22: 1.5%).
4. The *Gender Equality Act 2020*, which came into effect in March 2021. This required Council to undertake a Gender Impact Assessment of all Council services and projects, conduct Gender Equality Audit every four years, and adopt a four-year Gender Equality Action plan.
5. As a result of changes in the recycling industry there has been a rise in the cost of the processing of recyclable material.
6. Increased Environmental Protection Authority (EPA) requirements for managing Council’s landfill sites.
7. Over time funds received through funding agreements from the State and Commonwealth Governments often do not increase in line with real cost increases, which adds pressure to meet service obligations within financial constraints. Council will continually review its service levels to ensure that we are meeting community needs within financially sustainable limits.
8. Council will continue to collect the Fire Services Property Levy through rates on behalf of the State Government.
9. Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Superannuation Scheme. The last call on Local Government was in the 2012-13 financial year where Council was required to pay $12.1 million to top up its share in the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from the sector are not expected in the next 12 months.

## Budget principles

In response to these influences, guidelines have been prepared that set out the key budget principles which informed the preparation of the budget and will also provide a framework for the review and update of the long term financial plan.

The principles include:

### Rates & charges

* Council will apply the rate cap over the life of the long-term financial plan, with 1.75% being adopted in years 1-5 and 2.0% in years 6-10.
* Waste management to be charged as full cost recovery.
* Differential rates to be applied to ensure appropriate allocation of rates (no change from 2021-22 – refer Section 4.1.1 (n) for further details):
  + Residential (100% of the rate in the dollar)
  + Commercial (150%)
  + Industrial (150%)
  + Farming (70%)
  + Recreational/Cultural (60%)
  + Vacant land (100%)
* No municipal charge.

### Government funding

* All recurrent and non-recurrent funding based on confirmed agreements is included in the budget.
* In later years where confirmed capital funding is unknown, an average percentage of capital expenditure has been used based on historical activity.

### Fees & charges

* Fees & charges are reviewed annually for appropriateness. Council has increased some fees and charges by 1.75% (in line with the rate cap) while some fees for services to vulnerable community members have no increase to ease the burden on the community due to Covid-19.
* See attached Appendix A - Schedule of Fees & Charges from 1 July 2022.

### Loan borrowings

* Overall borrowings are set at a financially sustainable level.
* Council has a willingness for increased level of indebtedness to support community recovery and for the upfront delivery of the Roads for the Community Initiative.
* Maintain indebtedness ratio below 60% over the long-term period (medium risk, VAGO indicator). This measure indicates Council’s ability to service its debts with its own sourced revenue.

### Cash

* Cash will be managed and invested in accordance with operational peaks and troughs, being mindful of short-term cash requirements of Council.
* Assist in funding the capital works program to the extent possible without compromising Council’s cash position.
* Maintain liquidity ratio at 1.1 (minimum, VAGO indicator). This measure determines Council’s ability to meet its short term financial obligations with unrestricted assets (i.e. cash holdings).

### Recurrent operating expenditure

* Operational expenditure 2022-23 to be reduced in targeted areas (approximately 5% decrease), except for costs subject to existing contracts or where external market pressures apply (e.g. insurance).
* Future years expenditure in the long-term financial plan to be increased in line with rate cap projections.
* Salaries and wages have been calculated according to Council’s establishment staff roster which includes currently vacant positions and flexible working arrangements and increased in line with Council’s Enterprise Agreement 2021.
* Areas of discretionary cost will be reviewed each year as part of setting the annual budget.
* Service levels will continue to be reviewed considering community expectations and shifting demand for services, with the aim to continue to be efficient with resources and an emphasis on innovation to achieve savings and efficiencies. Council further acknowledges that some services are likely to be impacted as additional operational savings are required to be identified in future years.

### Community Recovery Fund

* This fund will continue to assist the community to recover from the impacts of the pandemic and the June 2021 storm event with continuing investment of $3.0 million in 2022-23 and $2.0 million in 2023-24.

### New initiatives & cost pressures

* Funding of cost pressures and new initiatives will need to be sourced from within the organisation through efficiencies or a reallocation of resources subject to approval by Management.

### Capital works

* The asset renewal gap will be managed through the dedication and allocation of enough resources to renew the existing asset base over the long term as a priority in the Capital Works Program.
* Maintain the size of the Council’s baseline contribution to the Capital Expenditure Program budget; whilst still maintaining financial sustainability
* Increase the size of Capital Expenditure Program through third party funding such as Grant funding, Land sales, Public Open Space Funding and Special Charge Schemes
* Longer term grant funding projections based on average percentage of total Capital Expenditure Program, outside of the Roads for the Community Initiative.
* Savings achieved during delivery of works will be returned to future years of the Capital Expenditure Program to fund additional work
* Asset realisation, rationalisation and de-commissioning will be considered as a method of reducing recurrent investment needs and funding required for improvements and new assets, particularly relating to community facilities
* The impact of new and improved assets on the ongoing operating budget will be identified and considered when assessing proposals for funding new assets and improvements. Example – whole of life costs on maintaining a new trail
* Application for external funding for both new and renewal projects will be undertaken for all capital projects where available, however if matching funding is required, budget considerations will need to be taken into account.

## Review of Council’s Financial Plan

Following the preparation of draft the 2022-23 Budget, Council has reviewed the impact the budget has on the long term projections contained in its Financial Plan to ensure Council’s financial sustainability is being maintained. The budget principles outlined above have not changed from the full document adopted by Council in October 2021, apart from the amendment to the rate cap from 1.5% to 1.75%.

Council’s long term financial sustainability remains sounds, as shown in the following indicators:

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Indicator** | **Forecast Actual** |  |  |  |  |  |  |  |  |  |  |
| **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** | **2026/27** | **2027/28** | **2028/29** | **2029/30** | **2030/31** | **2031/32** |
| ***Operating position*** |  |  |  |  |  |  |  |  |  |  |  |
| Adjusted underlying result | 0.2% | -1.6% | 3.3% | 3.6% | 3.7% | 4.3% | 4.0% | 2.2% | 2.8% | 3.4% | 4.0% |
| ***Liquidity*** |  |  |  |  |  |  |  |  |  |  |  |
| Working Capital | 118.6% | 110.9% | 113.0% | 107.0% | 124.6% | 131.9% | 131.2% | 129.2% | 130.3% | 133.5% | 142.2% |
| Unrestricted cash | 80.7% | 74.8% | 77.1% | 72.9% | 90.4% | 98.3% | 98.6% | 97.8% | 99.0% | 102.1% | 110.0% |
| ***Obligations*** |  |  |  |  |  |  |  |  |  |  |  |
| Loans and borrowings | 12.4% | 23.1% | 30.7% | 36.9% | 44.1% | 49.9% | 52.0% | 44.8% | 37.7% | 30.5% | 23.4% |
| Loans and borrowings | 5.8% | 4.2% | 5.6% | 7.0% | 8.6% | 10.2% | 8.9% | 8.8% | 8.8% | 8.7% | 8.7% |
| Indebtedness | 11.9% | 20.6% | 26.0% | 30.3% | 35.7% | 41.9% | 43.3% | 37.7% | 30.9% | 24.1% | 18.5% |
| Asset renewal | 166.9% | 206.8% | 232.6% | 222.3% | 207.2% | 215.3% | 197.1% | 123.1% | 117.2% | 114.1% | 112.1% |

## Commonwealth and state government advocacy

Yarra Ranges Council has refreshed its advocacy priorities over the past 12 months, in line with the new Council Plan and the guidelines of Council’s new Advocacy Framework. This ensures our priorities reflect the needs and aspirations of our community, respond to emerging trends and issues (including the pandemic and storm events), and are aligned to opportunities at the State and Commonwealth levels.

Council’s advocacy agenda comprises a range of issues and initiatives that would deliver broad benefits to residents, businesses, and visitors, including funding for rural roads, emergency management and climate resilience, telecommunications, economic recovery, energy efficiency projects, recreation and cultural infrastructure and public transport. Both individually and through our advocacy networks, Council has advocated for funding and practical reforms to State Government policy on social and affordable housing, community health services, environmental and biosecurity issues, and mental health support.

Council has also undertaken concerted advocacy following the 2021 storm events to secure State and Commonwealth funding for Council to support the community’s long-term recovery.

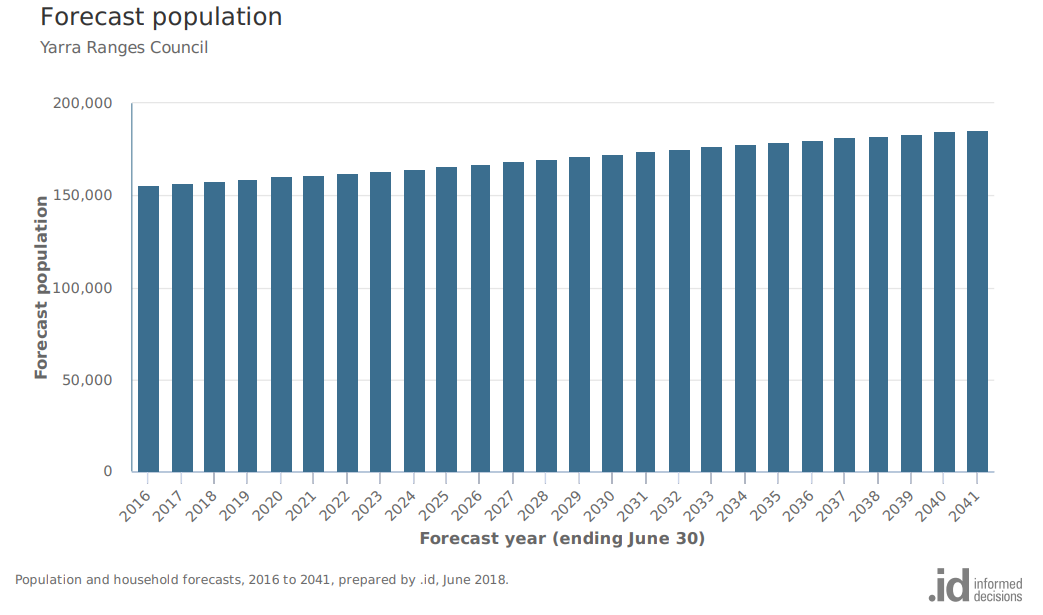
## Population growth

### How are we travelling against population projections?

Population forecasts for Yarra Ranges estimate a population of 162,346 in 2021.

The population forecasts predict that Yarra Ranges’ population will grow to 185,902 by 2041. This translates to a net gain of 23,556 between 2021 and 2041, or 14.5% growth. Yarra Ranges’ urban areas of Lilydale, Mooroolbark, Chirnside Park and Kilsyth are projected to have the highest population growth over the next twenty years, with local increases ranging from 15.6% in Kilsyth to a very high 68.7% in Lilydale (more than 12,000 new residents in Lilydale primarily due to the development of the Kinley Estate).

The full set of projections to 2041 can be accessed here: <http://forecast.id.com.au/yarra-ranges>



# Budget reports

The following reports include all statutory disclosures of information and are supported by the analyses contained in Section 4 of this report.

This section includes the following reports and statements in accordance with the *Local Government Act 2020* and the Local Government Model Financial Report.

1. Link to Integrated Planning and Reporting Framework
2. Services and service performance indicators
3. Financial statements
4. Notes to financial statements
5. Financial performance indicators
6. Schedule of Fees and charges
7. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

* 1. Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.

Graphical user interface

Description automatically generated

Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

LGPRF – Local Government Planning Reporting Framework

MPHWP – Municipal Public Health and Wellbeing Plan

MSS – Municipal Strategic Statement

* + 1. Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with Council’s adopted Community Engagement Policy and Public Transparency Policy.

* 1. Our purpose

#### Our vision

#### Whether you live here or visit, you will see how much we care for Country, how inclusive and connected our communities are, and how balanced growth makes this the best place in the world.

#### Our commitment

We’ll be truthful, represent the community’s needs, be positive and responsive and always strive to do better.

#### Our values

The organisation’s values guide our behaviour and underpin everything we do. Our values help us achieve the organisation’s vision and mission and improve the quality of the services we offer to our community.



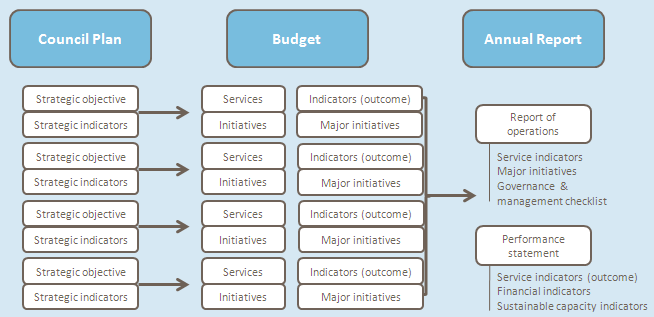
* 1. Strategic objectives

Council delivers services and initiatives in over 59 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan. The following table lists the five Strategic Objectives as described in the Council Plan.

|  |  |
| --- | --- |
| **Strategic Objective** | **Description** |
| Connected and healthy communities | Communities are safe, resilient, healthy, inclusive, and socially well connected. Quality services are accessible to everyone. |
| Quality infrastructure and liveable places | Quality facilities and infrastructure meet current and future needs. Places are well planned hubs of activity that foster wellbeing, creativity, and innovation. |
| Protected and enhanced natural environment | A healthier environment for future generations. |
| Vibrant economy, agriculture, and tourism | Our tourism, agriculture, health, manufacturing, and other industries are leading and dynamic. Strong investment and attraction underpin sustainable economic growth and job creation. |
| High performing organisation | An innovative, responsive organisation that listens and delivers quality, value for money services to our community. |

1. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022-23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council’s operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.

****

Source: Department of Jobs, Precincts and Regions

* 1. Strategic objective 1: connected and healthy communities

To achieve our objective of Connected and Healthy Communities, we will continue to ensure that our communities are safe, resilient, healthy, inclusive, and socially well connected. We will also ensure that quality services are accessible to everyone. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

#### Services

| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 1. Social planning and policy development | This service contributes to building strong and resilient communities by: -Planning, researching, and developing relevant social policies and actions -Providing advice, referral and advocacy -Delivering selected community development projects | Expenditure | 881 | 1,010 |
| (Income) | - | (61) |
| Net Cost | **881** | **949** |
|  |  |  |
| 2. Primary health planning and coordination | Council's Health and Wellbeing Strategy guides this legislated requirement to promote good health and wellbeing. Using data about the health of our community, Council works with its partners and the community to improve health. An Advisory Group overseeing the work is resourced by this service. The service has a primary prevention approach – keeping people well through Council's many roles in creating healthy communities and environments. | Expenditure | 63 | 105 |
| (Income) | (10) | (10) |
| Net Cost | **53** | **95** |
|  |  |  |
| 3.     Food, health, and environment inspections and protection | This service works with owners, operators, and applicants to ensure that appropriate health standards are achieved for the health and wellbeing of all. | Expenditure | 1,564 | 1,212 |
| (Income) | (851) | (853) |
| Net Cost | **713** | **359** |
|  |  |  |
| 4.     Library services in partnership with Eastern Regional Library Corporation | Council works in partnership with Eastern Regional Libraries to enhance learning and cultural development in the municipality through the provision of library services. | Expenditure | 4,021 | 4,017 |
| (Income) | - | - |
| Net Cost | **4,021** | **4,017** |
|  |  |  |
| 5.     Maternal and child health and immunisation services | Council provides a universal and enhanced Maternal and Child Health Service to provide universal and targeted services for children and their families. Families attend centres across the Yarra Ranges and receive some services in their homes, or at other community locations. | Expenditure | 4,814 | 4,836 |
| (Income) | (2,235) | (2,225) |
| Net Cost | **2,579** | **2,611** |
|  |  |  |
| 6.     Youth mental health, participation, and engagement | Council provides a range of universal and targeted services for young people and their families, enabling them to receive individual support and/or participate in a range of activities. | Expenditure | 1,868 | 2,029 |
| (Income) | (219) | (366) |
| Net Cost | **1,649** | **1,663** |
|  |  |  |
| 7.     Early years development and early childhood education and care | Council provides a range of services that enable children to develop and for those with additional needs to be included in a range of Early Childhood Education settings. Council also provides Child Care and Preschool Services. | Expenditure | 5,382 | 6,342 |
| (Income) | (3,976) | (4,228) |
| Net Cost | **1,406** | **2,114** |
|  |  |  |
| 8.     School crossing supervision | This service provides supervision for school crossings in both the morning and afternoon to improve community safety and encourage healthy habits of walking to school. | Expenditure | 1,703 | 2,621 |
| (Income) | (667) | (680) |
| Net Cost | **1,036** | **1,941** |
|  |  |  |
| 9.     Animal Management | This service seeks to manage animals, both domestic and farm, to improve community safety. | Expenditure | 2,491 | 2,399 |
| (Income) | (1,490) | (1,493) |
| Net Cost | **1,001** | **906** |
|  |  |  |
| 10.  Fire prevention and emergency management | This service works to build an empowered resilient community that can mitigate, prepare, respond, and recover from emergencies and natural disasters. | Expenditure | 31,079 | 14,860 |
| (Income) | (18,870) | (3,937) |
| Net Cost | **12,209** | **10,923** |
|  |  |  |
| 11.  Positive ageing services | This service provides a comprehensive range of services as part of the Home and Community Care (HACC) program. The HACC program provides a range of coordinated and integrated service approaches which assist HACC eligible people to maximise their independence to remain living at home, stay connected to their community and adapt to changing life circumstances. The majority of this program is externally funded by State Government. | Expenditure | 7,649 | 4,644 |
| (Income) | (5,703) | (2,846) |
| Net Cost | **1,946** | **1,798** |
|  |  |  |
| 12.  Supporting people with disabilities | This service works across the Council to improve access, equity, and inclusion of people with a disability. Metro Access works to increase participation of people with a disability in the life of their community. | Expenditure | 708 | 497 |
| (Income) | (294) | (219) |
| Net Cost | **414** | **278** |
|  |  |  |

| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 13.  Community engagement and development programs | This service supports - Community engagement and place-based community planning - Lifelong learning and building resilient organisations through the community grants program, community planning and community capacity building -Community skill development and working collaboratively with local community and local groups, networks, leaders, and service organisations. | Expenditure | 2,299 | 2,353 |
| (Income) | - | - |
| Net Cost | **2,299** | **2,353** |
|  |  |  |
| 14.  Services and programs to increase participation in arts, culture, and heritage | Creative Communities provides a framework to use arts and heritage to engage our local communities.  This is achieved through the provision and funding of:  - high quality Cultural Facilities with staff and technical expertise - the management and delivery of arts and heritage programs in the community - partnerships with community through grants programs - facilitation of community festivals and events | Expenditure | 1,542 | 1,638 |
| (Income) | (55) | (55) |
| Net Cost | **1,487** | **1,583** |
|  |  |  |
| 15.  Development of cultural facilities | Creative Communities is responsible for the development of the Cultural Plan which includes planning for the development of cultural facilities across the municipality. This includes engagement and consultation with community and funding bodies, involvement in the project planning and involvement in delivery of the project working with the Capital Works and Planning area. | Expenditure | 3,471 | 3,729 |
| (Income) | (348) | (314) |
| Net Cost | **3,123** | **3,415** |
|  |  |  |
| 16.  General Local Laws Compliance | This service provides Local Laws compliance for the safety and wellbeing of our communities. | Expenditure | 231 | 169 |
| (Income) | (502) | (502) |
| Net Cost | **(271)** | **(333)** |
|  |  |  |
| 17.     Public transport advocacy | Council's Health profile indicates the impact of poor public transport on health and wellbeing. Council's advocacy for improved access to public transport is a key advocacy area. | Expenditure | 45 | 45 |
| (Income) | - | - |
| Net Cost | **45** | **45** |
|  |  |  |
| 18.  Community support to reduce impact and prepare for climate change | This service provides support from Yarra Ranges Environment Stewardship team for residents to take steps towards sustainable living and preparing for climate change, including education in schools. | Expenditure | 52 | 47 |
| (Income) | - | - |
| Net Cost | **52** | **47** |
|  |  |  |

| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 19.  Risk Management | This service provides risk management and insurance services to the organisation. | Expenditure | 427 | 841 |
| (Income) | (1,908) | (2,382) |
| Net Cost | **(1,481)** | **(1,541)** |
|  |  |  |
| **Connected and Healthy Communities Total** | | Expenditure | 70,290 | 53,370 |
|  |  | (Income) | (37,128) | (20,147) |
|  |  | Net Cost | **33,162** | **33,223** |

#### Major/other initiatives

Improve Aboriginal health and wellbeing by providing a range of supports to Oonah Health and Community Services Aboriginal Corporation to establish the Healesville Belonging Place, an integrated Aboriginal health facility

Improve mental health outcomes for the community, strengthen social connections, and advocate for equitable and accessible mental health services across the municipality**.**

Build community resilience by working together to achieve greater emergency planning and preparedness with a focus on building community capacity as well as traditional cultural burning practices. This will include the development a firestick program across public, private land and local training hubs.

Implement priority actions arising from the Health and Wellbeing Plan including:

* Mental health
* Physical activity
* Social Recovery
* Climate change and impacts on health
* Reduce harm from alcohol
* Health impacts of emergencies
* Gender Equity

Implement Council’s Healthy and Active Ageing Plan to increase the age and dementia friendliness of the municipality and improve social connection.

Implement the Pandemic Recovery and Resilience Framework and other key recovery actions to support the rebuilding of community resilience.

Update the Aquatics Strategy to strategically plan and provide aquatic facilities across the municipality that are inclusive, sustainable, well designed and positioned to improve community health and wellness.

Revise and implement key actions of the Recreation and Open Space Strategy to increase community access, support community connections and activate Council’s community facilities and open space network.

Implement key actions in the Integrated Transport Strategy 2040 with a focus on people’s movement in place and advocating for a cohesive public transport network that connects people with services, employment and to each other.

* 1. Strategic objective 2: quality infrastructure and liveable places

To achieve our objective of Quality Infrastructure and Liveable Places, we will ensure that quality facilities and infrastructure meets current and future needs. Places are well planned hubs of activity that foster wellbeing, creativity, and innovation. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

**Services**

| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 1.     Maintenance and renewal of buildings | This service is responsible for maintenance of Council’s buildings, facilities, public amenities and building security. | Expenditure | 6,520 | 7,040 |
| (Income) | (2,913) | (2,646) |
| Net Cost | **3,607** | **4,394** |
|  |  |  |
| 2.     Management of facilities | This service manages lease and licence arrangements with sporting clubs, user groups and individuals for a range of Council facilities and properties, ensuring that the needs of occupants are provided for in a viable and sustainable way. | Expenditure | 4,880 | 5,700 |
| (Income) | (4,615) | (2,766) |
| Net Cost | **265** | **2,934** |
|  |  |  |
| 3.     Road, footpath and bike path construction and maintenance | This service maintains and manages Council’s civil infrastructure (roads, drainage, footpaths, etc.). The area also manages the implementation of the annual local road resurfacing program and provides after hours emergency response service. | Expenditure | 21,383 | 22,137 |
| (Income) | (20,784) | (33,728) |
| Net Cost | **599** | **(11,591)** |
|  |  |  |
| 4.     Drainage works | This service delivers maintenance and repairs to Council’s substantial drainage network. | Expenditure | 3,201 | 3,108 |
| (Income) | (1,100) | (2,640) |
| Net Cost | **2,101** | **468** |
|  |  |  |
| 5.     Major Council building projects | This service is responsible for coordinating the design and development of major building assets for the Council. | Expenditure | 1,205 | 603 |
| (Income) | (497) | - |
| Net Cost | **708** | **603** |
|  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 6.     Urban design including township and streetscape improvements | The service is responsible for developing and implementing proposals for township improvements across the municipality and supporting the development of high quality infrastructure in the private environment through strategic and statutory planning processes. | Expenditure | 22 | 23 |
| (Income) | (127) | - |
| Net Cost | **(105)** | **23** |
|  |  |  |
| 7.     Maintenance and redevelopment of sports fields, playspaces, parks and reserves | This service provides for the maintenance and redevelopment of Council’s sports fields, playspaces, and parks and reserves. | Expenditure | 2,140 | 2,947 |
| (Income) | (8,128) | (7,477) |
| Net Cost | **(5,988)** | **(4,530)** |
|  |  |  |
| 8.     Aquatics facilities | This service provides for the maintenance of Council’s aquatic facilities. | Expenditure | 2,041 | 2,050 |
| (Income) | - | - |
| Net Cost | **2,041** | **2,050** |
|  |  |  |
| 9.  Strategic land use policy development | This service continues to review and maintain Council’s planning scheme and sets the direction for land use planning within Yarra Ranges. | Expenditure | 2,679 | 3,225 |
| (Income) | (263) | (73) |
| Net Cost | **2,416** | **3,152** |
|  |  |  |
| 10.  Statutory Building Services | This service promotes the safety and compliance of buildings in Yarra Ranges by controlling building permits and carrying out mandated responsibilities in accordance with the relevant laws and regulations. Pool fencing, maintenance of fire safety equipment, general and technical advice, property information, copies of plans, landslip certificates, building complaints and Council Consent applications are key services provided by the team. | Expenditure | 3,086 | 3,606 |
| (Income) | (1,063) | (746) |
| Net Cost | **2,023** | **2,860** |
|  |  |  |
| 11.  Capital works and strategic asset management | This service contributes to the management of Council’s capital works program and management of Council’s infrastructure assets across all infrastructure categories. | Expenditure | 4,938 | 5,464 |
| (Income) | (149) | (515) |
| Net Cost | **4,789** | **4,949** |
|  |  |  |
| 12. Maintenance and renewal of plant and equipment to support services of the organisation | This service provides support to procuring, servicing and disposal of vehicles and both large and small plant that the organisation’s services require to undertake their businesses effectively. | Expenditure | - | - |
| (Income) | (100) | (150) |
| Net Cost | **(100)** | **(150)** |
|  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 13. Organisational and Environmental Sustainability Management | This service provides support to the organisation through management of its long-term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate. | Expenditure | - | - |
| (Income) | (100) | (150) |
| Net Cost | **(100)** | **(150)** |
|  |  |  |
| 14.  Planning permits, approvals, and advice | Assesses and provides advice and enforcement in relation to planning application approvals under the Yarra Ranges Planning Scheme and the related legislation. | Expenditure | 5,613 | 5,911 |
| (Income) | (1,660) | (1,959) |
| Net Cost | **3,953** | **3,952** |
|  |  |  |
| **Quality Infrastructure and Liveable Places Total** | | Expenditure | 57,708 | 61,814 |
|  |  | (Income) | (41,499) | (52,850) |
|  |  | Net Cost | **16,209** | **8,964** |

#### Major/other initiatives

Become a world class trails and eco-tourism destination through project development, delivery, advocacy, and partnerships, including the delivery of the Ridges and Rivers projects.

Undertake and deliver integrated place planning for priority activity centres and town centres to achieve a coordinated community outcome across Yarra Ranges, in accordance with the Living Places Framework.

Improve our social infrastructure planning by working across council to integrate place, service, and infrastructure planning to meet the needs of our diverse communities and improve the unique places they live.

Develop and implement a strategic approach for activating and providing functional and affordable community assets and spaces that are welcoming to all and support the wellbeing and connectedness of the community.

Continue to evolve the maturity and sophistication of Council’s Asset Management planning to ensure existing community infrastructure is renewed and maintained for the benefit of future generations.

Activate, develop, and construct significant community facility projects across the municipality to respond to current and future community and social needs.

Seal gravel roads in townships across the municipality enabled through funding provided by the Federal Government combined with landowner contributions to improve local amenity and liveability for the community.

Complete the Lilydale Structure Plan and incorporate key actions into the Planning Scheme through an amendment to provide clear direction of the future land use, urban design, transport and access and landscaping forms for Lilydale.

Integrate and strengthen the planning, maintenance, and management of community assets to ensure the needs and priorities of current and future communities are balanced against investment requirements and Council’s ability to pay for them.

Amend the planning scheme by using the outcomes of the reviewed Housing Strategy to ensure housing needs of the community are met, new housing is well designed, it provides for housing choice and improves neighbourhood character outcomes in residential areas

Plan, facilitate and develop urban renewal projects, including Lilydale Revitalisation project, Kinley re-development and Level Crossing Removal to facilitate the revitalisation of Lilydale. Ensuring alignment with Council’s place making objectives of encouraging a vibrant, attractive, sustainable, healthy, and connected community.

Maximise the benefits of the level crossing removal projects in Mooroolbark and Lilydale through value adding projects including the repurposing of the Lilydale Heritage Station, provision of public art and new community spaces, and improving the shared path network.

Establish a municipal wide Development Contributions Plan to provide funds for new infrastructure to support future growth and development.

* 1. Strategic objective 3: protected and enhanced natural environment

To achieve our objective of Protected and Enhanced Natural Environment, we will continue to strive for a healthier environment for future generations. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

#### Services

| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 1.     Environmental education programs including a focus on schools | This service provides environmental education programs to our community, as well the Council’s extensive school network. | Expenditure | 100 | 404 |
| (Income) | (74) | 35 |
| Net Cost | **26** | **439** |
|  |  |  |
| 2.     Weed reduction and replanting programs | Council has an active weed reduction and replanting service, in addition to running an ongoing weed removal program called Weed Wipeout, to help residents remove and dispose of weeds on their property. | Expenditure | 760 | 742 |
| (Income) | (130) | (350) |
| Net Cost | **630** | **392** |
|  |  |  |
| 3.     Biodiversity conservation | The Biodiversity Conservation Unit has responsibility for the protection and enhancement of the region's biodiversity values in line with National, State and Regional requirements. Conducts environmental assessments for planning permit applications (Council and community). Manages a system for biodiversity offsets and provides advice to landholders to enhance biodiversity. | Expenditure | 2,276 | 2,226 |
| (Income) | (250) | (47) |
| Net Cost | **2,026** | **2,179** |
|  |  |  |
| 4.     Support for friends and land care groups | This service provides grants and support for ‘Friends of’ groups and ‘Land Care’ groups across Council’s parks, reserves and natural habitats. | Expenditure | 63 | 51 |
| (Income) | - | - |
| Net Cost | **63** | **51** |
|  |  |  |
| 5.     Waste management services | This service provides waste services to properties consisting of a weekly garbage collection, fortnightly recycling, and green and hard waste collections for general properties only.  We also provide services to commercial properties across the municipality which consist of twice weekly garbage collection, and fortnightly recycling collections.  A core priority includes minimising the volume of material going to landfills through the coordination of education and management programs. | Expenditure | 22,101 | 24,925 |
| (Income) | (22,101) | (24,925) |
| Net Cost | **-** | **-** |
|  |  |  |
| 6.     Maintenance of bushland and natural open space | This service provides for the maintenance of Council’s bushland and natural open spaces. | Expenditure | 12,559 | 11,956 |
| (Income) | (125) | (125) |
| Net Cost | **12,434** | **11,831** |
|  |  |  |
| 7.     Maintenance and redevelopment of sports fields, playspaces, parks and reserves | This service provides for the maintenance and redevelopment of Council’s sports fields, playspaces, and parks and reserves. | Expenditure | 2,007 | 1,836 |
| (Income) | - | - |
| Net Cost | **2,007** | **1,836** |
|  |  |  |
| 8.     Environmental sustainability management | This service provides the management and administrative support for the environment and sustainability teams. | Expenditure | 943 | 1,171 |
| (Income) | - | (59) |
| Net Cost | **943** | **1,112** |
|  |  |  |
| 9.     Organisational and Environmental Sustainability Management | This service provides support to the organisation through management of its long term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate. | Expenditure | 214 | 204 |
| (Income) | - | - |
| Net Cost | **214** | **204** |
|  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 10.     Landfill Rehabilitation | This work typically involves reshaping, contouring, and capping of the landfill, in association with ongoing management and regular monitoring of Leachate, Landfill Gas and Stormwater. This also includes the establishment of infrastructure to minimise and mitigate any potential onsite and offsite impacts to soil, ground and surface water and the atmosphere. The length of the process is indeterminable and may take many years, dependant on the nature of the site and material that was placed in the landfill and when the EPA determines no further rehabilitation is required. | Expenditure | 1,043 | 2,435 |
| (Income) | - | - |
| Net Cost | **1,043** | **2,435** |
|  |  |  |
| **Protected and Enhanced Natural Environment Total** | | Expenditure | 42,156 | 46,040 |
|  |  | (Income) | (22,270) | (25,561) |
|  |  | Net Cost | **19,386** | **20,479** |

#### Major/other initiatives

Ensure the plants, animals, and ecologies of Yarra Ranges that our community value so much, are supported and retained alongside us, in healthy landscapes by preparing and implementing a Biodiversity Plan that provides renewed focus for Council, the community, and partners.

Reduce our ecological footprint through our commitment to sourcing 100% renewable energy and help our communities to thrive in a changing climate through adaptive, resilient, and regenerative programs and projects.

Implement actions of the Liveable Climate Plan and shift to low carbon and renewable energy sources across all facilities, buildings, plant, and fleet to reduce Council’s climate impact.

Deliver actions of the Urban Tree Canopy Strategy and deliver the parks and reserves improvement program to enhance amenity, access and participation in public spaces and places.

Develop a Municipal Waste Plan, education programs and pursue innovative waste processing technologies to maximise waste resource recovery for a more sustainable future.

Continue to develop and support the capability of Environmental Volunteer Groups including seeking funding support to invest in our shared environment.

* 1. Strategic objective 4: vibrant economy, agriculture, and tourism

To achieve our objective of Vibrant Economy, Agriculture and Tourism, we will continue to ensure that our tourism, agriculture, health, manufacturing, and other industries are leading and dynamic. Strong investment and attraction underpin sustainable economic growth and job creation. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

#### Services

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 1.     Facilitate tourism development and regional marketing | This service offers work across the tourism sector – a key segment of the Yarra Ranges economy to promote and develop the benefits that flow from tourism. Advocacy on developing latent tourism potential through eco and heritage tourism seeks to develop our tourism offer and deliver benefits to local communities. Yarra Ranges Tourism is a major partner, and the service manages Council's Partnership Agreement with the Board. | Expenditure | 678 | 617 |
| (Income) | (190) | - |
| Net Cost | **488** | **617** |
|  |  |  |
| 2.     Agribusiness support and development | This service offers advice on planning applications, networking opportunities for agribusinesses and works with industry to advocate, for example for a recycled water pipeline to support local food production. | Expenditure | 16 | 15 |
| (Income) | - | - |
| Net Cost | **16** | **15** |
|  |  |  |
| 3.     Business networks and sustainable business practices | Forums, industry networks, training programs and investment attraction are promoted by this service. Strong employment opportunities are vital to our communities and the service works to facilitate vibrant local economies through relationship brokerage and networking. | Expenditure | 889 | 1,525 |
| (Income) | - | (396) |
| Net Cost | **889** | **1,129** |
|  |  |  |
| **Vibrant Economy, Agriculture & Tourism Total** | | Expenditure | 1,583 | 2,157 |
|  |  | (Income) | (190) | (396) |
|  |  | Net Cost | **1,393** | **1,761** |

#### Major/other initiatives

Implement a “build back better” approach to economic recovery and adaptation activities that improves the well-being of the community and business. *(New Major Initiative to be approved)*

Implement a plan that improves employment opportunities and mental health outcomes for everyone.

Develop and deliver of improvements to Council’s network of recreational trails across the municipality to support improved recreational, health, social, and economic needs of the community and become a world class trails, agritourism and eco-tourism destination.

Finalise and implement a new Economic Development Strategy and Investment Attraction Plan, to create local jobs, business, and investment to deliver positive and sustainable economic community outcomes.

Deliver key initiatives outlined in the Bayswater Business Precinct Transformation Strategy that create jobs, attracts future investment, and progresses the revitalisation of the Precinct, in association with Knox and Maroondah Councils.

Raise the cultural profile of Yarra Ranges to drive creative industry development and cultural tourism spend via attracting and retaining new creative professionals and businesses and supporting existing creative professionals and businesses.

Develop a destination management Plan with Yarra Ranges Tourism Board to support the right eco-tourism, infrastructure growth that also protects our natural environment.

* 1. Strategic objective 5: high performing organisation

To achieve our objective of High Performing Organisation, we will continue to strive towards an innovative and responsive organisation that listens and delivers quality and value for money services to our community. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

#### Services

| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 1.  Community engagement and development programs | This service supports: - Community engagement and place based Community Planning - Lifelong learning and building resilient organisations through the community grants program, community planning and community capacity building -Community skill development and working collaboratively with local community and local groups, networks, leaders, and service organisations. | Expenditure | 669 | 842 |
| (Income) | - | - |
| Net Cost | **669** | **842** |
|  |  |  |
| 2.     Customer Experience | This service leads the provision of front line service delivery of five geographically dispersed sites across the municipality. Their focus is to lead and partner with the organisation by designing and delivering quality processes and services, enhancing all customer experiences through feedback, analysis, and improvement measures to improve overall performance. | Expenditure | 5,641 | 4,983 |
| (Income) | (241) | (162) |
| Net Cost | **5,400** | **4,821** |
|  |  |  |
| 3.     Financial management and reporting | This service provides financial management and reporting functions for Council, including the preparation of the Budget and the Annual Financial Statements. | Expenditure | 1,620 | 1,513 |
| (Income) | (360) | (488) |
| Net Cost | **1,260** | **1,025** |
|  |  |  |
| 4.     Procurement, contracts, and tendering | This service provides best practice procurement support to the organisation including tendering and collaborative procurement initiatives. | Expenditure | 924 | 913 |
| (Income) | (621) | (592) |
| Net Cost | **303** | **321** |
|  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 5.     Corporate planning and performance | This service provides business support to Councillors for the development and reporting of the Council Plan, in addition to business plans across the organisation. It also leads our Business Excellence Program, a program of coordinated process improvement and innovation aligned to the nationally recognised business excellence framework. | Expenditure | 2,510 | 2,699 |
| (Income) | - | - |
| Net Cost | **2,510** | **2,699** |
|  |  |  |
| 6.     Information services | This service provides a range of different services and solutions related to the Information Management requirements of the Council including information technology, geographic information systems, records management, archives management, courier services, FOI, information privacy and an Electronic Document Management System (EDMS). | Expenditure | 9,241 | 9,218 |
| (Income) | (7,899) | (7,499) |
| Net Cost | **1,342** | **1,719** |
|  |  |  |
| 7.     Rating and valuation services | This service provides the generation of rate notices, management of the rates database, including the fire services levy, and liaison and support of Council's Valuers. | Expenditure | 1,597 | 1,536 |
| (Income) | (703) | (703) |
| Net Cost | **894** | **833** |
|  |  |  |
| 8.     Council governance & meeting procedures | This service provides leadership of Council's governance framework, including administration and operational support for Council and executive meetings, advice and guidance on legislative changes and requirements focusing on good governance initiatives. It also provides executive support to the CEO and Councillors ensuring a seamless approach to interactions within the organisation and the community. | Expenditure | 2,351 | 2,367 |
| (Income) | (102) | (102) |
| Net Cost | **2,249** | **2,265** |
|  |  |  |
| 9.     Occupational health and safety | This service provides support to the organisation in meeting requirements under the Occupational Health and Safety Act. Protecting the health and safety of employees, councillors, volunteers, contractors, and visitors. | Expenditure | 635 | 625 |
| (Income) | (386) | (477) |
| Net Cost | **249** | **148** |
|  |  |  |
| 10.  Human resources, employee relations and organisational development | This service provides leadership and coordination of Council’s human resources, workplace relations, payroll, and organisational development functions. | Expenditure | 3,686 | 4,013 |
| (Income) | (2,027) | (2,504) |
| Net Cost | **1,659** | **1,509** |
|  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Business area** | **Description of services provided** |  | **2021/22** | **2022/23** |
|  | **Forecast Actual** | **Budget** |
|  | **$'000** | **$'000** |
| 11. Maintenance and renewal of plant and equipment to support services of the organisation | This service provides support to procuring, servicing and disposal of vehicles and both large and small plant that the organisation’s services require to undertake their businesses effectively. | Expenditure | 2,853 | 2,695 |
| (Income) | (3,370) | (1,333) |
| Net Cost | **(517)** | **1,362** |
|  |  |  |
| 12.  Organisational and Environmental Sustainability Management | This service provides support to the organisation through management of its long-term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate. | Expenditure | 213 | 226 |
| (Income) | - | - |
| Net Cost | **213** | **226** |
|  |  |  |
| 13.  Digital | This service supports Council to harness the opportunities that digital technology presents and to improve the way services are delivered to our community. This service also plays a vital role in improving and enhancing the way in which the organisation manages, shares, and uses data to ensure Council’s decisions are evidence-based. | Expenditure | 1,196 | 1,359 |
| (Income) | - | - |
| Net Cost | **1,196** | **1,359** |
|  |  |  |
| 14.  Risk management | This service provides risk management and insurance services to the organisation. | Expenditure | 2,528 | 2,796 |
| (Income) | (15) | (15) |
| Net Cost | **2,513** | **2,781** |
|  |  |  |
| **High Performing Organisation Total** | | Expenditure | 35,686 | 35,870 |
|  |  | (Income) | (15,724) | (13,875) |
|  |  | Net Cost | **19,962** | **21,995** |

#### Major/other initiatives

Ensure Council's workforce reflects the community it serves by embedding the principles of total diversity and inclusion in our day-to-day leadership and share our experience and knowledge with the community.

Improve trust and connection with Council through better community engagement and innovative approaches to communication.

Develop and grow an organisational culture committed to delivering exceptional customer experience.

Streamline internal Council processes and improve software systems to deliver more efficient services to our community.

Increase the community’s visibility, understanding of and access toCouncil’s information and performance to improve accountability to the community.

Provide additional digital platforms that the community can use to interact with increased accessibility and flexibility for our community.

Consolidate and strengthen advocacy through evidence and stronger relationships to ensure other levels of government are effectively and efficiently engaged to support local services and programs.

Adapt and improve our service delivery to ensure the measurable provision of both effective and efficient services that are supporting our municipality to rebuild resilience.

Strengthen relationships and networks to support local community groups and build their capacity to be active in achieving community outcomes.

* + 1. Reconciliation with budgeted operating result

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  |  | **Surplus/ (Deficit)** | **Expenditure** | **Revenue** |
|  |  |  |
|  |  |  | **$’000** | **$’000** | **$’000** |
| Connected and healthy communities | |  | (33,223) | 53,370 | 20,147 |
| Quality infrastructure and liveable places | |  | (8,964) | 61,814 | 52,850 |
| Protected and enhanced natural environment | |  | (20,479) | 46,040 | 25,561 |
| Vibrant economy, agriculture, and tourism | |  | (1,761) | 2,157 | 396 |
| High performing organisation | |  | (21,995) | 35,870 | 13,875 |
| **Total** | |  | **(86,422)** | **199,251** | **112,829** |
|  |  |  |  |  |  |
| ***Expenses added in:*** | |  |  |  |  |
| Depreciation | |  | 31,234 |  |  |
| Finance costs | |  | 1,116 |  |  |
| Others | |  | (5,149) |  |  |
| ***Surplus/(Deficit) before funding sources*** | |  | **(113,623)** |  |  |
| **Funding sources added in:** | |  |  |  |  |
| Rates and charges revenue | |  | **136,972** |  |  |
| Grants commission funding | |  | **8,039** |  |  |
| Interest revenue |  |  | **177** |  |  |
| Other revenue |  |  | 8,111 |  |  |
| ***Total funding sources*** |  |  | 153,299 |  |  |
| **Operating surplus/(deficit) for the year** | |  | 39,676 |  |  |

* 1. Service performance outcome indicators

The following table outlines the prescribed indicators of service performance and prescribed measures that must be included under the Act. These are required to be reported against in the annual Performance Statement.

| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| --- | --- | --- | --- |
| Governance | Satisfaction | Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community) | Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community |
| Statutory planning | Decision making | Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside) | [Number of VCAT decisions that did not set aside Council’s decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100 |
| Waste collection | Waste diversion | Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill) | [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100 |
| Aquatic facilities | Utilisation | Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population) | Number of visits to aquatic facilities / Municipal population |
| Roads | Satisfaction | Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads) | Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads. |
| Maternal and child health | Participation | Participation in MCH service (Percentage of children enrolled who participate in the MCH service) | [Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100 |
| Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service) | [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100 |
| Libraries | Participation | Active library members (Percentage of the municipal population that are active library members) | [The sum of the number of active library borrowers in the last 3 financial years/ The sum of the population in the last 3 financial years] x100 |
| Food safety | Health and safety | Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council) | [Number of critical non-compliance notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100 |
| Animal management | Health and safety | Animal management prosecutions  (Number of successful animal management prosecutions) | [Number of successful animal prosecutions/Total number of animal prosecutions] \*100 |

1. Financial statements

This section presents information regarding the Financial Statements and Statement of Human Resources. The budget information for the financial year 2022-23 has been supplemented with projections to 2025-26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* (the Act) and the *Local Government* *(Planning and Reporting)* *Regulations 2020* (the Regulations).

3.1 Comprehensive income statement

3.2 Balance sheet

3.3 Statement of changes in equity

3.4 Statement of cash flows

3.5 Statement of capital works

3.6 Statement of human resources

#### Pending accounting standards

The 2022-23 budget has been prepared based on the accounting standards applicable at the date of preparation. Pending accounting standards that will be in effect from the 2022-23 financial year have not been considered in the development of the budget.

* 1. Comprehensive income statement

For the four years ending 30 June 2026

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** | **Projections** | | |
|  |  | **Actual** |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Income** |  |  |  |  |  |  |
| Rates and charges | 4.1.1 | 155,539 | **168,308** | 174,392 | 176,892 | 179,525 |
| Statutory fees and fines | 4.1.2 | 3,096 | **3,079** | 3,133 | 3,188 | 3,243 |
| User fees | 4.1.3 | 6,727 | **6,480** | 6,593 | 6,709 | 6,826 |
| Grants - operating | 4.1.4 | 29,632 | **21,847** | 22,230 | 22,619 | 23,015 |
| Grants - capital | 4.1.4 | 30,618 | **35,957** | 40,272 | 29,709 | 39,267 |
| Contributions - monetary | 4.1.5 | 1,933 | **3,944** | 3,295 | 3,216 | 3,043 |
| Contributions - non-monetary | 4.1.5 | 2,538 | **3,000** | 3,053 | 3,106 | 3,160 |
| Net gain/(loss) on disposal of property, infrastructure, plant, and equipment |  | (2,550) | **-** | - | - | - |
| Fair value adjustments for investment property |  | - | **-** | - | - | - |
| Share of net profits/(losses) of associates and joint ventures |  | 261 | **-** | - | - | - |
| Other income | 4.1.6 | 21,921 | **5,975** | 3,224 | 3,281 | 3,338 |
| **Total income** |  | 249,715 | **248,590** | 256,191 | 248,719 | 261,419 |
|  |  |  |  |  |  |  |
| **Expenses** |  |  |  |  |  |  |
| Employee costs | 4.1.7 | 68,582 | **74,041** | 72,554 | 71,902 | 71,658 |
| Materials and services | 4.1.8 | 81,310 | **86,457** | 87,970 | 89,509 | 91,076 |
| Depreciation | 4.1.9 | 29,687 | **30,617** | 31,536 | 32,482 | 33,456 |
| Amortisation - intangible assets | 4.1.10 | 167 | **183** | 188 | 194 | 200 |
| Amortisation - right of use assets | 4.1.11 | 1,738 | **434** | 434 | 434 | 434 |
| Bad and doubtful debts |  | 311 | **51** | 61 | 63 | 61 |
| Borrowing costs |  | 871 | **1,116** | 1,566 | 1,962 | 2,439 |
| Finance costs - leases |  | 116 | **15** | 11 | 7 | 2 |
| Other expenses | 4.1.12 | 31,411 | **15,999** | 8,418 | 8,562 | 8,631 |
| **Total expenses** |  | 214,193 | **208,913** | 202,739 | 205,116 | 207,957 |
|  |  |  |  |  |  |  |
| **Surplus/(deficit) for the year** |  | 35,522 | **39,676** | 53,453 | 43,604 | 53,462 |
|  |  |  |  |  |  |  |
| **Other comprehensive income** |  |  |  |  |  |  |
| **Items that will not be reclassified to surplus or deficit in future periods** |  |  |  |  |  |  |
| Net asset revaluation increment /(decrement) |  | 4,037 | **-** | - | - | - |
| Share of other comprehensive income of associates and joint ventures |  | - | **-** | - | - | - |
| **Items that may be reclassified to surplus or deficit in future periods** (detail as appropriate) |  | - | **-** | - | - | - |
| **Total other comprehensive income** |  | 4,037 | **-** | - | - | - |
|  |  |  |  |  |  |  |
| **Total comprehensive result** |  | 39,559 | 39,676 | 53,453 | 43,604 | 53,462 |
|  |  |  |  |  |  |  |
| **Adjusted underlying result** |  | 433 | (3,224) | 6,835 | 7,573 | 7,991 |

* 1. Balance sheet

For the four years ending 30 June 2026

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** | **Projections** | | |
|  |  | **Actual** |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Assets** |  |  |  |  |  |  |
| **Current assets** |  |  |  |  |  |  |
| Cash and cash equivalents |  | 67,494 | **66,330** | 69,778 | 68,347 | 86,704 |
| Trade and other receivables |  | 21,387 | **21,560** | 22,126 | 21,540 | 22,527 |
| Other financial assets |  | - | **-** | - | - | - |
| Inventories |  | - | **-** | - | - | - |
| Non-current assets classified as held for sale |  | - | **-** | - | - | - |
| Other assets |  | 5,418 | **5,418** | 5,418 | 5,418 | 5,418 |
| **Total current assets** | 4.2.1 | 94,299 | **93,308** | 97,323 | 95,305 | 114,649 |
|  |  |  |  |  |  |  |
| **Non-current assets** |  |  |  |  |  |  |
| Trade and other receivables |  | 1,385 | **1,406** | 1,427 | 1,448 | 1,470 |
| Other financial assets |  | - | **-** | - | - | - |
| Investments in associates, joint arrangement and subsidiaries |  | 5,400 | **5,400** | 5,400 | 5,400 | 5,400 |
| Property, infrastructure, plant & equipment |  | 1,192,927 | **1,259,485** | 1,327,350 | 1,390,121 | 1,444,281 |
| Right-of-use assets | 4.2.4 | 1,737 | **1,303** | 868 | 434 | - |
| Investment property |  | - | **-** | - | - | - |
| Intangible assets |  | 800 | 819 | 675 | 872 | 721 |
| **Total non-current assets** | 4.2.1 | 1,202,249 | **1,268,413** | 1,335,720 | 1,398,276 | 1,451,872 |
| **Total assets** |  | 1,296,548 | 1,361,721 | 1,433,043 | 1,493,581 | 1,566,521 |
|  |  |  |  |  |  |  |
| **Liabilities** |  |  |  |  |  |  |
| **Current liabilities** |  |  |  |  |  |  |
| Trade and other payables |  | 12,830 | **15,349** | 14,638 | 14,777 | 14,896 |
| Trust funds and deposits |  | 42,631 | **43,270** | 43,920 | 44,578 | 45,247 |
| Unearned income/revenue |  | - | **-** | - | - | - |
| Provisions |  | 19,252 | **19,252** | 19,252 | 19,252 | 19,252 |
| Interest-bearing liabilities | 4.2.3 | 4,077 | **5,856** | 7,899 | 10,021 | 12,651 |
| Lease liabilities | 4.2.4 | 733 | **427** | 431 | 435 | - |
| **Total current liabilities** | 4.2.2 | 79,523 | **84,154** | 86,139 | 89,063 | 92,046 |
|  |  |  |  |  |  |  |
| **Non-current liabilities** |  |  |  |  |  |  |
| Provisions |  | 5,843 | **5,843** | 5,843 | 5,843 | 5,931 |
| Interest-bearing liabilities | 4.2.3 | 15,147 | **31,165** | 42,440 | 51,771 | 62,987 |
| Lease liabilities | 4.2.4 | 983 | **867** | 435 | - | - |
| **Total non-current liabilities** | 4.2.2 | 21,973 | 37,874 | 48,719 | 57,614 | 68,917 |
| **Total liabilities** |  | 101,496 | 122,028 | 134,858 | 146,677 | 160,964 |
| **Net assets** |  | 1,195,052 | **1,239,693** | 1,298,185 | 1,346,904 | 1,405,557 |
|  |  |  |  |  |  |  |
| **Equity** |  |  |  |  |  |  |
| Accumulated surplus |  | 599,088 | **638,764** | 692,218 | 735,822 | 789,284 |
| Reserves |  | 595,964 | **600,928** | 605,967 | 611,082 | 616,273 |
| **Total equity** |  | 1,195,052 | **1,239,693** | 1,298,185 | 1,346,904 | 1,405,557 |

* 1. Statement of changes in equity

For the four years ending 30 June 2026

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  |  | **Total** | **Accumulated Surplus** | **Revaluation Reserve** | **Other Reserves** |
|  |  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** |
| **2022 Forecast Actual** |  |  |  |  |  |  |
| Balance at beginning of the financial year |  |  | 1,157,653 | 568,229 | 578,719 | 10,705 |
| Impact of adoption of new accounting standards |  |  | - | - | - | - |
| Adjusted opening balance |  |  | 1,157,653 | 568,229 | 578,719 | 10,705 |
| Surplus/(deficit) for the year |  |  | 35,522 | 35,522 | - | - |
| Net asset revaluation increment/(decrement) |  |  | 5,684 | - | 5,684 | - |
| Transfers to other reserves |  |  | - | - | - | - |
| Transfers from other reserves |  |  | - | - | - | - |
| **Balance at end of the financial year** |  |  | **1,198,859** | **603,751** | **584,403** | **10,705** |
|  |  |  |  |  |  |  |
| **2023 Budget** |  |  |  |  |  |  |
| Balance at beginning of the financial year |  |  | 1,195,052 | 599,088 | 584,403 | 11,561 |
| Surplus/(deficit) for the year |  |  | 39,676 | 39,676 | - | - |
| Net asset revaluation increment/(decrement) |  |  | 4,964 | - | 4,964 | - |
| Transfers to other reserves |  | 4.3.1 | - | - | - | - |
| Transfers from other reserves |  | 4.3.1 | - | - | - | - |
| **Balance at end of the financial year** |  | 4.3.2 | **1,239,693** | **638,764** | **589,367** | **11,561** |
|  |  |  |  |  |  |  |
| **2024** |  |  |  |  |  |  |
| Balance at beginning of the financial year |  |  | 1,239,693 | 638,764 | 589,367 | 11,561 |
| Surplus/(deficit) for the year |  |  | 53,453 | 53,453 | - | - |
| Net asset revaluation increment/(decrement) |  |  | 5,039 | - | 5,039 | - |
| Transfers to other reserves |  |  | - | - | - | - |
| Transfers from other reserves |  |  | - | - | - | - |
| **Balance at end of the financial year** | |  | **1,298,185** | **692,218** | **594,406** | **11,561** |
|  |  |  |  |  |  |  |
| **2025** |  |  |  |  |  |  |
| Balance at beginning of the financial year |  |  | 1,298,185 | 692,218 | 594,406 | 11,561 |
| Surplus/(deficit) for the year |  |  | 43,604 | 43,604 | - | - |
| Net asset revaluation increment/(decrement) |  |  | 5,115 | - | 5,115 | - |
| Transfers to other reserves |  |  | - | - | - | - |
| Transfers from other reserves |  |  | - | - | - | - |
| **Balance at end of the financial year** | |  | **1,346,904** | **735,822** | **599,521** | **11,561** |
|  |  |  |  |  |  |  |
| **2026** |  |  |  |  |  |  |
| Balance at beginning of the financial year |  |  | 1,346,904 | 735,822 | 599,521 | 11,561 |
| Surplus/(deficit) for the year |  |  | 53,462 | 53,462 | - | - |
| Net asset revaluation increment/(decrement) |  |  | 5,191 | - | 5,191 | - |
| Transfers to other reserves |  |  | - | - | - | - |
| Transfers from other reserves |  |  | - | - | - | - |
| **Balance at end of the financial year** | |  | **1,405,557** | **789,284** | **604,712** | **11,561** |

* 1. Statement of cash flows

For the four years ending 30 June 2026

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** | **Projections** | | |
|  |  | **Actual** |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025-26** |
|  | **Notes** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
|  |  | Inflows | **Inflows** | Inflows | Inflows | Inflows |
|  |  | (Outflows) | **(Outflows)** | (Outflows) | (Outflows) | (Outflows) |
| **Cash flows from operating activities** |  |  |  |  |  |  |
| Rates and charges |  | 164,869 | **169,324** | 175,338 | 177,985 | 180,485 |
| Statutory fees and fines |  | 3,608 | **3,392** | 3,449 | 3,508 | 3,570 |
| User fees |  | 7,838 | **7,138** | 7,260 | 7,384 | 7,514 |
| Grants - operating |  | 27,355 | **21,879** | 22,251 | 22,631 | 23,031 |
| Grants - capital |  | 32,432 | **36,009** | 40,012 | 30,633 | 38,565 |
| Contributions - monetary |  | 1,933 | **3,944** | 3,295 | 3,216 | 3,043 |
| Interest received |  | 1,251 | **1,470** | 1,496 | 1,522 | 1,549 |
| Dividends received |  | - | **-** | - | - | - |
| Trust funds and deposits taken |  | 36 | **37** | 38 | 38 | 39 |
| Other receipts |  | 24,403 | **5,363** | 2,554 | 2,272 | 2,297 |
| Net GST refund / payment |  | 14,679 | **16,015** | 16,219 | 16,097 | 15,654 |
| Employee costs |  | (68,875) | **(73,042)** | (72,692) | (71,939) | (71,678) |
| Materials and services |  | (90,259) | **(93,820)** | (96,652) | (98,299) | (100,042) |
| Short-term, low value and variable lease payments |  | - | **-** | - | - | - |
| Trust funds and deposits repaid |  | - | **-** | - | - | - |
| Other payments |  | (34,868) | **(17,362)** | (9,947) | (9,403) | (9,399) |
| **Net cash provided by/(used in) operating activities** | 4.4.1 | 84,402 | **80,348** | 92,617 | 85,644 | 94,627 |
|  |  |  |  |  |  |  |
| **Cash flows from investing activities** |  |  |  |  |  |  |
| Payments for property, infrastructure, plant and equipment |  | (86,200) | **(97,553)** | (100,440) | (95,735) | (87,190) |
| Proceeds from sale of property, infrastructure, plant and equipment |  | (2,805) | **-** | - | - | - |
| Payments for intangible assets |  | - | **(202)** | (44) | (392) | (49) |
| Proceeds from intangible assets |  | - | **-** | - | - | - |
| Payments for investments |  | - | **-** | - | - | - |
| Proceeds from sale of investments |  | 261 | **-** | - | - | - |
| **Net cash provided by/ (used in) investing activities** | 4.4.2 | (88,744) | **(97,754)** | (100,484) | (96,127) | (87,239) |
|  |  |  |  |  |  |  |
| **Cash flows from financing activities** |  |  |  |  |  |  |
| Finance costs |  | (871) | **(1,116)** | (1,566) | (1,962) | (2,439) |
| Proceeds from borrowings |  | 17,150 | **23,497** | 21,003 | 21,197 | 26,143 |
| Repayment of borrowings |  | (8,059) | **(5,701)** | (7,684) | (9,744) | (12,297) |
| Interest paid - lease liability |  | (116) | **(15)** | (11) | (7) | (2) |
| Repayment of lease liabilities |  | (1,829) | **(423)** | (427) | (431) | (435) |
| **Net cash provided by/(used in) financing activities** | 4.4.3 | 6,275 | **16,243** | 11,315 | 9,052 | 10,969 |
| Net increase/(decrease) in cash & cash equivalents |  | 1,933 | (1,164) | 3,448 | (1,431) | 18,357 |
| Cash and cash equivalents at the beginning of the financial year |  | 65,561 | **67,494** | 66,330 | 69,778 | 68,347 |
| **Cash and cash equivalents at the end of the financial year** |  | 67,494 | 66,330 | 69,778 | 68,347 | 86,704 |

* 1. Statement of capital works

For the four years ending 30 June 2026

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** | **Projections** |  |  |
|  |  | **Actual** |  |  |  |  |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Property** |  |  |  |  |  |  |
| Land |  | - | 5,796 | - | - | - |
| Land improvements |  | - | - | - | - | - |
| **Total land** |  | - | 5,796 | - | - | - |
| Buildings |  | 26,450 | 18,860 | 9,814 | 3,063 | 3,009 |
| Heritage buildings |  | - | - | - | - | - |
| Building improvements |  | - | - | - | - | - |
| Leasehold improvements |  | - | - | - | - | - |
| **Total buildings** |  | 26,450 | 18,860 | 9,814 | 3,063 | 3,009 |
| **Total property** |  | 26,450 | 24,656 | 9,814 | 3,063 | 3,009 |
|  |  |  |  |  |  |  |
| **Plant and equipment** |  |  |  |  |  |  |
| Plant, machinery and equipment |  | 2,456 | 3,600 | 3,448 | 2,447 | 2,521 |
| Fixtures, fittings and furniture |  | 18 | 18 | 18 | 18 | 19 |
| Computers and telecommunications |  | 917 | 2,596 | 364 | 805 | 390 |
| **Total plant and equipment** |  | 3,391 | 6,214 | 3,830 | 3,270 | 2,930 |
|  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |
| Roads |  | 16,557 | 32,881 | 46,795 | 45,055 | 42,432 |
| Bridges |  | 1,734 | 673 | 257 | 261 | 255 |
| Footpaths and cycleways |  | 2,076 | 2,353 | 2,294 | 2,298 | 2,618 |
| Drainage |  | 1,495 | 1,676 | 1,745 | 1,025 | 801 |
| Recreational, leisure and community facilities |  | 10,179 | 3,792 | 4,515 | 5,469 | 2,313 |
| Waste management |  | - | - | - | - | - |
| Parks, open space and streetscapes |  | 11,209 | 11,331 | 10,968 | 10,379 | 5,920 |
| Off street car parks |  | 325 | 350 | 367 | 373 | 380 |
| Other infrastructure |  | 4,947 | 5,285 | 10,724 | 15,839 | 18,606 |
| **Total infrastructure** |  | 48,522 | 58,341 | 77,665 | 80,699 | 73,325 |
|  |  |  |  |  |  |  |
| **Total capital works expenditure** | 4.5.1 | 78,363 | 89,211 | 91,309 | 87,032 | 79,264 |
|  |  |  |  |  |  |  |
| **Represented by:** |  |  |  |  |  |  |
| New asset expenditure |  | 19,502 | **21,348** | 14,325 | 13,278 | 8,095 |
| Asset renewal expenditure |  | 27,578 | **24,127** | 29,312 | 32,964 | 30,492 |
| Asset expansion expenditure |  | 9,320 | **4,538** | 3,617 | 1,533 | 1,842 |
| Asset upgrade expenditure |  | 21,963 | **39,197** | 44,055 | 39,257 | 38,835 |
| **Total capital works expenditure** | 4.5.1 | 78,363 | 89,211 | 91,309 | 87,032 | 79,264 |
|  |  |  |  |  |  |  |
| **Funding sources represented by:** |  |  |  |  |  |  |
| Grants |  | 30,618 | **35,957** | 40,272 | 29,709 | 39,267 |
| Contributions |  | 1,933 | **1,055** | 355 | 225 | - |
| Council cash |  | 28,662 | **28,702** | 29,679 | 35,901 | 13,854 |
| Borrowings |  | 17,150 | **23,497** | 21,003 | 21,197 | 26,143 |
| **Total capital works expenditure** | 4.5.1 | 78,363 | 89,211 | 91,309 | 87,032 | 79,264 |

* 1. Statement of human resources

For the four years ending 30 June 2026

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** | **Projections** | | |
|  |  | **Actual** |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  |  | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Staff expenditure** |  |  |  |  |  |  |
| Employee costs - operating |  | 68,582 | **74,041** | 72,554 | 71,902 | 71,658 |
| Employee costs - capital |  | 4,832 | **5,135** | 5,225 | 5,316 | 5,409 |
| **Total staff expenditure** |  | **73,414** | **79,176** | **77,779** | **77,218** | **77,067** |
|  |  |  |  |  |  |  |
|  |  | FTE | **FTE** | FTE | FTE | FTE |
| **Staff numbers** |  |  |  |  |  |  |
| Employees |  | 714.9 | **802.0** | 739.6 | 732.8 | 728.8 |
| **Total staff numbers** |  | **714.9** | **802.0** | **739.6** | **732.8** | **728.8** |

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Department** |  |  | **Comprises** | | | |
|  | **Budget** | **Permanent** | | **Casual** | **Temporary** |
|  | **2022/23** | **Full Time** | **Part time** |
|  | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** |
| Communities |  | **22,306** | 13,410 | 4,417 | 1,592 | 2,887 |
| Corporate Services |  | **14,739** | 12,665 | 903 | 394 | 777 |
| Environment and Infrastructure |  | **20,577** | 17,843 | 885 | - | 1,849 |
| Office of the CEO |  | **3,096** | 2,805 | 155 | - | 136 |
| Planning, Design and Development |  | **10,255** | 9,582 | 483 | - | 190 |
| Recovery |  | **3,068** | 1,646 | 92 | - | 1,330 |
| Total permanent staff expenditure |  | 74,041 | 57,951 | 6,935 | 1,986 | 7,169 |
| Capitalised labour costs |  | **5,135** |  |  |  |  |
| **Total expenditure** |  | **79,176** |  |  |  |  |

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Department** |  |  | **Comprises** | | | |
|  | **Budget** | **Permanent** | | **Casual** | **Temporary** |
|  | **2022/23** | **Full Time** | **Part time** |
| Communities |  | **240** | 137 | 49 | 22 | 32 |
| Corporate Services |  | **148** | 117 | 10 | 8 | 13 |
| Environment and Infrastructure |  | **258** | 218 | 9 | - | 32 |
| Office of the CEO |  | **26** | 21 | 2 | - | 3 |
| Planning, Design and Development |  | **95** | 87 | 6 | - | 2 |
| Recovery |  | **35** | 16 | 1 | - | 18 |
| **Total staff** |  | **802** | 596 | 77 | 30 | 99 |

### Summary of planned human resources

Expenditure for the four years ending 30 June 2026

|  | | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
| --- | --- | --- | --- | --- | --- |
|  | | **$'000** | **$'000** | **$'000** | **$'000** |
| **Communities** | | | | | |
| Permanent - Full time | | 13,410 | 13,919 | 13,919 | 13,919 |
| Women |  | 8,145 | 8,145 | 8,145 | 8,145 |
| Men |  | 1,942 | 2,109 | 2,109 | 2,109 |
| New positions |  | 175 | 175 | 175 | 175 |
| Vacant positions |  | 3,147 | 3,489 | 3,489 | 3,489 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Permanent - Part time | | 4,417 | 4,488 | 4,488 | 4,488 |
| Women |  | 2,771 | 2,750 | 2,750 | 2,750 |
| Men |  | 257 | 257 | 257 | 257 |
| New positions |  | 44 | 44 | 44 | 44 |
| Vacant positions |  | 1,345 | 1,437 | 1,437 | 1,437 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| **Total Communities** | | 17,827 | 18,407 | 18,407 | 18,407 |
|  | | | | | |
| **Corporate Services** | | | | | |
| Permanent - Full time | | 12,665 | 13,003 | 13,003 | 13,003 |
| Women |  | 6,559 | 6,734 | 6,734 | 6,734 |
| Men |  | 3,028 | 3,024 | 3,024 | 3,024 |
| New positions |  | 77 | 132 | 132 | 132 |
| Vacant positions |  | 3,002 | 3,112 | 3,112 | 3,112 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Permanent - Part time | | 903 | 888 | 888 | 888 |
| Women |  | 610 | 594 | 594 | 594 |
| Men |  | 117 | 117 | 117 | 117 |
| New positions |  | 0 | 0 | 0 | 0 |
| Vacant positions |  | 176 | 176 | 176 | 176 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| **Total Corporate Services** | | 13,568 | 13,890 | 13,890 | 13,890 |
|  | | | | | |
| **Environment & Infrastructure** | | | | | |
| Permanent - Full time | | 17,843 | 17,908 | 17,908 | 17,908 |
| Women |  | 3,741 | 3,793 | 3,793 | 3,793 |
| Men |  | 10,122 | 10,134 | 10,134 | 10,134 |
| New positions |  | 1,966 | 1,966 | 1,966 | 1,966 |
| Vacant positions |  | 2,014 | 2,014 | 2,014 | 2,014 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Permanent - Part time | | 885 | 848 | 794 | 794 |
| Women |  | 649 | 613 | 558 | 558 |
| Men |  | 54 | 54 | 54 | 54 |
| New positions |  | 122 | 122 | 122 | 122 |
| Vacant positions |  | 59 | 59 | 59 | 59 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| **Total Environment & Infrastructure** | | 18,728 | 18,756 | 18,701 | 18,701 |
|  | | | | | |
| **Office of the CEO** | | | | | |
| Permanent - Full time | | 2,805 | 3,148 | 3,148 | 3,148 |
| Women |  | 1,732 | 1,949 | 1,949 | 1,949 |
| Men |  | 221 | 221 | 221 | 221 |
| New positions |  | 0 | 0 | 0 | 0 |
| Vacant positions |  | 851 | 978 | 978 | 978 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Permanent - Part time | | 155 | 155 | 155 | 155 |
| Women |  | 155 | 155 | 155 | 155 |
| Men |  | 0 | 0 | 0 | 0 |
| New positions |  | 0 | 0 | 0 | 0 |
| Vacant positions |  | 0 | 0 | 0 | 0 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| **Total Office of the CEO** | | 2,960 | 3,304 | 3,304 | 3,304 |
|  | | | | | |
|  | | | | | |
| **Planning, Design & Development** | | | | | |
| Permanent - Full time | | 9,582 | 9,847 | 9,847 | 9,847 |
| Women |  | 4,009 | 4,274 | 4,274 | 4,274 |
| Men |  | 3,258 | 3,258 | 3,258 | 3,258 |
| New positions |  | 198 | 198 | 198 | 198 |
| Vacant positions |  | 2,117 | 2,117 | 2,117 | 2,117 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Permanent - Part time | | 483 | 483 | 483 | 483 |
| Women |  | 293 | 293 | 293 | 293 |
| Men |  | 86 | 86 | 86 | 86 |
| New positions |  | 47 | 47 | 47 | 47 |
| Vacant positions |  | 57 | 57 | 57 | 57 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| **Total Planning, Design & Development** | | 10,065 | 10,330 | 10,330 | 10,330 |
|  | | | | | |
| **Recovery** | | | | | |
| Permanent - Full time | | 1,646 | 0 | 0 | 0 |
| Women |  | 805 | 0 | 0 | 0 |
| Men |  | 205 | 0 | 0 | 0 |
| New positions |  | 55 | 0 | 0 | 0 |
| Vacant positions |  | 580 | 0 | 0 | 0 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Permanent - Part time | | 92 | 0 | 0 | 0 |
| Women |  | 0 | 0 | 0 | 0 |
| Men |  | 0 | 0 | 0 | 0 |
| New positions |  | 0 | 0 | 0 | 0 |
| Vacant positions |  | 92 | 0 | 0 | 0 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| **Total Recovery** | | 1,738 | 0 | 0 | 0 |
| **Casuals, temporary and other expenditure** |  | 9,155 | 7,867 | 7,269 | 7,025 |
| **Capitalised labour costs** |  | 5,135 | 5,225 | 5,316 | 5,409 |
| **Total staff expenditure** | | **79,176** | **77,779** | **77,218** | **77,066** |

FTE for the four years ending 30 June 2026

|  | | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
| --- | --- | --- | --- | --- | --- |
|  | | **FTE** | **FTE** | **FTE** | **FTE** |
| **Communities** | | | | | |
| Permanent – Full time | | 137.0 | 137.0 | 137.0 | 137.0 |
| Women |  | 86.3 | 86.3 | 86.3 | 86.3 |
| Men |  | 18.0 | 18.0 | 18.0 | 18.0 |
| New positions |  | 2.0 | 2.0 | 2.0 | 2.0 |
| Vacant positions |  | 30.7 | 30.7 | 30.7 | 30.7 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent – Part time | | 49.3 | 49.8 | 49.8 | 49.8 |
| Women |  | 30.3 | 30.8 | 30.8 | 30.8 |
| Men |  | 3.4 | 3.4 | 3.4 | 3.4 |
| New positions |  | 0.4 | 0.4 | 0.4 | 0.4 |
| Vacant positions |  | 15.2 | 15.2 | 15.2 | 15.2 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| **Total Communities** | | 186.3 | 186.8 | 186.8 | 186.8 |
|  | | | | | |
| **Corporate Services** | | | | | |
| Permanent – Full time | | 117.0 | 118.0 | 118.0 | 118.0 |
| Women |  | 61.0 | 61.0 | 61.0 | 61.0 |
| Men |  | 23.0 | 24.0 | 24.0 | 24.0 |
| New positions |  | 1.0 | 1.0 | 1.0 | 1.0 |
| Vacant positions |  | 32.0 | 32.0 | 32.0 | 32.0 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent – Part time | | 10.0 | 10.7 | 10.7 | 10.7 |
| Women |  | 6.7 | 7.3 | 7.3 | 7.3 |
| Men |  | 1.2 | 1.2 | 1.2 | 1.2 |
| New positions |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Vacant positions |  | 2.1 | 2.1 | 2.1 | 2.1 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| **Total Corporate Services** | | 127.0 | 128.7 | 128.7 | 128.7 |
|  | | | | | |
| **Environment & Infrastructure** | | | | | |
| Permanent – Full time | | 168.6 | 170.6 | 170.6 | 170.6 |
| Women |  | 25.7 | 26.7 | 26.7 | 26.7 |
| Men |  | 97.2 | 98.2 | 98.2 | 98.2 |
| New positions |  | 21.0 | 21.0 | 21.0 | 21.0 |
| Vacant positions |  | 24.7 | 24.7 | 24.7 | 24.7 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent – Part time | | 8.5 | 8.9 | 9.3 | 9.3 |
| Women |  | 5.5 | 5.9 | 6.3 | 6.3 |
| Men |  | 0.8 | 0.8 | 0.8 | 0.8 |
| New positions |  | 1.4 | 1.4 | 1.4 | 1.4 |
| Vacant positions |  | 0.8 | 0.8 | 0.8 | 0.8 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| **Total Environment & Infrastructure** | | 177.1 | 179.5 | 179.9 | 179.9 |
|  | | | | | |
| **Office of the CEO** | | | | | |
| Permanent – Full time | | 21.0 | 22.0 | 22.0 | 22.0 |
| Women |  | 11.0 | 12.0 | 12.0 | 12.0 |
| Men |  | 2.0 | 2.0 | 2.0 | 2.0 |
| New positions |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Vacant positions |  | 8.0 | 8.0 | 8.0 | 8.0 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent – Part time | | 1.8 | 1.8 | 1.8 | 1.8 |
| Women |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Men |  | 0.0 | 0.0 | 0.0 | 0.0 |
| New positions |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Vacant positions |  | 1.8 | 1.8 | 1.8 | 1.8 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| **Total Office of the CEO** | | 22.8 | 23.8 | 23.8 | 23.8 |
|  | | | | | |
| **Planning, Design & Development** | | | | | |
| Permanent – Full time | | 83.6 | 84.6 | 84.6 | 84.6 |
| Women |  | 35.1 | 36.1 | 36.1 | 36.1 |
| Men |  | 26.5 | 26.5 | 26.5 | 26.5 |
| New positions |  | 2.0 | 2.0 | 2.0 | 2.0 |
| Vacant positions |  | 20.0 | 20.0 | 20.0 | 20.0 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | | 6.3 | 6.3 | 6.3 | 6.3 |
| Women |  | 3.3 | 3.3 | 3.3 | 3.3 |
| Men |  | 1.6 | 1.6 | 1.6 | 1.6 |
| New positions |  | 0.6 | 0.6 | 0.6 | 0.6 |
| Vacant positions |  | 0.8 | 0.8 | 0.8 | 0.8 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| **Total Planning, Design & Development** | | 89.9 | 90.9 | 90.9 | 90.9 |
|  | | | | | |
| **Recovery** | | | | | |
| Permanent - Full time | | 15.6 | 0.0 | 0.0 | 0.0 |
| Women |  | 7.6 | 0.0 | 0.0 | 0.0 |
| Men |  | 2.0 | 0.0 | 0.0 | 0.0 |
| New positions |  | 1.0 | 0.0 | 0.0 | 0.0 |
| Vacant positions |  | 5.0 | 0.0 | 0.0 | 0.0 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Permanent - Part time | | 0.8 | 0.0 | 0.0 | 0.0 |
| Women |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Men |  | 0.0 | 0.0 | 0.0 | 0.0 |
| New positions |  | 0.0 | 0.0 | 0.0 | 0.0 |
| Vacant positions |  | 0.8 | 0.0 | 0.0 | 0.0 |
| Persons of self-described gender |  | 0.0 | 0.0 | 0.0 | 0.0 |
| **Total Recovery** | | 16.4 | 0.0 | 0.0 | 0.0 |
| **Casuals and temporary staff** |  | 129.3 | 76.8 | 69.6 | 65.6 |
| **Capitalised labour** |  | 53.2 | 53.2 | 53.2 | 53.2 |
| **Total staff numbers** | | **802.0** | **739.6** | **732.8** | **728.8** |

1. Notes to the financial statements

This section presents analysis on material components of the financial statements.

4.1 Comprehensive income statement

4.2 Balance sheet

4.3 Statement of changes in equity

0 Statement of cash flows

4.5 Statement of capital works

* 1. Comprehensive income statement
     1. Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council’s budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period. The Yarra Ranges 2021-25 Revenue and Rating Plan was adopted in June 2021.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year.

For 2022-23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated based on council’s average rates and charges.

Council has not applied to the Essential Services Commission for a variation to the rate cap for 2022-23.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.75% in line with the rate cap.

This will raise total rates and charges for 2022-23 to $168.3 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **2021/22 Forecast Actual** | **2022/23 Budget** | **Change** | **%** |
|
|  | **$’000** | **$’000** | **$’000** |
| Waste management charge | 22,101 | **24,925** | 2,824 | **12.8%** |
| Service rates and charges \* | 131,633 | **134,907** | 3,274 | **2.5%** |
| Special rates and charges | 1,078 | **7,704** | 6,626 | **614.7%** |
| Supplementary rates and rate adjustments | 728 | **772** | 44 | **6.0%** |
| Sub total before interest on rates and charges | 155,539 | **168,308** | 12,769 | **8.2%** |
| Interest on rates and charges | 1,100 | **1,293** | 193 | **17.5%** |
| **Total rates and charges** | **156,639** | **169,601** | **12,961** | **8.3%** |

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

|  |  |  |  |
| --- | --- | --- | --- |
| **Type or class of land** | **2021/22** | **2022/23** | **Change** |
| **cents/$CIV\*** | **cents/$CIV\*** |
| General rate for rateable residential properties | 0.2829 | **0.2390** | **-15.5%** |
| General rate for rateable commercial properties | 0.4244 | **0.3585** | **-15.5%** |
| General rate for rateable industrial properties | 0.4244 | **0.3585** | **-15.5%** |
| General rate for rateable farming properties | 0.1980 | **0.1673** | **-15.5%** |
| General rate for rateable recreational/cultural properties | 0.1697 | **0.1434** | **-15.5%** |
| General rate for rateable vacant properties | 0.2829 | **0.2390** | **-15.5%** |

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type or class of land** | **2021/22** | **2022/23** | **Change** | |
| **$’000** | **$’000** | **$’000** | **%** |
| Residential | 114,782 | **118,477** | 3,695 | **3.2%** |
| Commercial | 8,195 | **7,523** | (672) | **-8.2%** |
| Industrial | 3,623 | **3,798** | 175 | **4.8%** |
| Farming | 4,945 | **5,004** | 59 | **1.2%** |
| Recreational / Cultural | 78 | **73** | (5) | **-6.4%** |
| Vacant Land | 9 | **32** | 23 | **255.6%** |
| **Total amount to be raised by general rates** | **131,632** | **134,907** | **3,275** | **2.5%** |

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type or class of land** | **2021/22** | **2022/23** | **Change** | |
| **Number** | **Number** | **Number** | **%** |
| Residential | 61,175 | **61,712** | 537 | **0.9%** |
| Commercial | 2,303 | **2,309** | 6 | **0.3%** |
| Industrial | 1,033 | **1,038** | 5 | **0.5%** |
| Farming | 1,686 | **1,641** | (45) | **-2.7%** |
| Recreational /Cultural | 13 | **13** | - | **0.0%** |
| Vacant Land | 331 | **328** | (3) | **-0.9%** |
| **Total number of assessments** | **66,541** | **67,041** | **500** | **0.8%** |

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type or class of land** | **2021/22** | **2022/23** | **Change** | |
| **$’000** | **$’000** | **$’000** | **%** |
| Residential | 40,573,175 | **49,571,784** | 8,998,609 | **22.2%** |
| Commercial | 1,930,935 | **2,098,501** | 167,566 | **8.7%** |
| Industrial | 853,648 | **1,059,380** | 205,732 | **24.1%** |
| Farming | 2,497,593 | **2,104,708** | (392,885) | **-15.7%** |
| Recreational /Cultural | 46,075 | **51,200** | 5,125 | **11.1%** |
| Vacant Land | 3,310 | **13,261** | 9,951 | **300.6%** |
| **Total value of land** | **45,904,736** | **54,898,834** | **8,994,098** | **19.6%** |

Property valuations for rating purposes will be as per general valuations dated 1 January 2022.

Valuation data is based on preliminary valuations received from the Valuer General in March 2022. This will be reviewed and updated, if required, following confirmation of true and correct valuation data, which is expected by 30 April 2021. Any changes may have an impact on rate in the dollar calculations.

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Yarra Ranges Council does not apply a municipal charge

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Yarra Ranges Council does not apply a municipal charge

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type of Charge** | **Per Rateable Property** | **Per Rateable Property** | **Change** | |
| **2021/22** | **2022/23** |
| **$** | **$** | **$** | **%** |
| *Residential Waste Alternate - 80L waste bin service*  *(incl recycling)* | 257 | **294** | 37 | **14.4%** |
| *Residential Waste Standard-120l waste bin service*  *(incl recycling)* | 275 | **312** | 37 | **13.5%** |
| *Residential Waste Additional-120l waste bin service* | 214 | **240** | 26 | **12.1%** |
| *Residential Waste Additional Medical Requirement*  *(only 120l waste bin)* | 150 | **168** | 18 | **12.0%** |
| *Residential Additional Recycling Only Service* | 59 | **72** | 13 | **22.0%** |
| *Residential Minimum Waste Service* | 61 | **72** | 11 | **18.0%** |
| *Commercial Waste Service* | 381 | **420** | 39 | **10.2%** |
| *Commercial Waste Additional Service* | 381 | **420** | 39 | **10.2%** |
| *Commercial Additional Recycling Only Service* | 59 | **72** | 13 | **22.0%** |
| *Organic Waste Alternate-120l service* | 92 | **93** | 1 | **1.1%** |
| *Organic Waste Standard-240l service* | 98 | **99** | 1 | **1.0%** |
| **Total** | **2,027** | **2,262** | **235** | **11.6%** |

The waste service charges are not included in the Essential Services Commission’s rate capping framework and has been calculated based on a full cost recovery model.

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type of Charge** | **2021/22** | **2022/23** | **Change** | |
| **$** | **$** | **$** | **%** |
| *Residential Waste Alternate - 80L waste bin service*  *(incl recycling)* | 2,465 | **2,809** | 344 | **14.0%** |
| *Residential Waste Standard - 120l waste bin service*  *(incl recycling)* | 14,095 | **16,159** | 2,064 | **14.6%** |
| *Residential Waste Additional - 120l waste bin service* | 691 | **762** | 71 | **10.3%** |
| *Residential Waste Additional Medical Requirement*  *(only 120l waste bin)* | 6 | **7** | 1 | **16.7%** |
| *Residential Additional Recycling Only Service* | 71 | **93** | 22 | **31.0%** |
| *Residential Minimum Waste Service* | 5 | **9** | 4 | **80.0%** |
| *Commercial Waste Service* | 1,091 | **1,184** | 93 | **8.5%** |
| *Commercial Waste Additional Service* | - | **-** | - | **0.0%** |
| *Commercial Additional Recycling Only Service* | 41 | **52** | 11 | **26.8%** |
| *Organic Waste Alternate - 120l service* | 218 | **229** | 11 | **5.0%** |
| *Organic Waste Standard - 240l service* | 3,418 | **3,621** | 203 | **5.9%** |
| **Total** | **22,101** | **24,925** | **2,824** | **12.8%** |

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **2021/22** | **2022/23** | **Change** | |
| **$’000** | **$’000** | **$’000** | **%** |
| *General Rates* | 131,632 | **134,907** | 3,275 | **2.5%** |
| *Waste Service Charges* | 22,101 | **24,925** | 2,824 | **12.8%** |
| **Total Rates and charges** | **153,733** | **159,832** | 6,099 | **4.0%** |

4.1.1(l) Fair Go Rates System Compliance

Yarra Ranges Shire Council is required to comply with the State Government’s Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

|  |  |  |  |
| --- | --- | --- | --- |
|  |  | **2021/22** | **2022/23** |
| Total Rates |  | $131,478,320 | $134,833,222 |
| Number of rateable properties |  | 66,499.00 | 67,028.00 |
| Base Average Rate |  | 1,948.10 | 2,011.60 |
| Maximum Rate Increase (set by the State Government) |  | **1.50%** | **1.75%** |
| Capped Average Rate |  | $1,977 | $2,013 |
| Maximum General Rates and Municipal Charges Revenue |  | $131,490,188 | $134,881,663 |
| Budgeted General Rates and Municipal Charges Revenue |  | $131,478,320 | $134,833,222 |
| Budgeted Cultural and Recreational Rates |  | $78,189 | $73,421 |
| Budgeted Supplementary Rates |  | $738,168 | $782,932 |
| Budgeted Total Rates and Municipal Charges Revenue |  | $132,294,677 | $135,689,575 |

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

* the making of supplementary valuations (2022-23: estimated $782,932 and 2021-22 $738,168)
* the variation of returned levels of value (e.g. valuation appeals)
* changes of use of land such that rateable land becomes non-rateable land and vice versa
* changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to each category of differential are:

|  |  |  |  |
| --- | --- | --- | --- |
| **Type or class of land** | **2021/22** | **2022/23** | **Change** |
| **cents/$CIV\*** | **cents/$CIV\*** |
| General rate for rateable residential properties | 0.2829 | **0.2390** | **-15.5%** |
| General rate for rateable commercial properties | 0.4244 | **0.3585** | **-15.5%** |
| General rate for rateable industrial properties | 0.4244 | **0.3585** | **-15.5%** |
| General rate for rateable farming properties | 0.1980 | **0.1673** | **-15.5%** |
| General rate for rateable recreational/cultural properties | 0.1697 | **0.1434** | **-15.5%** |
| General rate for rateable vacant properties | 0.2829 | **0.2390** | **-15.5%** |

Each differential rate will be determined by multiplying the CIV of rateable land (categorised by the characteristics described below) by the applicable rate as outlined below.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

### Residential land

**Definition:** Residential Land is any land which does not have the characteristics of Vacant Sub Standard Land, Farm Land, Commercial Land or Industrial Land, and which is:

* used, designed, or adapted to be used primarily for residential purposes or
* vacant land but which, by reason of its locality and zoning under the relevant Planning Scheme would, if developed, be or be likely to be used primarily for residential purposes or
* any other land which does not have the characteristics of Vacant Sub Standard Land, Farm Land, Commercial Land, or Industrial Land.

**Objectives:** The objective of this differential rate is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

* implementation of good governance and sound financial stewardship
* construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
* development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
* provision of strategic and economic management, town planning and general support services and
* promotion of cultural, heritage and tourism aspects of Council’s municipal district.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above. (see definition)

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 100% of Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the expiry of the financial year.

### Vacant sub standard land

**Definition:** Vacant Sub Standard Land is any land which does not have the characteristics of Residential Land, Farm Land, Commercial Land or Industrial Land, and which is vacant land on which, by reason of its locality and zoning under the relevant Planning Scheme, no building can be erected except in accordance with an adopted restructure plan.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

* implementation of good governance and sound financial stewardship
* construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
* development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
* provision of strategic and economic management, town planning and general support services and
* promotion of cultural, heritage and tourism aspects of Council’s municipal district.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 100% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the expiry of the financial year.

### Commercial land

**Definition:** Commercial Land is any land which does not have the characteristics of Residential Land, Vacant Sub Standard Land, Farm Land or Industrial Land, and which is:

* used, designed, or adapted to be used primarily for the sale of goods or services or other commercial purposes or
* vacant land but which, by reason of its locality and zoning under the relevant Planning Scheme, would, if developed, be or be likely to be used primarily for the sale of goods or services or other commercial purposes.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

* implementation of good governance and sound financial stewardship
* construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
* development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
* provision of strategic and economic management, town planning and general support services and
* promotion of cultural, heritage and tourism aspects of Council’s municipal district.

The commercial rate is set at 150% of the residential rate and the reasons for the use and level of this differential rate are:

* to reduce the rate distribution to Residential Land by applying a higher differential to Commercial Land in recognition of the tax deductibility of rates that is not available to owners of most Residential Land
* in recognition of the extra services, when compared to Residential Land, that Commercial Land derives from Council, which include but are not limited to economic development activities for businesses, the impact that heavy vehicles (servicing businesses) have on road infrastructure, street cleaning and local laws monitoring car park overstays.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 150% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries

### Industrial land

**Definition:** Industrial Land is any land which does not have the characteristics of Residential Land, Vacant Sub Standard Land, Farm Land or Industrial Land, and which is:

* used, designed, or adapted to be used primarily for the sale of goods or services or other commercial purposes or
* vacant land but which, by reason of its locality and zoning under the relevant Planning Scheme, would, if developed, be or be likely to be used primarily for the sale of goods or services or other commercial purposes.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

* implementation of good governance and sound financial stewardship
* construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
* development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
* provision of strategic and economic management, town planning and general support services and
* promotion of cultural, heritage and tourism aspects of Council’s municipal district.

The industrial rate is set at 150% of the residential rate and the reasons for the use and level of this differential rate are:

* to reduce the rate distribution to residential land by applying a higher differential to Industrial Land in recognition of the tax deductibility of rates that is not available to owners of most Residential Land
* in recognition of the extra services, when compared to Residential Land, that Industrial Land derives from Council, which include but are not limited to economic development activities for businesses, the impact that heavy vehicles (servicing businesses) have on road infrastructure, street cleaning and local laws monitoring car park overstays.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 150% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the end of the financial year.

### Farm land

**Definition:** Farm Land is any land which does not have the characteristics of Residential Land, Vacant Sub Standard Land, Commercial Land, or Industrial Land, and which is:

* ‘farm land’ within the meaning of Section 2(1) of the Valuation of Land Act 1960 and
* approved by Council as farm land, following the receipt of an application by an owner of land in accordance with the rules and application process detailed on Council’s website.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

* implementation of good governance and sound financial stewardship
* construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
* development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
* provision of strategic and economic management, town planning and general support services and
* promotion of cultural, heritage and tourism aspects of Council’s municipal district.

The farm rate is set at 70% of the residential rate and the reasons for the use and level of this differential rate are:

* to encourage the continuation of farming pursuits on rural land in support of the strategic objective to support the economic development of the agricultural sector
* in recognition that the size of the landholding required to conduct a farm business is far greater than other non-farm businesses with similar turnover and (pre-tax) profitability. Therefore, farms in comparison have a higher valuation and would pay higher rates if a lower differential rate was not applied
* in recognition that farm businesses’ profitability is affected by weather, which means that their income is more susceptible and fragile than many other businesses.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 70% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the end of the financial year.

### Cultural and recreational land

**Definition –** Under the Cultural and Recreational Lands Act 1963 Sect 2a Recreational land is considered land that is:

* vested in or occupied by any body corporate or unincorporate which exists for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objects and
* used for out-door sporting recreational or cultural purposes or similar out-door activities or
* lands which are used primarily as agricultural showgrounds or
* lands (whether or not otherwise rateable) which are declared by Order of the Governor in Council under Section 2A to be recreational lands.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

* implementation of good governance and sound financial stewardship
* construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
* development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
* provision of strategic and economic management, town planning and general support services and
* promotion of cultural, heritage and tourism aspects of Council’s municipal district.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The Cultural and Recreational rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 60% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the end of the financial year.

* + 1. Statutory fees and fines

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Infringements and costs | 808 | **763** | (45) | **-5.6%** |
| Court recoveries | 1,561 | **1,670** | 109 | **7.0%** |
| Town planning fees | 397 | **523** | 126 | **31.7%** |
| Other Recoveries | 330 | **123** | (207) | **-62.7%** |
| **Total statutory fees and fines** | 3,096 | 3,079 | (17) | **-0.5%** |

Statutory fees and fines are predicted to decrease overall in 2022-23. Fees for town planning will increase in 2022-23 due to an increase in building developments across council, which is being offset by a decrease in other recoveries due to lower pool registrations.

* + 1. User fees

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Aged and health services | 1,256 | 675 | **(581)** | **-46.3%** |
| Leisure centre and recreation | 1,263 | 1,356 | **93** | **7.4%** |
| Childcare/children's programs | 593 | 593 | **0** | **0.0%** |
| Registration and other permits | 2,936 | 3,148 | **213** | **7.2%** |
| Animal control | 416 | 420 | **4** | **0.9%** |
| Building services | 263 | 288 | **25** | **9.5%** |
| **Other fees and charges** | 6,727 | 6,480 | (247) | **-3.7%** |

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council’s services. These include use of leisure, entertainment and other community facilities and the provision of human services such as childcare.

In setting the budget, the key principle for determining the level of user fees has been to keep fees at the current level or restrict the increase of fees for most services to 1.75% to reduce the burden of increased fees to the community.

There is a significant decrease in user fees in relation to aged care services as Council is exiting the provision of direct care services after 30 June 2022.

A detailed listing of fees and charges is included in Appendix A.

* + 1. Grants

Grants are required by the Act and the Regulations to be disclosed in Council’s budget.

|  | **Forecast Actual** | **Budget** | **Change** | |
| --- | --- | --- | --- | --- |
| **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| **Grants were received in respect of the following:** |  |  |  |  |
|  |  |  |  |  |
| Summary of grants |  |  |  |  |
| Commonwealth funded grants | 26,004 | 28,503 | 2,499 | 9.6% |
| State funded grants | 34,256 | 29,302 | (4,955) | -14.5% |
| **Total grants received** | **60,260** | **57,805** | **(2,455)** | **-4.1%** |
|  |  |  |  |  |
| **(a)    Operating Grants** |  |  |  |  |
| ***Recurrent - Commonwealth Government*** |  |  |  |  |
| Aged care | 3,444 | 1,529 | (1,915) | -55.6% |
| Community safety | 29 | 40 | 11 | 37.3% |
| Family and Children | 2,059 | 2,072 | 13 | 0.6% |
| ***Recurrent - State Government*** |  |  |  |  |
| Aged care | 928 | 866 | (62) | -6.7% |
| Community safety | 240 | 240 | 0 | 0.0% |
| Family day care | 76 | 117 | 40 | 52.8% |
| Family and Children (excluding day care) | 561 | 1,050 | 489 | 87.1% |
| Financial Assistance Grants | 18,845 | 11,503 | (7,342) | -39.0% |
| Maternal and child health | 2,134 | 2,325 | 191 | 9.0% |
| Cultural development | 154 | 120 | (34) | -22.1% |
| School crossing supervisors | 611 | 680 | 69 | 11.3% |
| **Total recurrent grants** | **29,081** | **20,542** | **(8,539)** | **-29.4%** |
| ***Non-recurrent - Commonwealth Government*** |  |  |  |  |
| Community safety | 10 | 12 | 2 | 20.0% |
| ***Non-recurrent - State Government*** |  |  |  |  |
| Community safety | 11 | - | (11) | -100.0% |
| Cultural development | 11 | 19 | 8 | 71.4% |
| Economic development | - | 396 | 396 | 0.0% |
| Organisational development | 8 | - | (8) | -100.0% |
| Environmental Planning | 469 | 878 | 409 | 87.0% |
| Family and children | 50 | 1 | (50) | -98.6% |
| **Total non-recurrent grants** | **551** | **1,306** | 755 | 137.2% |
| **Total operating grants** | **29,632** | **21,848** | (7,784) | -26.3% |
|  |  |  |  |  |
| **(b)    Capital Grants** |  |  |  |  |
| ***Recurrent - Commonwealth Government*** |  |  |  |  |
| Roads to recovery | 8,783 | 16,223 | 7,440 | 84.7% |
| ***Recurrent - State Government*** |  |  |  |  |
| **Total recurrent grants** | **8,783** | **16,223** | **7,440** | **84.7%** |
| ***Non-recurrent - Commonwealth Government*** |  |  |  |  |
| Buildings | 1,197 | 3,250 | 2,053 | 171.5% |
| Bridges | 1,285 | - | (1,285) | -100.0% |
| Roads | 5,609 | 2,969 | (2,640) | -47.1% |
| Drainage | 240 | 245 | 5 | 2.1% |
| Sports Reserves | 1,894 | 20 | (1,874) | -98.9% |
| Trails | 674 | 1,403 | 729 | 108.0% |
| Open Spaces | 780 | 740 | (40) | -5.1% |
| ***Non-recurrent - State Government*** |  |  |  |  |
| Buildings | 4,506 | 5,295 | 789 | 17.5% |
| Plant and Equipment | 192 | 300 | 108 | 56.3% |
| Roads | 933 | - | (933) | -100.0% |
| Bridges | - | 420 | 420 | 100.0% |
| Play Spaces | 1,270 | 508 | (762) | -60.0% |
| Open Spaces | 581 | 740 | 159 | 27.4% |
| Sports Reserves | 1,260 | 320 | (940) | -74.6% |
| Township Improvements | 865 | - | (865) | -100.0% |
| Trails | 550 | 3,524 | 2,974 | 540.5% |
| **Total non-recurrent grants** | **21,835** | **19,734** | (2,101) | -9.6% |
| **Total capital grants** | **30,618** | **35,957** | **5,339** | **17.4%** |
| **Total Grants** | **56,443** | **57,805** | **1,362** | **2.4%** |

Grant income is anticipated to increase by 2.4% overall in the 2022-23 financial year, mainly due to an increase in funding for capital projects for roads and trails.

The decrease in operational recurrent funding relates to Council’s exit from providing direct aged care services after 30 June 2022.

* + 1. Contributions

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Monetary | 1,933 | **3,944** | 2,011 | 104.0% |
| Non-monetary | 2,538 | **3,000** | 462 | 18.2% |
| **Total contributions** | **4,471** | **6,944** | **2,473** | **55.3%** |

Monetary contributions relate mainly to monies paid by developers for public recreation, footpaths, drainage, and car parking in accordance with planning permits issued for property development with the increase relating to increased building development activity in 2022-23.

Also included are contributions towards capital projects and contributions from the State Revenue Office in relation to the administration of the Fire Services Levy.

Non-monetary asset contributions in the main relate to the construction of infrastructure assets by developers in accordance with planning permits issued for property development.

* + 1. Other income

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Interest | 1,239 | **1,470** | 231 | 18.6% |
| Rent | 992 | **922** | (70) | -7.1% |
| Cost recovery and reimbursements | 599 | **767** | 168 | 28.0% |
| Storm Recovery | 19,072 | **2,806** | (16,266) | -85.3% |
| Other | 19 | **10** | (9) | -47.4% |
| **Total other income** | **21,921** | **5,975** | **(15,946)** | **-72.7%** |

Other income is forecast to decrease by 72.7% or $15.9 million compared to 2021-22, mainly due to:

* Lower storm recovery from Disaster Funding Recovery Arrangements (DRFA) funding is anticipated as most of the storm recovery works which are claimable under DRFA will have been completed in 2021-22
* Higher cost recovery and reimbursements mainly in building compliance and planning scheme amendments due to increase in property developments.
  + 1. Employee costs

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Wages and salaries | 62,216 | **65,851** | 3,635.70 | **5.8%** |
| WorkCover | 819 | **857** | 38.47 | **4.7%** |
| Superannuation | 4,603 | **6,593** | 1,989.97 | **43.2%** |
| Fringe benefits tax | 193 | **327** | 133.71 | **69.2%** |
| Other employee costs | 752 | **413** | (339.18) | **-45.1%** |
| **Total employee costs** | **68,582** | **74,041** | **5,458.67** | **8.0%** |

Employee costs include all labour related expenditure such as wages and salaries, and on-costs such as allowances, leave entitlements and employer superannuation.

Employee costs are budgeted to increase by 8.0% or $5.5 million in 2022-23 compared to the actual expenditure forecast in 2021-22. The increase is attributed to the following key factors:

* the salaries and wages budget for 2022-23 has been calculated based on Council’s establishment register, which includes vacant positions that are expected to be filled at the start of the financial year. The forecast includes savings from unfilled positions during 2021-22.
* salaries and wages for employees in 2022-23 are budgeted to increase by 1.75% in line with Council’s negotiated Enterprise Agreement
* Council’s forecast for actual salaries and wages expenditure in 2021-22 has been reduced to exclude vacant positions that have been resourced with contract agency staff to ensure Council delivers continuity of services
* Council’s forecast for 2021-22 includes salaries and wages for storm recovery, which is ending on 30 June 2023.

Council is the largest employer in the Yarra Ranges and much of its staff live in the local community – we are pleased to be able to continue to support local employment in a significant way.

Section 3.6 includes a detailed breakdown of EFT in the Statement of Human Resources.

* + 1. Materials and services

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Contract Payments  (see details below for major contract payments) | 21,450 | **17,808** | (3,642) | **-17.0%** |
| Building maintenance | 1,153 | **1,813** | 660 | **57.2%** |
| General Maintenance | 1,967 | **5,960** | 3,993 | **203.1%** |
| Utilities | 2,025 | **1,988** | (37) | **-1.8%** |
| Office Administration | 3,279 | **3,350** | 71 | **2.2%** |
| Information technology | 4,764 | **2,635** | (2,129) | **-44.7%** |
| Insurance | 2,140 | **2,197** | 57 | **2.7%** |
| Consultants | 4,636 | **5,778** | 1,142 | **24.6%** |
| Other Material and Services | 39,837 | **44,835** | 4,998 | **12.5%** |
| Community Seminars and Programs | 59 | **93** | 34 | **58.5%** |
| **Total materials and services** | **81,310** | **86,457** | **5,147** | **6.3%** |

Materials and services include the purchases of consumables, payments to contractors for the provision of services, and utility costs. Materials and services are forecast to increase by 6.3% or $5.1 million compared to 2021-22 which reflects the rise in the cost to service and the previous year’s decrease in spending due to lockdowns.

* + 1. List of major contract payments

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Garbage collection/disposal | 8,847 | **13,248** | 4,401 | **49.7%** |
| Green and hard waste service | 1,924 | **3,102** | 1,178 | **61.2%** |
| Green waste collection/disposal | 2,560 | **3,493** | 933 | **36.4%** |
| Street Litter Bin Clearance/Disposal | 419 | **583** | 164 | **39.2%** |
| General recycling service | 2,826 | **4,543** | 1,716 | **60.7%** |
| Aquatic facility management | 2,204 | **1,794** | (410) | **-18.6%** |
| Building Maintenance – Minor works | 2,095 | **2,119** | 23 | **1.1%** |
| Trees reactive maintenance | 4,279 | **4,961** | 682 | **15.9%** |
| Contracted Services for Programmed Maintenance | 6,808 | **8,800** | 1,991 | **29.3%** |
| **Total major contract payments** | 31,963 | 42,643 | 10,680 | **33.4%** |

Major payments have increased by 33.4% or $10.6 million. Increase in garbage collection/disposal by $4.4 million or 49.8% is due to increases in the EPA Landfill Levy from $105.90 to $125.90 from 1 July 2022. The decrease in aquatic facilities of 18.6% is due to increased payments incurred during lockdown to cover aquatic centre expenses ceasing in 2022-23.

* + 1. Depreciation

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Property | 611 | **1,580** | 969 | **158.6%** |
| Plant & equipment | 2,597 | **2,353** | (244) | **-9.4%** |
| Infrastructure | 26,479 | **26,684** | 205 | **0.8%** |
| **Total depreciation** | 29,687 | 30,617 | 930 | **3.1%** |

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council’s property, plant and equipment and infrastructure assets, such as roads and drains. The increase of $0.9 million for 2022-23 is mainly due to the completion of the Civic Centre and the full year effect of depreciation.

Refer to the Statement of Capital Works for a more detailed analysis of Council’s capital works program for the 2022-23 year.

* + 1. Amortisation – intangible assets

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Intangible assets | 167 | **183** | 16 | **9.6%** |
| **Total amortisation - intangible assets** | 167 | 183 | 16 | **9.6%** |

* + 1. Amortisation – right of use assets

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Buildings | 310 | **77** | (233) | **-75.0%** |
| Vehicles | 73 | **18** | (55) | **-75.0%** |
| Waste Vehicles | 1,355 | **338** | (1,017) | **-75.0%** |
| **Total amortisation - right of use assets** | 1,738 | 434 | (1,304) | **-75.0%** |

* + 1. Other expenses

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Council contributions and grants | 7,010 | **7,176** | 165 | **2.4%** |
| Councillor allowances | 416 | **391** | (25) | **-5.9%** |
| Councillor other expenses and reimbursements | 409 | **405** | (5) | **-1.1%** |
| Auditor remuneration - internal | 78 | **78** | 0 | **0.0%** |
| Auditor remuneration - VAGO - financial statements, performance statement, grant acquittals | 60 | **60** | 0 | **0.0%** |
| Other - Storm Recovery | 23,437 | **7,889** | (15,548) | **-66.3%** |
| **Total other expenses** | 31,411 | 15,999 | (15,412) | **-49.1%** |

Other expenses recognises decrease in storm recovery costs by 66.3% or $15.5 compared to 2021-22.

* 1. Balance sheet

This section analyses the movements in assets, liabilities, and equity between 2021-22 and 2022-23.

#### Key assumptions

In preparing the budgeted Balance Sheet for the year ending 30 June 2023 it was necessary to make several assumptions about assets, liabilities, and equity balances. The key assumptions are as follows:

* a total of 88% of total rates and charges raised will be collected in the 2022-23 year (2021-22: 80% forecast actual). It has been assumed that a decline in the value of rates outstanding is being impacted by the number of rate payers on financial hardship.
* trade creditors to be based on total capital and operating expenditure. Payment cycle is 30 days from date of invoice
* other debtors and creditors to remain consistent with 2021-22 levels.
  + 1. Current assets and non-current assets

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** |  |  |
|  |  | **Actual** |  |  |
|  |  | **2021/22** | **2022/23** | **Change** |  |
|  |  | **$’000** | **$’000** | **$’000** | **%** |
| **Assets** | |  |  |  |  |
| **Current assets** | |  |  |  |  |
| Cash and cash equivalents | | 67,494 | **66,330** | (1,164) | **(1.7%)** |
| Trade and other receivables | | 21,387 | **21,560** | 173 | **0.8%** |
| Other current assets | | 5,418 | **5,418** | 0 | **-** |
| **Total current assets** | | **94,299** | **93,308** | **(991)** | **(1.1%)** |
|  |  |  |  |  |  |
| **Non-current assets** | |  |  |  |  |
| Trade and other receivables | | 1,385 | **1,406** | 21 | **1.5%** |
| Investments in associates, joint arrangement and subsidiaries | | 5,400 | **5,400** | 0 | **-** |
| Property, infrastructure, plant & equipment | | 1,192,927 | **1,259,485** | 66,558 | **5.6%** |
| Right-of-use assets | | 1,737 | **1,303** | (434) | **(25.0%)** |
| Intangible assets | | 800 | **819** | 19 | **2.4%** |
| **Total non-current assets** | | **1,202,249** | **1,268,413** | **66,164** | **5.5%** |
| **Total assets** | | **1,296,548** | **1,361,721** | **65,173** | **5.0%** |

Cash and cash equivalents include cash and investments, such as cash held in the bank and in petty cash, and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

For a detailed analysis of cash flows, please see Section 0.

Property, infrastructure, plant, and equipment is the largest component of Council’s worth and represents the value of all land, buildings, plant and equipment, and infrastructure assets such as roads, footpath, drainage, and open space assets etc. which have been built up by Council over many years.

Intangible assets represent Council’s software assets.

Right of use assets are where Council is required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.

* + 1. Current liabilities and non-current liabilities

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** |  |  |
|  |  | **Actual** |  |  |
|  |  | **2021/22** | **2022/23** | **Change** |  |
|  |  | **$’000** | **$’000** | **$’000** | **%** |
| **Liabilities** | |  |  |  |  |
| **Current liabilities** | |  |  |  |  |
| Trade and other payables | | 12,830 | **15,349** | 2,519 | **19.6%** |
| Trust funds and deposits | | 42,631 | **43,270** | 639 | **1.50%** |
| Provisions | | 19,252 | **19,252** | 0 | **0.00%** |
| Interest-bearing liabilities | | 4,077 | **5,856** | 1,779 | **43.63%** |
| Lease liabilities | | 733 | **427** | (306) | **-41.77%** |
| **Total current liabilities** | | **79,523** | **84,154** | **4,631** | **5.82%** |
|  |  |  |  |  |  |
| **Non-current liabilities** | |  |  |  |  |
| Provisions | | 5,843 | **5,843** | 0 | **0.00%** |
| Interest-bearing liabilities | | 15,147 | **31,165** | 16,018 | **105.75%** |
| Lease liabilities | | 983 | **867** | (116) | **-11.84%** |
| **Total non-current liabilities** | | 21,973 | 37,874 | 15,901 | **72.37%** |
| **Total liabilities** | | **101,496** | **122,028** | **20,532** | **20.23%** |

Trade and other payables are those to whom Council owes money as of 30 June.

Provisions include accrued long service leave and annual leave owing to employees and provision for landfill remediation.

Interest-bearing loans and borrowings represent funds borrowed by Council.

Lease Liabilities are where Council is required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.

* + 1. Borrowings

The table below shows information on borrowings specifically required by the Regulations.

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Projections** | | |
|  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
| **$** | **$** | **$** | **$** | **$** |
| Amount borrowed as of 30 June of the prior year | 10,133 | 19,224 | 37,020 | 50,339 | 61,792 |
| Amount proposed to be borrowed | 17,150 | 23,497 | 21,003 | 21,197 | 26,143 |
| Amount projected to be redeemed | (8,059) | (5,701) | (7,684) | (9,744) | (12,297) |
| **Number of borrowings as of 30 June** | **19,224** | **37,020** | **50,339** | **61,792** | **75,638** |

* + 1. Leases by category

Following the introduction of AASB 16 Leases, right of use assets and lease liabilities have been recognised as outlined in the table below:

|  |  |  |
| --- | --- | --- |
|  | **Forecast Actual** | **Budget** |
|  | **2021/22** | **2022/23** |
| **$** | **$** |
| **Right-of-use assets** |  |  |
| Property | 483 | 362 |
| Vehicles | 1,254 | 941 |
| Waste management | - | - |
| **Total right-of-use assets** | **1,737** | **1,303** |
|  |  |  |
| **Lease liabilities** |  |  |
| **Current lease Liabilities** |  |  |
| Property | 383 | 223 |
| Vehicles | 350 | 204 |
| Waste management |  | - |
| **Total current lease liabilities** | **733** | **427** |
| **Non-current lease liabilities** |  |  |
| Property |  | - |
| Vehicles | 983 | 867 |
| Waste management |  | - |
| **Total non-current lease liabilities** | **983** | **867** |
| Total lease liabilities | 1,716 | 1,293 |

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5%

* 1. Statement of changes in equity
     1. Reserves

Total reserves are made up of the asset revaluation reserve and other reserves. Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations.

Other reserves are the Public Open Reserve that Council has set aside to meet a specific purpose in the future and for which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed.

* + 1. Equity

Equity is accumulated surplus which is the value of all net assets less reserves that have accumulated over time. Increase in accumulated surplus results directly from the surplus for the year ($31.3 million).

* 1. Statement of cash flows

This section analyses the expected cash flows from the operating, investing, and financing activities of Council for the 2022-23 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

* **operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
* **investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment.
* **financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions. These activities also include repayment of the principal component of loan repayments for the year.
  + 1. Net cash flows provided by/used in operating activities

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** |  |  |
|  |  | **Actual** |  |  |
|  |  | **2021/22** | **2022/23** | **Change** |  |
|  |  | **$’000** | **$’000** | **$’000** | **%** |
|  |  | Inflows | **Inflows** |  |  |
|  |  | (Outflows) | **(Outflows)** |  |  |
| **Cash flows from operating activities** | |  |  |  |  |
| Rates and charges | | 164,869 | **169,324** | 4,455 | **2.7%** |
| Statutory fees and fines | | 3,608 | **3,392** | (216) | **-6.0%** |
| User fees | | 7,838 | **7,138** | (700) | **-8.9%** |
| Grants - operating | | 27,355 | **21,879** | (5,476) | **-20.0%** |
| Grants - capital | | 32,432 | **36,009** | 3,577 | **11.0%** |
| Contributions - monetary | | 1,933 | **3,944** | 2,011 | **104.0%** |
| Interest received | | 1,251 | **1,470** | 219 | **17.5%** |
| Trust funds and deposits taken | | 36 | **37** | 1 | **2.7%** |
| Other receipts | | 24,403 | **5,363** | (19,040) | **-78.0%** |
| Net GST refund / payment | | 14,679 | **16,015** | 1,336 | **9.1%** |
| Employee costs | | (68,875) | **(73,042)** | (4,167) | **6.1%** |
| Materials and services | | (90,259) | **(93,820)** | (3,561) | **3.9%** |
| Other payments | | (34,868) | **(17,362)** | 17,506 | **-50.2%** |
| **Net cash provided by/(used in) operating activities** | | **84,402** | **80,348** | **(4,054)** | **-4.8%** |

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

* + 1. Net cash flows provided by/used in investing activities

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** |  |  |
|  |  | **Actual** |  |  |
|  |  | **2021/22** | **2022/23** | **Change** |  |
|  |  | **$’000** | **$’000** | **$’000** | **%** |
|  |  | Inflows | **Inflows** |  |  |
|  |  | (Outflows) | **(Outflows)** |  |  |
| **Cash flows from investing activities** | |  |  |  |  |
| Payments for property, infrastructure, plant and equipment | | (86,200) | **(97,553)** | (11,353) | **13.2%** |
| Proceeds from sale of property, infrastructure, plant and equipment | | (2,805) | **-** | 2,805 | **-100.0%** |
| Payments for intangible assets | | - | **(202)** | (202) | **100.0%** |
| Proceeds from sale of investments | | 261 | **-** | (261) | **-100.0%** |
| **Net cash provided by/ (used in) investing activities** | | **(88,744)** | **(97,754)** | **(9,010)** | **10.2%** |

* + 1. Net cash flows provided by/used in financing activities

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** |  |  |
|  |  | **Actual** |  |  |
|  |  | **2021/22** | **2022/23** | **Change** |  |
|  |  | **$’000** | **$’000** | **$’000** | **%** |
|  |  | Inflows | **Inflows** |  |  |
|  |  | (Outflows) | **(Outflows)** |  |  |
| **Cash flows from financing activities** | |  |  |  |  |
| Finance costs | | (871) | **(1,116)** | (245) | **28.1%** |
| Proceeds from borrowings | | 17,150 | **23,497** | 6,347 | **37.0%** |
| Repayment of borrowings | | (8,059) | **(5,701)** | 2,358 | **-29.3%** |
| Interest paid - lease liability | | (116) | **(15)** | 101 | **-86.9%** |
| Repayment of lease liabilities | | (1,829) | **(423)** | 1,406 | **-76.9%** |
| **Net cash provided by/(used in) financing activities** | | **6,275** | **16,243** | **9,968** | **158.8%** |

1. 1. Statement of capital works

This section presents a listing of the capital works projects that will be undertaken for the 2022-23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

* + 1. Summary

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | **%** |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** |
| Property | 26,450 | 24,656 | (1,794) | **-6.8%** |
| Plant and equipment | 3,391 | 6,214 | 2,823 | **83.2%** |
| Infrastructure | 48,522 | 58,341 | 9,819 | **20.2%** |
| **Total** | 78,363 | 89,211 | 10,848 | **13.8%** |

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | **Project Cost** | **Asset expenditure types** | | | | **Summary of Funding Sources** | | | |
|  | **New** | **Renewal** | **Upgrade** | **Expansion** | **Grants** | **Contrib.** | **Council cash** | **Borrowings** |
|  | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$'000** | **$'000** |
|  |  |  |  |  |  |  |  |  |  |
| Property | **24,656** | 6,684 | 4,932 | 9,739 | 3,301 | 8,545 | 710 | 10,059 | 5,342 |
| Plant and equipment | **6,214** | 600 | 3,329 | 2,285 | - | 300 | - | 2,664 | 3,250 |
| Infrastructure | **58,341** | 14,064 | 15,866 | 27,173 | 1,238 | 27,112 | 345 | 15,979 | 14,905 |
| **Total** | **89,211** | 21,348 | 24,127 | 39,197 | 4,538 | 35,957 | 1,055 | 28,702 | 23,497 |

1. **Property ($24.7 million)**

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities, and pavilions.

In the 2022-23 year, $17.7 million will be expended on building and building improvement projects along with $5.8 million on land. The more significant projects include the purchase of land at 150 Cambridge Road, Kilsyth ($5.8 million); Climate Resilient Buildings for our Community program ($3 million); Community Sports Pavilion, Mount Evelyn ($2.4 million); Community Sports Pavilion, Pinks Reserve ($2.6 million); and Pinks Reserve Stadium Improvements, ($2 million).

In addition to the above, $1.1 million of projects will be carried forward from 2021-22, to be completed in 2022-23. The carry forward is primarily associated with Pinks Reserve Stadium Improvement ($0.9million) and Pinks Reserve Netball Court Covers ($0.3 million).

1. **Plant and equipment ($6.2 million)**

Plant and equipment includes plant, machinery and equipment, fixtures, fittings and furniture, and computers and telecommunications.

In the 2022-23 current budget allocation, $6.2 million will be expended on new plant, equipment, and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet ($3 million), Biochar Facility ($0.6 million); upgrade and replacement of information technology ($2.6 million) and fixtures, furniture, and fittings to Council facilities ($0.02 million).

1. **Infrastructure ($58.3 million)**

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space, and streetscapes, off street car parks and other infrastructure.

In the 2022-23 current budget allocation, $32.9 million will be expended on road projects including $23.4 million for Roads for the Community Initiative road projects. Other significant projects include local road reseals and resurfacing ($4.9 million); Beresford Road, Lilydale rehabilitation ($1.3 million); and Victoria Road (The Gateway, Lilydale to MacIntyre Lane, Yering) rehabilitation ($0.9 million).

$1.6 million will be expended on drainage projects, of which $0.3 million will go towards drainage rehabilitation projects. The footpath and cycleways program expenditure will be $2.4 million, of which $1.6 million will go towards footpath rehabilitation works and $0.7 million will go towards footpath new and improvement works. $9.8 million will be expended on parks, open space, and streetscapes, including $2.1 million for open space projects, $6.6 million for trail rehabilitation and improvements and $1.1 million for various township improvements.

Other infrastructure expenditure includes $3.8 million on recreational, leisure and community facilities, $0.4 million on off street car parks, $0.4 million on bridges and $5.3 million on other infrastructure projects.

In addition to the above, $2.3 million of infrastructure projects will be carried forward from 2021-22, to be completed in 2022-23. The carry forward is primarily associated with the Yarra Valley Trail ($0.9 million) and Seville Recreation Reserve Oval 1 Ground Reconstruction ($0.5 million).

1. **Asset renewal ($24.1 million), new assets ($21.3 million), upgrade ($39.2 million) and expansion ($4.5 million)**

A distinction is made between expenditure on new assets, asset renewal, upgrade, and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in a new asset with an additional burden for future operation, maintenance, and capital renewal.

Many projects comprise of a blend of new, renewal, upgrade, and expansion elements. For 2022-23, expenditure on new assets will include the purchase of land at 150 Cambridge Road, Kilsyth ($5.8 million); Yarra Valley Trail ($2.4 million); Ridgewalk ($2 million); Warburton Mountain Bike Destination ($1.5 million); Chirnside Urban Park ($1 million); Wesburn Pump Track ($0.9 million); and the Biochar Facility ($0.6 million).

* + 1. Current budget

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | **Project Cost** | **Asset expenditure types** | | | | **Summary of Funding Sources** | | | |
| **Capital Works Area** | **New** | **Renewal** | **Upgrade** | **Expansion** | **Grants** | **Contrib.** | **Council cash** | **Borrowings** |
|  | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$'000** | **$'000** |
| **PROPERTY** |  |  |  |  |  |  |  |  |  |
| **Land** |  |  |  |  |  |  |  |  |  |
| *150 Cambridge Road* | **5,796** | 5,796 | - | - | - | - | - | 5,796 | - |
| **Buildings** |  |  |  |  |  |  |  |  |  |
| *Carbon Management Improvements* | **63** | - | - | 63 | - | - | - | 63 | - |
| *Centenary Pool, Kilsyth* | **-** | - | - | - | - | - | - | - | - |
| *Climate Resilient Buildings for our Community* | **3,000** | - | - | 3,000 | - | 3,000 | - | - | - |
| *Community Renewable Energy, Yarra Glen* | **23** | - | 12 | 11 | - | - | - | 23 | - |
| *Community Sports Pavilion, Kimberley Reserve* | **1,842** | - | 886 | 479 | 477 | 723 | - | - | 1,119 |
| *Community Sports Pavilion, Millgrove* | **19** | - | - | 10 | 9 | - | - | 19 | - |
| *Community Sports Pavilion, Mount Evelyn* | **2,431** | - | 385 | 1,024 | 1,022 | 785 | 200 | - | 1,446 |
| *Community Sports Pavilion, Pinks Reserve, Kilsyth* | **2,643** | - | 1,315 | 665 | 663 | 293 | - | - | 2,350 |
| *Community Sports Pavilion, Powelltown* | **1,850** | - | - | 925 | 925 | 1,850 | - | - | - |
| *Cooler, Safer Buildings Program* | **220** | - | - | 220 | - | 110 | - | - | 110 |
| *Monbulk Living and Learning Centre Activation* | **203** | - | - | 203 | - | - | - | 203 | - |
| *Oonah Belonging Place, Healesville* | **178** | - | - | 89 | 89 | - | - | 178 | - |
| *Pinks Reserve Netball Court Covers* | **564** | 564 | - | - | - | 54 | 510 | - | - |
| *Pinks Reserve Stadium Improvements* | **2,047** | - | 317 | 1,730 | - | 1,730 | - | - | 317 |
| *Aquatic Facilities Minor Works* | **157** | - | 79 | 78 | - | - | - | 157 | - |
| *Aquatic Facilities Renewal* | **500** | - | 500 | - | - | - | - | 500 | - |
| *Council Building Minor Works* | **1,690** | - | 1,183 | 507 | - | - | - | 1,690 | - |
| *Council Buildings Statutory Compliance* | **90** | - | 45 | 45 | - | - | - | 90 | - |
| *Lilydale Operations Centre Amenities Renewal* | **51** | - | 26 | - | 25 | - | - | 51 | - |
| *Public Toilet Renewals* | **147** | - | 147 | - | - | - | - | 147 | - |
| **TOTAL PROPERTY** | **24,656** | 6,684 | 4,932 | 9,739 | 3,301 | 8,545 | 710 | 10,059 | 5,342 |
|  |  |  |  |  |  |  |  |  |  |
| **PLANT AND EQUIPMENT** |  |  |  |  |  |  |  |  |  |
| **Plant, Machinery and Equipment** |  |  |  |  |  |  |  |  |  |
| *Biochar Facility* | **550** | 550 | - | - | - | 300 | - | - | 250 |
| *Plant Replacement* | **3,000** | - | 3,000 | - | - | - | - | - | 3,000 |
| **Fixtures, Fittings and Furniture** |  |  |  |  |  |  |  |  |  |
| *Hall Furniture and Equipment* | **18** | - | 18 | - | - | - | - | 18 | - |
| **Computers and Telecommunications** |  |  |  |  |  |  |  |  |  |
| *Information technology upgrade - hardware* | **311** | - | 311 | - | - | - | - | 311 | - |
| *Information technology upgrade - software* | **2,285** | - | - | 2,285 | - | - | - | 2,285 | - |
| **TOTAL PLANT AND EQUIPMENT** | **6,214** | 600 | 3,329 | 2,285 | - | 300 | - | 2,664 | 3,250 |

| **Capital Works Area** | **Project Cost** | **Asset expenditure types** | | | | **Summary of Funding Sources** | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **New** | **Renewal** | **Upgrade** | **Expansion** | **Grants** | **Contrib.** | **Council cash** | **Borrowings** |
| **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$'000** | **$'000** |
| **INFRASTRUCTURE** |  |  |  |  |  |  |  |  |  |
| **Roads** |  |  |  |  |  |  |  |  |  |
| Arthurs Road, Chum Creek | **37** | - | - | 37 | - | - | - | 37 | - |
| Harberts Road, Don Valley | **200** | - | - | 200 | - | - | - | 5 | 195 |
| Kirkham Road, Belgrave South | **167** | - | - | 167 | - | - | - | 20 | 147 |
| Lilydale Road, Healesville | **596** | 590 | - | 6 | - | 596 | - | - | - |
| Local Roads Design Costs | **70** | - | - | 35 | 35 | - | - | 70 | - |
| Local Roads Upgrades | **200** | - | - | 200 | - | - | - | 200 | - |
| McNamaras Road, Millgrove | **-** | - | - | - | - | - | - | - | - |
| Old Coach Road, Montrose | **20** | - | - | 20 | - | - | - | 20 | - |
| Sylvia Road, Hoddles Creek | **252** | - | - | 252 | - | - | - | 28 | 224 |
| Roads for the Community Initiative | **23,361** | - | - | 23,361 | - | 16,224 | - | - | 7,137 |
| Ainsworth Avenue, Chum Creek | **-** | - | - | - | - | - | - | - | - |
| Beresford Road, Lilydale (Cave Hill Road to Creek Road) | **1,300** | - | 1,300 | - | - | 1,300 | - | - | - |
| Cambridge Road, Mooroolbark | **-** | - | - | - | - | - | - | - | - |
| Edward Road, Chirnside Park (Switchback Road to Coldstream West) | **-** | - | - | - | - | - | - | - | - |
| Gruyere Road, Gruyere (Harvey Close to Darling Road) | **-** | - | - | - | - | - | - | - | - |
| Kerb and Channel Rehabilitation | **161** | - | 161 | - | - | - | - | 161 | - |
| Lower Homestead Road, Wonga Park | **-** | - | - | - | - | - | - | - | - |
| Maddens Lane, Gruyere (Maroondah Highway to Medhurst Road) | **-** | - | - | - | - | - | - | - | - |
| Melba Avenue, Lilydale | **-** | - | - | - | - | - | - | - | - |
| Reseal & Resurfacing Local Roads | **4,892** | - | 4,892 | - | - | - | - | - | 4,892 |
| Road Pavement Rehabilitation | **100** | - | 100 | - | - | - | - | 100 | - |
| Roads To Recovery Projects | **-** | - | - | - | - | - | - | - | - |
| Swales Road, Macclesfield | **-** | - | - | - | - | - | - | - | - |
| Switchback Road, Chirnside Park (Edward Road to Meadow Fair Way) | **431** | - | 431 | - | - | 250 | - | 181 | - |
| Victoria Road (The Gateway to MacIntyre Lane) | **883** | - | 883 | - | - | 823 | - | 60 | - |
| Traffic Works & Improvements | **211** | - | - | 106 | 105 | - | - | 211 | - |
| **Bridges** |  |  |  |  |  |  |  |  |  |
| Bridge Rehabilitation Works | **253** | 38 | 127 | 63 | 25 | - | - | 253 | - |
| Cement Creek Road, East Warburton | **420** | 63 | 210 | 105 | 42 | 420 | - | - | - |
| **Footpaths and Cycleways** |  |  |  |  |  |  |  |  |  |
| Beech Street, Kilsyth | **35** | 35 | - | - | - | - | - | 35 | - |
| Blannin Street, Healesville | **89** | 89 | - | - | - | - | - | 89 | - |
| Crestway , Lilydale | **68** | 68 | - | - | - | - | - | 68 | - |
| Fernhill Road, Mount Evelyn | **150** | 150 | - | - | - | - | - | 150 | - |
| Footpath Minor Improvements | **18** | - | - | 4 | 14 | - | - | 18 | - |
| Glenfern Road, Upwey | **-** | - | - | - | - | - | - | - | - |
| Hawkins Road, Mount Evelyn | **-** | - | - | - | - | - | - | - | - |
| Jacaranda Avenue, Kilsyth | **60** | 60 | - | - | - | - | - | 60 | - |
| Maroondah Hwy Service Lane, Chirnside - Brambleberry Lane to Sheppards Lane | **-** | - | - | - | - | - | - | - | - |
| Maroondah Hwy Service Lane, Chirnside - Sheppards Lane to Bridle Path | **-** | - | - | - | - | - | - | - | - |
| Maroondah Hwy Service Lane, Chirnside - Edward Road to Brambleberry Lane | **-** | - | - | - | - | - | - | - | - |
| Maroondah Hwy Service Lane, Chirnside - Bridle Path to Grandvalley Drive | **-** | - | - | - | - | - | - | - | - |
| Menin Road, Monbulk | **137** | 137 | - | - | - | - | - | 137 | - |
| Moores Road, Monbulk | **43** | 43 | - | - | - | - | - | 43 | - |
| New Footpath Program | **-** | - | - | - | - | - | - | - | - |
| One Tree Hill Road, Ferny Creek | **-** | - | - | - | - | - | - | - | - |
| Southern Cross, Chirnside Park | **-** | - | - | - | - | - | - | - | - |
| Stephens Road New Footpath, Healesville | **-** | - | - | - | - | - | - | - | - |
| Sugarloaf Drive, Chirnside Park | **149** | 149 | - | - | - | - | - | 149 | - |
| The Brentwoods, Chirnside Park | **-** | - | - | - | - | - | - | - | - |
| Yarra Street, Yarra Junction Stage 2 | **-** | - | - | - | - | - | - | - | - |
| York Road, Mount Evelyn | **-** | - | - | - | - | - | - | - | - |
| Foothpath rehabilitation | **1,604** | - | 1,604 | - | - | - | - | 1,604 | - |
| **Drainage** |  |  |  |  |  |  |  |  |  |
| Britton Road, Seville | **-** | - | - | - | - | - | - | - | - |
| Cambridge Street, Belgrave South | **167** | 167 | - | - | - | - | - | 167 | - |
| Camms Road, Monbulk | **244** | 244 | - | - | - | - | - | 244 | - |
| Childs Road, Kalorama | **50** | 50 | - | - | - | - | - | 50 | - |
| Cobden Crescent, Lilydale | **40** | 40 | - | - | - | - | - | 40 | - |
| Commercial Road, Mount Evelyn, Stage 1 | **442** | - | - | - | 442 | - | - | 442 | - |
| Commercial Road, Mount Evelyn, Stage 2 | **-** | - | - | - | - | - | - | - | - |
| Drainage Improvement Works | **-** | - | - | - | - | - | - | - | - |
| Fernhill Road, Mount Evelyn | **51** | 51 | - | - | - | - | - | 51 | - |
| George Road and Lalor Road, Healesville | **60** | 60 | - | - | - | - | - | 60 | - |
| Maroondah Parade, Healesville | **-** | - | - | - | - | - | - | - | - |
| Schoolhouse Road, Yarra Junction | **40** | 40 | - | - | - | - | - | 40 | - |
| Waratah Avenue, Park Drive and Arbor Avenue Belgrave | **245** | 245 | - | - | - | 245 | - | - | - |
| Drainage Rehabilitation | **250** | - | 250 | - | - | - | - | 250 | - |
| **Recreational, Leisure & Community Facilities** |  |  |  |  |  |  |  |  |  |
| Belgrave Lake Park | **26** | - | 26 | - | - | - | - | 26 | - |
| Chirnside Urban Park | **1,000** | 1,000 | - | - | - | 250 | - | - | 750 |
| Monbulk District Playspace | **28** | - | 28 | - | - | - | - | 28 | - |
| Morrison Recreation Reserve | **-** | - | - | - | - | - | - | - | - |
| Yarra Junction Recreation Reserve Playspace | **-** | - | - | - | - | - | - | - | - |
| Bimbadeen Reserve | **-** | - | - | - | - | - | - | - | - |
| Bluegum Playground Reserve | **-** | - | - | - | - | - | - | - | - |
| Carmen Reserve, Lilydale | **233** | - | 233 | - | - | 129 | - | - | 104 |
| Glenvalley Reserve, Seville East | **233** | - | 233 | - | - | 129 | - | - | 104 |
| Kemp Reserve, Mount Evelyn | **-** | - | - | - | - | - | - | - | - |
| McKenzie King Adventure Playground | **-** | - | - | - | - | - | - | - | - |
| Mount Evelyn Recreation Reserve | **-** | - | - | - | - | - | - | - | - |
| Playspace Renewal | **67** | - | 67 | - | - | - | - | 67 | - |
| Queen Road, Lilydale | **-** | - | - | - | - | - | - | - | - |
| Williams Reserve | **-** | - | - | - | - | - | - | - | - |
| Wright Avenue, Upwey | **-** | - | - | - | - | - | - | - | - |
| Capital Development Grants Program | **171** | - | - | 171 | - | - | - | 171 | - |
| Pinks Reserve Park Improvements | **-** | - | - | - | - | - | - | - | - |
| Stormwater Harvesting System Monbulk Reserve | **561** | 561 | - | - | - | 319 | - | - | 242 |
| Belgrave Tennis Court Renewal | **-** | - | - | - | - | - | - | - | - |
| Lilydale Tennis Facility | **-** | - | - | - | - | - | - | - | - |
| Mount Evelyn Netball Facility | **-** | - | - | - | - | - | - | - | - |
| Narre Warren East Community Cricket Nets | **30** | - | 30 | - | - | - | - | 30 | - |
| Seville Recreation Reserve Oval One Ground Reconstruction | **20** | - | 16 | 4 | - | 20 | - | - | - |
| Sports Field Irrigation Controller Upgrade | **104** | - | - | 104 | - | - | - | 104 | - |
| Sports Reserves Fence Replacement | **-** | - | - | - | - | - | - | - | - |
| Sports Courts Rehabilitation Program | **112** | - | 90 | 22 | - | - | - | 112 | - |
| Sportsfield Rehabilitation Program | **449** | - | 90 | 359 | - | - | - | 449 | - |
| Sportsfield Synthetic surface renewal | **76** | - | 53 | 23 | - | - | - | 76 | - |
| Upwey Tennis Court Renewal | **-** | - | - | - | - | - | - | - | - |
| Wickhams Rd Reserve Cricket Net Redevelopment | **30** | - | 30 | - | - | - | - | 30 | - |
| **Parks, Open Space and Streetscapes** |  |  |  |  |  |  |  |  |  |
| Indigenous Heritage Visibility | **49** | 49 | - | - | - | - | - | 49 | - |
| Yering and Coldstream Station Activation | **540** | 540 | - | - | - | 540 | - | - | - |
| Warburton Community Recreation Precinct | **45** | 40 | 5 | - | - | - | 45 | - | - |
| Wesburn Pump Track | **940** | 940 | - | - | - | 940 | - | - | - |
| Barriers/Fencing/Gate Renewal | **184** | - | 184 | - | - | - | - | 184 | - |
| Council Properties Fencing | **128** | - | 128 | - | - | - | - | 128 | - |
| Culvert Renewal | **22** | - | 22 | - | - | - | - | 22 | - |
| Park Corporate Signage Renewal | **51** | - | 51 | - | - | - | - | 51 | - |
| Park Furniture Renewal | **114** | - | 114 | - | - | - | - | 114 | - |
| Retaining Walls and Steps Renewal | **70** | - | 70 | - | - | - | - | 70 | - |
| Belgrave Township Improvements | **-** | - | - | - | - | - | - | - | - |
| Blacksmiths Way, Belgrave | **200** | 200 | - | - | - | - | - | - | 200 |
| Bike Storage, Yarra Junction | **-** | - | - | - | - | - | - | - | - |
| Community Request Design Projects | **12** | - | - | 12 | - | - | - | 12 | - |
| Lilydale Heritage Station Building Works | **149** | - | - | 149 | - | - | - | 149 | - |
| Lilydale Revitalisation: Beresford Road Park | **50** | - | 25 | 25 | - | - | - | 50 | - |
| Lilydale Revitalisation: Castella Streetscape Plan | **35** | - | 18 | 17 | - | - | - | 35 | - |
| Lilydale Revitalisation: Cycle Nodes | **60** | - | 30 | 30 | - | - | - | 60 | - |
| Lilydale Revitalisation: Heritage Rail Station Precinct | **30** | - | 15 | 15 | - | - | - | 30 | - |
| Lilydale Revitalisation: Integrated Community Facility Options Study | **20** | - | 10 | 10 | - | - | - | 20 | - |
| Lilydale Revitalisation: Lions Park | **235** | - | 118 | 117 | - | - | - | 235 | - |
| Township Improvements, Healesville and Yarra Glen | **50** | - | - | 50 | - | - | - | 50 | - |
| Township Improvements, Sassafras | **172** | - | - | 172 | - | - | - | 172 | - |
| Townships Renewal & Improvements | **-** | - | - | - | - | - | - | - | - |
| Warburton Urban Design Framework | **102** | 31 | 49 | 11 | 11 | - | - | 102 | - |
| Brushy Creek Trail, Mooroolbark | **200** | 200 | - | - | - | - | - | - | 200 |
| Extension to the Olinda Creek Trail | **100** | 100 | - | - | - | - | - | - | 100 |
| Northern Loop, Yarra Valley Trail | **800** | 800 | - | - | - | 800 | - | - | - |
| Park Trails Improvements/Connectivity | **80** | 80 | - | - | - | - | - | - | 80 |
| RidgeWalk | **1,978** | 1,978 | - | - | - | 1,978 | - | - | - |
| Warburton Mountain Bike Destination | **1,500** | 1,500 | - | - | - | 670 | 300 | - | 530 |
| Yarra Valley Trail | **1,479** | 1,479 | - | - | - | 1,479 | - | - | - |
| Lilydale - Warburton Trail Rehabilitation Projects | **34** | - | 27 | 7 | - | - | - | 34 | - |
| Trail Rehabilitation Projects | **383** | - | 383 | - | - | - | - | 383 | - |
| **Off Street Car Parks** |  |  |  |  |  |  |  |  |  |
| Car Park Rehabilitation | **350** | - | 350 | - | - | - | - | 350 | - |
| **Other Infrastructure** |  |  |  |  |  |  |  |  |  |
| Asset Renewal Reserve | **-** | - | - | - | - | - | - | - | - |
| Advanced Design Program | **150** | 150 | - | - | - | - | - | 150 | - |
| Asset Investment Reserve | **-** | - | - | - | - | - | - | - | - |
| Project Management | **5,135** | 515 | 3,338 | 769 | 514 | - | - | 5,135 | - |
| **TOTAL INFRASTRUCTURE** | **56,083** | 13,891 | 15,866 | 26,623 | 1,222 | 27,112 | 345 | 15,240 | 14,905 |
|  |  |  |  |  |  |  |  |  |  |
| **TOTAL NEW CAPITAL WORKS** | **85,761** | **20,801** | **24,089** | **37,957** | **4,432** | **35,957** | **1,055** | **26,771** | **23,497** |

#### 4.5.3 Works carried forward from the 2021-22 year

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | **Project Cost** | **Asset expenditure types** | | | | **Summary of Funding Sources** | | | |
| **Capital Works Area** | **New** | **Renewal** | **Upgrade** | **Expansion** | **Grants** | **Contrib.** | **Council cash** | **Borrowings** |
|  | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$'000** | **$'000** |
| **PROPERTY** |  |  |  |  |  |  |  |  |  |
| **Buildings** |  |  |  |  |  |  |  |  |  |
| Pinks Reserve Netball Court Covers | **250** | 250 | - | - | - | - | - | 250 | - |
| Community Sports Pavilion, Millgrove | **30** | - | - | 15 | 15 | - | - | 30 | - |
| Pinks Reserve Stadium Improvements | **600** | - | - | 600 | - | - | - | 600 | - |
| Oonah Belonging Place, Healesville FCF | **25** | 25 | - | - | - | - | - | 25 | - |
| Community Sports Pavilion, Pinks Reserve, Kilsyth | **150** | - | - | 75 | 75 | - | - | 150 | - |
| Powelltown Pavilion | **47** | 9 | 38 | - | - | - | - | 47 | - |
| Solar Landfill Feasibility Study | **40** | 40 | - | - | - | - | - | 40 | - |
| **TOTAL PROPERTY** | **1,142** | 324 | 38 | 690 | 90 | - | - | 1,142 | - |
|  |  |  |  |  |  |  |  |  |  |
| **PLANT AND EQUIPMENT** |  |  |  |  |  |  |  |  |  |
| **Plant, Machinery and Equipment** |  |  |  |  |  |  |  |  |  |
| *Biochar Facility* | **50** | 50 | - | - | - | - | - | 50 | - |
| **TOTAL PLANT AND EQUIPMENT** | **50** | 50 | - | - | - | - | - | 50 | - |

|  | **Project Cost** | **Asset expenditure types** | | | | **Summary of Funding Sources** | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Capital Works Area** | **New** | **Renewal** | **Upgrade** | **Expansion** | **Grants** | **Contrib.** | **Council cash** | **Borrowings** |
|  | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$'000** | **$'000** |
| **INFRASTRUCTURE** |  |  |  |  |  |  |  |  |  |
| **Drainage** |  |  |  |  |  |  |  |  |  |
| Commercial Road, Mount Evelyn, Upper, Stage 1 | **30** | 30 | - | - | - | - | - | 30 | - |
| Commercial Road, Mount Evelyn, Lower, Stage 2 | **16** | - | - | - | 16 | - | - | 16 | - |
| Britton Road, Seville | **41** | 41 | - | - | - | - | - | 41 | - |
| **Recreational, Leisure & Community Facilities** |  |  |  |  |  |  |  |  |  |
| Seville Recreation Reserve Oval 1 Ground Reconstruction | **450** | - | - | 450 | - | - | - | 450 | - |
| Elizabeth Bridge Reserve Master Plan Implementation | **100** | - | - | 100 | - | - | - | 100 | - |
| Stormwater Harvesting System Pinks Reserve | **102** | 102 | - | - | - | - | - | 102 | - |
| **Parks, Open Space and Streetscapes** |  |  |  |  |  |  |  |  |  |
| Yarra Valley Trail | **900** | 900 | - | - | - | - | - | 900 | - |
| Warburton Community Recreation Precinct | **145** | 145 | - | - | - | - | - | 145 | - |
| Township Master Plan Develop, Upwey | **45** | 45 | - | - | - | - | - | 45 | - |
| Township Improvements, Belgrave | **170** | 60 | 76 | - | 34 | - | - | 170 | - |
| River Rd, Millgrove Community Walking Track | **10** | 10 | - | - | - | - | - | 10 | - |
| Green Spine Path Lighting | **150** | 150 | - | - | - | - | - | 150 | - |
| River Circuit Trail, Yarra Glen | **99** | 99 | - | - | - | - | - | 99 | - |
| **TOTAL INFRASTRUCTURE** | **2,258** | 1,582 | 76 | 550 | 50 | - | - | 2,258 | - |
|  |  |  |  |  |  |  |  |  |  |
| **TOTAL CARRIED FORWARD CAPITAL WORKS 2021/22** | 3,450 | 1,956 | 114 | 1,240 | 140 | - | - | 3,450 | - |

* 1. Summary of planned capital works (3 subsequent years)

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **2023/24** | **Total** | **New** | **Renewal** | **Expansion** | **Upgrade** | **Total** | **Grants** | **Contributions** | **Council Cash** | **Borrowings** |
| **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** |
| **Property** |  |  |  |  |  |  |  |  |  |  |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Land** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 9,814 | 0 | 2,270 | 5,539 | 2,005 | 0 | 6,237 | 0 | 3,040 | 537 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Buildings** | 9,814 | 0 | 2,270 | 5,539 | 2,005 | 9,814 | 6,237 | 0 | 3,040 | 537 |
| **Total Property** | **9,814** | **0** | **2,270** | **5,539** | **2,005** | **9,814** | **6,237** | **0** | **3,040** | **537** |
|  |  |  |  |  |  |  |  |  |  |  |
| **Plant and Equipment** |  |  |  |  |  |  |  |  |  |  |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery, and equipment | 3,448 | 0 | 3,448 | 0 | 0 | 3,448 | 0 | 0 | 0 | 3,448 |
| Fixtures, fittings, and furniture | 18 | 0 | 18 | 0 | 0 | 18 | 0 | 0 | 18 | 0 |
| Computers and telecommunications | 364 | 0 | 322 | 42 | 0 | 364 | 0 | 0 | 364 | 0 |
| Library books | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Plant and Equipment** | **3,830** | **0** | **3,788** | **42** | **0** | **0** | **0** | **0** | **382** | **3,448** |
|  |  |  |  |  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |  |  |  |  |
| Roads | 46,795 | 0 | 11,954 | 34,698 | 143 | 46,795 | 25,268 | 355 | 5,582 | 15,590 |
| Bridges | 257 | 39 | 129 | 64 | 26 | 257 | 0 | 0 | 257 | 0 |
| Footpaths and cycleways | 2,294 | 1,141 | 1,135 | 4 | 14 | 2,294 | 0 | 0 | 2,294 | 0 |
| Drainage | 1,745 | 1,203 | 255 | 0 | 287 | 1,745 | 0 | 0 | 1,745 | 0 |
| Recreational, leisure and community facilities | 4,515 | 2,570 | 1,134 | 811 | 0 | 4,515 | 2,300 | 0 | 1,645 | 570 |
| Waste management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parks, open space, and streetscapes | 10,968 | 8,323 | 1,428 | 970 | 248 | 10,968 | 6,467 | 0 | 3,643 | 858 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Off street car parks | 367 | 0 | 367 | 0 | 0 | 367 | 0 | 0 | 367 | 0 |
| Other infrastructure | 10,724 | 1,050 | 6,852 | 1,927 | 895 | 10,724 | 0 | 0 | 10,724 | 0 |
| **Total Infrastructure** | **77,665** | **14,325** | **23,254** | **38,474** | **1,612** | **77,665** | **34,035** | **355** | **26,257** | **17,018** |
| **Total Capital Works Expenditure** | **91,309** | **14,325** | **29,312** | **44,055** | **3,617** | **91,309** | **40,272** | **355** | **29,679** | **21,003** |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **2024/25** | **Asset Expenditure Types** | | | | | **Funding Sources** | | | | |
| **Total** | **New** | **Renewal** | **Expansion** | **Upgrade** | **Total** | **Grants** | **Contributions** | **Council Cash** | **Borrowings** |
| **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** |
| **Property** |  |  |  |  |  |  |  |  |  |  |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Land** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 3,063 | 0 | 2,280 | 783 | 0 | 3,063 | 0 | 0 | 3,063 | 0 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Buildings** | 3,063 | 0 | 2,280 | 783 | 0 | 3,063 | 0 | 0 | 3,063 | 0 |
| **Total Property** | **3,063** | **0** | **2,280** | **783** | **0** | **3,063** | **0** | **0** | **3,063** | **0** |
|  |  |  |  |  |  |  |  |  |  |  |
| **Plant and Equipment** |  |  |  |  |  |  |  |  |  |  |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery, and equipment | 2,447 | 0 | 2,447 | 0 | 0 | 2,447 | 0 | 0 | 0 | 2,447 |
| Fixtures, fittings, and furniture | 18 | 0 | 18 | 0 | 0 | 18 | 0 | 0 | 18 | 0 |
| Computers and telecommunications | 805 | 0 | 441 | 364 | 0 | 805 | 0 | 0 | 805 | 0 |
| Library books | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Plant and Equipment** | **3,270** | **0** | **2,906** | **364** | **0** | **3,270** | **0** | **0** | **823** | **2,447** |
|  |  |  |  |  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |  |  |  |  |
| Roads | 45,055 | 0 | 11,278 | 33,632 | 145 | 45,055 | 25,060 | 225 | 4,420 | 15,350 |
| Bridges | 261 | 39 | 131 | 65 | 26 | 261 | 0 | 0 | 261 | 0 |
| Footpaths and cycleways | 2,298 | 1,388 | 891 | 4 | 15 | 2,298 | 0 | 0 | 2,298 | 0 |
| Drainage | 1,025 | 766 | 259 | 0 | 0 | 1,025 | 0 | 0 | 1,025 | 0 |
| Recreational, leisure and community facilities | 5,469 | 1,451 | 2,837 | 1,181 | 0 | 5,469 | 0 | 0 | 5,469 | 0 |
| Waste management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parks, open space, and streetscapes | 10,379 | 8,084 | 1,564 | 531 | 200 | 10,379 | 4,650 | 0 | 2,330 | 3,399 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Off street car parks | 373 | 0 | 373 | 0 | 0 | 373 | 0 | 0 | 373 | 0 |
| Other infrastructure | 15,839 | 1,550 | 10,445 | 2,698 | 1,147 | 15,839 | 0 | 0 | 15,839 | 0 |
| **Total Infrastructure** | **80,699** | **13,278** | **27,778** | **38,110** | **1,533** | **80,699** | **29,709** | **225** | **32,015** | **18,750** |
| **Total Capital Works Expenditure** | **87,032** | **13,278** | **32,964** | **39,257** | **1,533** | **87,032** | **29,709** | **225** | **35,901** | **21,197** |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **2025/26** | **Asset Expenditure Types** | | | | | **Funding Sources** | | | | |
| **Total** | **New** | **Renewal** | **Expansion** | **Upgrade** | **Total** | **Grants** | **Contributions** | **Council Cash** | **Borrowings** |
| **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** |
| **Property** |  |  |  |  |  |  |  |  |  |  |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Land** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 3,009 | 0 | 2,213 | 796 | 0 | 3,009 | 0 | 0 | 3,009 | 0 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Buildings** | 3,009 | 0 | 2,213 | 796 | 0 | 3,009 | 0 | 0 | 3,009 | 0 |
| **Total Property** | **3,009** | **0** | **2,213** | **796** | **0** | **3,009** | **0** | **0** | **3,009** | **0** |
|  |  |  |  |  |  |  |  |  |  |  |
| **Plant and Equipment** |  |  |  |  |  |  |  |  |  |  |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery, and equipment | 2,521 | 0 | 2,521 | 0 | 0 | 2,521 | 0 | 0 | 0 | 2,521 |
| Fixtures, fittings, and furniture | 19 | 0 | 19 | 0 | 0 | 19 | 0 | 0 | 19 | 0 |
| Computers and telecommunications | 390 | 0 | 346 | 44 | 0 | 390 | 0 | 0 | 390 | 0 |
| Library books | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Plant and Equipment** | **2,930** | **0** | **2,886** | **44** | **0** | **2,930** | **0** | **0** | **409** | **2,521** |
|  |  |  |  |  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |  |  |  |  |
| Roads | 42,432 | 0 | 8,991 | 33,293 | 148 | 42,432 | 26,790 | 0 | 2,124 | 13,518 |
| Bridges | 255 | 38 | 128 | 63 | 26 | 255 | 0 | 0 | 255 | 0 |
| Footpaths and cycleways | 2,618 | 1,240 | 1,359 | 4 | 15 | 2,618 | 0 | 0 | 2,618 | 0 |
| Drainage | 801 | 537 | 264 | 0 | 0 | 801 | 0 | 0 | 801 | 0 |
| Recreational, leisure and community facilities | 2,313 | 0 | 1,808 | 505 | 0 | 2,313 | 0 | 0 | 2,313 | 0 |
| Waste management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parks, open space, and streetscapes | 5,920 | 4,420 | 760 | 536 | 204 | 5,920 | 2,730 | 0 | 1,536 | 1,654 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Off street car parks | 380 | 0 | 380 | 0 | 0 | 380 | 0 | 0 | 380 | 0 |
| Other infrastructure | 18,606 | 1,860 | 11,704 | 3,593 | 1,450 | 18,606 | 9,748 | 0 | 409 | 8,449 |
| **Total Infrastructure** | **73,325** | **8,095** | **25,393** | **37,995** | **1,842** | **73,325** | **39,267** | **0** | **10,436** | **23,622** |
| **Total Capital Works Expenditure** | **79,264** | **8,095** | **30,492** | **38,835** | **1,842** | **79,264** | **39,267** | **0** | **13,854** | **26,143** |

1. Financial performance indicators

The following table highlights Council’s current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council’s financial position and performance and should be interpreted in the context of the organisation’s objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council’s Performance Statement included in the Annual Report.

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Indicator** | **Measure** | **Notes** | **Forecast** | **Budget** | **Projections** | | |
| **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
| ***Operating position*** |  |  |  |  |  |  |  |
| Adjusted underlying result | Adjusted underlying surplus (deficit) / Adjusted underlying revenue | 1 | 0.2% | -1.6% | 3.3% | 3.6% | 3.7% |
| ***Liquidity*** |  |  |  |  |  |  |  |
| Working Capital | Current assets / current liabilities | 2 | 118.6% | 110.9% | 113.0% | 107.0% | 124.6% |
| Unrestricted cash | Unrestricted cash / current liabilities | 3 | 80.7% | 74.8% | 77.1% | 72.9% | 90.4% |
| ***Obligations*** |  |  |  |  |  |  |  |
| Loans and borrowings | Interest bearing loans and borrowings / rate revenue | 4 | 12.4% | 23.1% | 30.7% | 36.9% | 44.1% |
| Loans and borrowings | Interest and principal repayments on interest bearing loans and borrowings / rate revenue |  | 5.8% | 4.2% | 5.6% | 7.0% | 8.6% |
| Indebtedness | Non-current liabilities / own source revenue | 5 | 11.9% | 20.6% | 26.0% | 30.3% | 35.7% |
| Asset renewal | Asset renewal and upgrade expense / Asset depreciation | 6 | 166.9% | 206.8% | 232.6% | 222.3% | 207.2% |
| ***Stability*** |  |  |  |  |  |  |  |
| Rates concentration | Rate revenue / adjusted underlying revenue | 7 | 72.0% | 78.1% | 78.2% | 78.8% | 79.5% |
| Rates effort | Rate revenue / CIV of rateable properties in the municipality |  | 0.4% | 0.4% | 0.4% | 0.4% | 0.4% |

### Notes to indicators

1. **Adjusted underlying result** – is the net surplus or deficit for the year (per Australian Accounting Standards) adjusted for non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure other than grants and non-monetary asset contributions. It is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

Council’s approach to pandemic recovery (pre-storm) was to invest into supporting the community as it recovered from the impacts of the pandemic. This has now been translated into recovery from both storm and pandemic. A short term period of operational deficits is acceptable to support this, with operational efficiencies being identified in future years to bring underlying results back into sustainable surplus.

1. **Working capital** – The proportion of current liabilities represented by current assets. Council’s working capital is within an acceptable range and is maintained at acceptable levels through efficiency targets and additional borrowings to deliver its capital works program.
2. **Unrestricted cash** – means all cash and cash equivalents other than restricted cash, including cash that will be used to fund capital expenditure from the previous financial year. Restricted cash means cash and cash equivalents, within the meaning of Accounting Standard *AASB 107 Statement of Cash Flows*, that are not available for use other than for a purpose for which it is restricted.
3. **Loans and Borrowings –** This indicator is trending upward due to the additional borrowings that have been factored into the budget to deliver the capital works program.
4. **Indebtedness –** this measure indicates Council’s ability to service its debts with its own sourced revenue. A target of less than 60% has been set (medium level risk as per VAGO).

With Council using borrowings to fund the Roads for the Community Initiative, this ratio increases and peaks into them medium risk range but following the completion of the program and Council using the special charge schemes to repay this debt, Council returns to a lower risk position in future years.

1. **Asset renewal** – compares non-current liabilities to own source revenue. Own source revenue is defined as adjusted underlying revenue other than revenue that is not under the control of Council (including government grants). Similar to loans and borrowings indicator, the increasing trend shows Council’s increasing reliance on debt against its own source revenue.
2. **Rates concentration** – Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Whilst Council is within the target band for this ratio, the trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

# Appendix A

## Fees and charges schedule

This appendix presents the fees and charges which will be charged in respect to various goods and services during the financial year 2022/23.

Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees and are made in accordance with legislative requirements. These fees are updated as of 1 July 2022 and will be reflected on Council's website.

| **Description of charge** | **Statutory fee** | **GST** | **Current unit fee** | **Proposed unit fee** | **Change 2021-22** | **Change 2021-22** |
| --- | --- | --- | --- | --- | --- | --- |
| **2021-22** | **2022-23** | **to** | **to** |
|  |  | **2022-23** | **2022-23** |
| **$** | **$** | **$** | **%** |
| **Planning, design, and development service** | | | | | | |
| **Written advice - confirmation of permit requirement etc.** | | | | | | |
| - General | No | Inclusive | $160.00 | $162.50 | $2.50 | 1.56% |
| - Archive retrieval fee (1st box) | No | Inclusive | $56.50 | $57.00 | $0.50 | 0.88% |
| - Archive retrieval fee (each additional box) | No | Inclusive | $5.00 | $5.00 | $0.00 | 0.00% |
| - Residential (max 2 permits & plans) | No | Inclusive | $160.00 | $162.50 | $2.50 | 1.56% |
| - Residential - additional permits (for the same property) - per permit | No | Inclusive | $56.50 | $57.00 | $0.50 | 0.88% |
| - Commercial - per permit & plan | No | Inclusive | $160.00 | $162.50 | $2.50 | 1.56% |
| **Photocopying Fees** | | | | | | |
| A4 1st 5 pages | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| A4 each page>5 | No | Inclusive | $0.60 | $0.60 | $0.00 | 0.00% |
| A3 per page | No | Inclusive | $1.10 | $1.10 | $0.00 | 0.00% |
| A1 per sheet | No | Inclusive | $5.50 | $5.50 | $0.00 | 0.00% |
|  |  |  |  |  |  |  |
| **Planning Services** | | | | | | |
| Planning Application Fees | Yes | Exclusive | $192.00 - $55,372.70 | $192.00 - $55,372.70 | $0.00 | 0.00% |
| Pre - application fee | No | Inclusive | $253.50 | $257.50 | $4.00 | 1.58% |
| Secondary Consent | No | Inclusive | $331.50 | $337.00 | $5.50 | 1.66% |
| **Advertising Fees** | | | | | | |
| 1 - 10 notices | No | Inclusive | $102.00 | $103.50 | $1.50 | 1.47% |
| 11+ (base fee + per notice fee) - each additional notice (to max $1,500) | No | Inclusive | $6.50 | $6.50 | $0.00 | 0.00% |
| - each additional notice (to max $1,500) | No | Inclusive | $6.50 | $6.50 | $0.00 | 0.00% |
| Advertising Sign - A1 | No | Inclusive | $201.50 | $205.00 | $3.50 | 1.74% |
| Advertising Sign - 1.2m x 1.8m | No | Inclusive | $331.00 | $336.50 | $5.50 | 1.66% |
| Newspaper Advertising | No | Inclusive | $577.00 - $988.00 | $577.00 - $988.00 | $8.00 - $14.50 | Range |
| Valuations and revaluation for open space valuation for subdivisions | No | Inclusive | $409.00 | $416.00 | $7.00 | 1.71% |
| **Extension of time** | | | | | | |
| - Extension of Time (one fee only) | No | Inclusive | $330.00 | $335.50 | $5.50 | 1.67% |
| **Strategic Planning** | | | | | | |
| To consider an amendment request (stage 1) | Yes | Exclusive | $3,050.90 | $3,096.20 | $45.30 | 1.48% |
| To consider submissions which seek a change to the amendment (stage 2) | | | | | | |
| - up to and including 10 submissions | Yes | Exclusive | $15,121.00 | $15,345.60 | $224.60 | 1.49% |
| - 11-20 submissions | Yes | Exclusive | $30,212.40 | $30,661.20 | $448.80 | 1.49% |
| - anything over 20 submissions | Yes | Exclusive | $40,386.90 | $40,986.80 | $599.90 | 1.49% |
| To meet all direct fees and costs charged by the Panel in relation to its hearing of submissions | No | Inclusive | As required | As required | N/A | N/A |
| To adopt an amendment or a part of an amendment. (stage 3) | Yes | Exclusive | $481.30 | $488.50 | $7.20 | 1.50% |
| To submit the amendment for approval (service included in amendment approval submission) (stage 4) | Yes | Exclusive | $481.30 | $488.50 | $7.20 | 1.50% |
| Request under Section 29A of the Building Act 1993 for report and consent on proposed demolition | Yes | Exclusive | $85.20 | $85.20 | $0.00 | 0.00% |
| **Combined permit application and planning scheme amendment Fee Structure:**  As the list does not specifically pick up combined permit and planning scheme amendment applications, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made. If the application includes a number of matters included in the table to regulation 7, the fee for the planning permit for the purpose of calculating the above is, the highest amount of fees that would have applied if separate applications for the planning permit had been made. | | | | | | |
|  |  |  |  |  |  |  |
| **Building Services** | | | | | | |
| Sale of Property Information (Form 10) | Yes | Exclusive | $47.20 | $47.20 | $0.00 | 0.00% |
| Information Requests (Private Building Surveyors) | Yes | Exclusive | $47.20 | $47.20 | $0.00 | 0.00% |
| Lodgement Fee (Private Building Surveyors) | Yes | Exclusive | $121.90 | $121.90 | $0.00 | 0.00% |
| Council consent applications | Yes | Exclusive | $290.40 | $290.40 | $0.00 | 0.00% |
| Council consent Hoarding | Yes | Exclusive | $294.70 | $294.70 | $0.00 | 0.00% |
| Building surveying services | No | Inclusive | $130per hour/$195min fee | $139.50per hour/$209.50min fee | $1 per hour/ $1.5 Min fee | Range |
| Transfer of Function’ role from Private Building Surveyors to Municipal Building Surveyor | No | Inclusive | $5,000 min fee | $5,375 min fee |  |  |
| Temporary Occupancy Permits | No | Inclusive | $577 min fee | $620 min fee | $8.00 | 1.41% |
| **Building Permit Services** | | | | | | |
| Dwelling | No | Inclusive | $3,455.50 | $3,515.50 | $60.00 | 1.74% |
| Demolition | No | Inclusive | $1,400.00 | $1,424.50 | $24.50 | 1.75% |
| Units | No | Inclusive | $3,455.50 min fee | $3,714.50 min fee | $51.00 | 1.50% |
| Dwelling Additions, Decks, etc. | No | Inclusive | $2,592.00 | $2,637.00 | $45.00 | 1.74% |
| Outbuildings/Swimming Pools | No | Inclusive | $1,667.00 | $1,696.00 | $29.00 | 1.74% |
| **Re-Activate Lapsed Building Permits - Dwellings** | | | | | | |
| **Value of works** | | | | | | |
| < $100,000 | No | Inclusive | $612.50 | $623.00 | $10.50 | 1.71% |
| $100,001 - $175,000 | No | Inclusive | $680.50 | $692.00 | $11.50 | 1.69% |
| $175,001 - $250,000 | No | Inclusive | $746.50 | $759.50 | $13.00 | 1.74% |
| $250,001 - $350,000 | No | Inclusive | $916.00 | $932.00 | $16.00 | 1.75% |
| $350,001 - $500,000 | No | Inclusive | $1,291.50 | $1,314.00 | $22.50 | 1.74% |
| > $500,001 | No | Inclusive | Cost divided by 334 | Cost divided by 334 | N/A | N/A |
| Demolition | No | Inclusive | $680.50 | $692.00 | $11.50 | 1.69% |
| Units | No | Inclusive | Cost divided by 334 | Cost divided by 334 | N/A | N/A |
| **Re-Activate Lapsed Building Permits - Dwelling Additions, Decks, etc.** | | | | | | |
| **Value of works** | | | | | | |
| < $10,000 | No | Inclusive | $345.50 | $351.50 | $6.00 | 1.74% |
| $10,001 - $50,000 | No | Inclusive | $506.50 | $515.00 | $8.50 | 1.68% |
| $50,001 - $100,000 | No | Inclusive | $547.00 | $556.50 | $9.50 | 1.74% |
| $100,001 - $175,000 | No | Inclusive | $666.50 | $678.00 | $11.50 | 1.73% |
| $175,001 - $250,000 | No | Inclusive | $745.50 | $758.50 | $13.00 | 1.74% |
| $250,000 - $350,000 | No | Inclusive | $916.00 | $932.00 | $16.00 | 1.75% |
| > $350,001 | No | Inclusive | Cost divided by 334 | Cost divided by 334 | N/A | N/A |
| **Re-Activate Lapsed Building Permits - Outbuildings/Swimming Pools** | | | | | | |
| **Value of works** | | | | | | |
| < $10,000 | No | Inclusive | $346.50 | $352.50 | $6.00 | 1.73% |
| $10,001 - $25,000 | No | Inclusive | $412.50 | $419.50 | $7.00 | 1.70% |
| $25,001 - $50,000 | No | Inclusive | $479.00 | $487.00 | $8.00 | 1.67% |
| $50,001 - $100,000 | No | Inclusive | $532.50 | $541.50 | $9.00 | 1.69% |
| $100,001 - $250,000 | No | Inclusive | $587.50 | $597.50 | $10.00 | 1.70% |
| > $250,001 | No | Inclusive | Cost divided by 167 | Cost divided by 167 | N/A | N/A |
| **Re-Activate Lapsed Building Permits - Commercial/Public Buildings** | | | | | | |
| **Value of works** | | | | | | |
| < $10,000 | No | Inclusive | $479.00 | $487.00 | $8.00 | 1.67% |
| $10,001 - $50,000 | No | Inclusive | $547.00 | $556.50 | $9.50 | 1.74% |
| $50,001 - $100,000 | No | Inclusive | $943.00 | $959.50 | $16.50 | 1.75% |
| $100,001 - $175,000 | No | Inclusive | $1,316.00 | $1,339.00 | $23.00 | 1.75% |
| $175,001 - $250,000 | No | Inclusive | $1,687.50 | $1,717.00 | $29.50 | 1.75% |
| > $250,001 | No | Inclusive | $2,232.00 | $2,271.00 | $39.00 | 1.75% |
| Additional Inspection Fee | No | Inclusive | $174.50 | $177.50 | $3.00 | 1.72% |
| Extension of Time | No | Inclusive | $301.50 | $306.50 | $5.00 | 1.66% |
| **Retrieval of plan and final inspection** | | | | | | |
| - Building permit issued after July 1994 | No | Inclusive | $310.00 | $315.00 | $5.00 | 1.61% |
| - Building permit issued prior July 1994: | No | Inclusive | $464.50 | $472.50 | $8.00 | 1.72% |
| Checking amendments / variations to Permits | No | Inclusive | $134per hour/$203 min fee | $134per hour/$203 min fee | $2 per hour/ $3 Min fee | Range |
| Modification Fee | No | Inclusive | $437.50 | $445.00 | $7.50 | 1.71% |
| **Permit for Places of Public Entertainment Fees** | | | | | | |
| 500m2 – 1000m2 (including 2 inspections) | No | Inclusive | $569.00 | $578.50 | $9.50 | 1.67% |
| 500m2 – 1000m2 - Late Fee\* | No | Exclusive | $258.50 | $263.00 | $4.50 | 1.74% |
| 1,001m2 – 5,000m2 (including 2 inspections) | No | Inclusive | $1,138.50 | $1,158.00 | $19.50 | 1.71% |
| 1,001m2 – 5,000m2 - Late Fee\* | No | Exclusive | $517.50 | $526.50 | $9.00 | 1.74% |
| 5,001m2 – 10,000m2 (including 2 inspections) | No | Inclusive | $1,708.00 | $1,737.50 | $29.50 | 1.73% |
| 5,001m2 – 10,000m2 - Late Fee\* | No | Exclusive | $776.00 | $789.50 | $13.50 | 1.74% |
| Greater than 10,001m2 (including 2 inspections) | No | Inclusive | $2,277.50 | $2,317.00 | $39.50 | 1.73% |
| Greater than 10,001m2 - Late Fee\* | No | Exclusive | $1,035.00 | $1,053.00 | $18.00 | 1.74% |
| Additional Inspections - Per Inspection | No | Inclusive | $187.00 | $190.00 | $3.00 | 1.60% |
| **Pool Registrations** | | | | | | |
| Registration pool or spa | Yes | Exclusive | $79.10 | $79.10 | $0.00 | 0.00% |
| Information search fee pool or spa | Yes | Exclusive | $79.10 | $79.10 | $0.00 | 0.00% |
| Lodgement fee for certificate of pool or spa barrier compliance | Yes | Exclusive | $20.50 | $20.50 | $0.00 | 0.00% |
| Lodgement of certificate of pool or spa barrier non-compliance | Yes | Exclusive | $385.10 | $385.10 | $0.00 | 0.00% |
| \*Late Fee is applicable to any application made less than 10 business days before the commencement of the event | | | | | | |
| Community Wellbeing | | | | | | |
| **Emergency management** | | | | | | |
| Fire Hazard Clearance Admin Charge | No | Inclusive | $226.50 | $230.00 | $3.50 | 1.55% |
| Fire Hazard Infringement Notice - Legislated fine under the CFA Act | Yes | Exclusive | $1,652.20 | $1,849.00 | $196.80 | 11.91% |
|  |  |  |  |  |  |  |
| **Pet registrations** | | | | | | |
| **Dog Registration - Dangerous, Menacing & Restricted Breeds Fees** | | | | | | |
| Dangerous Dog | Yes | Exclusive | $186.00 | $189.00 | $3.00 | 1.61% |
| Restricted Breed Dog | Yes | Exclusive | $186.00 | $189.00 | $3.00 | 1.61% |
| Menacing Dog | Yes | Exclusive | $186.00 | $122.00 | -$64.00 | -34.41% |
| **Dog Registration - Maximum Fees** | | | | | | |
| Fertile (Non Desexed) Dog | Yes | Exclusive | $120.00 | $122.00 | $2.00 | 1.67% |
| Fertile (Non Desexed) Dog - Pensioner Concession | Yes | Exclusive | $58.00 | $58.00 | $0.00 | 0.00% |
| Dangerous Dog as Guard Dog - for Non Residential Premises | Yes | Exclusive | $120.00 | $122.00 | $2.00 | 1.67% |
| Dangerous Dog that has undergone Protective Training | Yes | Exclusive | $120.00 | $122.00 | $2.00 | 1.67% |
| **Dog Registration - Reduced Fees** | | | | | | |
| Desexed Dog | Yes | Exclusive | $40.00 | $40.50 | $0.50 | 1.25% |
| Dog over 10 years old | Yes | Exclusive | $40.00 | $40.50 | $0.50 | 1.25% |
| Farm Working Dog | Yes | Exclusive | $40.00 | $40.50 | $0.50 | 1.25% |
| Breeding Dog associated with a registered DAB | Yes | Exclusive | $40.00 | $40.50 | $0.50 | 1.25% |
| Obedience Trained Dog | Yes | Exclusive | $40.00 | $40.50 | $0.50 | 1.25% |
| Dog and owner registered with the same applicable organisation | Yes | Exclusive | $40.00 | $40.50 | $0.50 | 1.25% |
| Hound registered with the GMA that is microchipped | Yes | Exclusive | $40.00 | $40.50 | $0.50 | 1.25% |
| Dog Registration - Reduced Fees - Pensioner Concession | Yes | Exclusive | $19.00 | $19.00 | $0.00 | 0.00% |
| **Dog Registration - Legislated Discount Fees** | | | | | | |
| Dog (not dangerous) in care of VEFC (first 12 months) | Yes | Exclusive | $8.00 | $8.00 | $0.00 | 0.00% |
| Guide Dog | Yes | Exclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Government Authority Working Dog | Yes | Exclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| **Cat Registration - Maximum Fees** | | | | | | |
| Fertile (Non Desexed) Cat - with Vet Exemption | Yes | Exclusive | $106.00 | $107.50 | $1.50 | 1.42% |
| Fertile (Non Desexed) Cat - with Vet Exemption - Pensioner Concession | Yes | Exclusive | $52.00 | $52.00 | $0.00 | 0.00% |
| **Cat Registration - Reduced Fees** | | | | | | |
| Desexed Cat | Yes | Exclusive | $33.00 | $33.50 | $0.50 | 1.52% |
| Cat over 10 years old | Yes | Exclusive | $33.00 | $33.50 | $0.50 | 1.52% |
| Breeding Cat associated with a registered DAB | Yes | Exclusive | $33.00 | $33.50 | $0.50 | 1.52% |
| Cat and owner registered with the same applicable organisation | Yes | Exclusive | $33.00 | $33.50 | $0.50 | 1.52% |
| Cat Registration - Reduced Fees - Pensioner Concession | Yes | Exclusive | $16.00 | $16.00 | $0.00 | 0.00% |
| **Cat Registration - Legislated Discount Fees** | | | | | | |
| Cat in care of VEFC (first 12 months) | Yes | Exclusive | $8.00 | $8.00 | $0.00 | 0.00% |
| **Domestic animal business registration** | | | | | | |
| Domestic Animal Business Registration - Catteries - Boarding Kennels - Shelters  - Pounds - Pet Shops - Breeding establishments with more than 3 fertile females | No | Exclusive | $320.00 | $325.50 | $5.50 | 1.72% |
| Domestic Animal Business Registration - Dog Training Establishments | No | Exclusive |  | $162.50 |  |  |
| **Impoundment fees** | | | | | | |
| **Stock Impoundment Fees** | | | | | | |
| - Cows (per animal) | No | Inclusive | $155.00 | $157.50 | $2.50 | 1.61% |
| - Horses (per animal) | No | Inclusive | $155.00 | $157.50 | $2.50 | 1.61% |
| - Pigs (per animal) | No | Inclusive | $41.50 | $42.00 | $0.50 | 1.20% |
| - Alpacas (per animal) | No | Inclusive | $41.50 | $42.00 | $0.50 | 1.20% |
| - Llamas (per animal) | No | Inclusive | $41.50 | $42.00 | $0.50 | 1.20% |
| - Sheep (per animal) | No | Inclusive | $41.50 | $42.00 | $0.50 | 1.20% |
| - Goats (per animal) | No | Inclusive | $41.50 | $42.00 | $0.50 | 1.20% |
| Any animal exceeding 14 days of being held in Council's Stock Pound | No | Inclusive | $155.00 | $157.50 | $2.50 | 1.61% |
| **Impound & Release Fees** | | | | | | |
| Vehicles | No | Inclusive | $660.00 | $671.50 | $11.50 | 1.74% |
| Other | No | Inclusive | $56.00 | $56.50 | $0.50 | 0.89% |
| **Local laws services** | | | | | | |
| **Excess Animal Permit** | | | | | | |
| Animal Permit - Application | No | Exclusive | $188.00 | $191.00 | $3.00 | 1.60% |
| Animal Permit - Application - Pensioner Concession | No | Exclusive | $90.00 | $90.00 | $0.00 | 0.00% |
| Animal Permit - Renewal | No | Exclusive | $144.00 | $146.50 | $2.50 | 1.74% |
| Animal Permit - Renewal - Pensioner Concession | No | Exclusive | $47.00 | $47.00 | $0.00 | 0.00% |
| **Roadside Trading** | | | | | | |
| Roadside Trading Permit - Application | No | Exclusive | $1,810.00 | $1,841.50 | $31.50 | 1.74% |
| Roadside Trading Permit - Application - Not for Profit Group | No | Exclusive | $905.00 | $905.00 | $0.00 |  |
| Roadside Trading Permit - Renewal | No | Exclusive | $1,810.00 | $1,841.50 | $31.50 | 1.74% |
| Roadside Trading Permit - Renewal - Not for Profit Group | No | Exclusive | $905.00 | $905.00 | $0.00 |  |
| **Footpath Trading** | | | | | | |
| Footpath Trading Permit - Application | No | Exclusive | $188.00 | $191.00 | $3.00 | 1.60% |
| Footpath Trading Permit - Application - Not for Profit Group | No | Exclusive | $94.00 | $94.00 | $0.00 | 0.00% |
| Footpath Trading Permit - Renewal | No | Exclusive | $147.00 | $149.50 | $2.50 | 1.70% |
| Footpath Trading Permit - Renewal - Not for Profit Group | No | Exclusive | $73.50 | $73.50 | $0.00 | 0.00% |
| **Clothing Bins** | | | | | | |
| Clothing Bins Permit - Application - Not for Profit Group | No | Exclusive | $94.00 | $94.00 | $0.00 | 0.00% |
| Clothing Bins Permit - Renewal - Not for Profit Group | No | Exclusive | $73.50 | $73.50 | $0.00 | 0.00% |
| **Open Air Burning Off** | | | | | | |
| Open Air Burning/Burning Off Permit | No | Exclusive | $188.00 | $191.00 | $3.00 | 1.60% |
| Open Air Burning/Burning Off Permit - Pension Concession | No | Exclusive | $94.00 | $94.00 |  |  |
| Open Air Burning Change of Category | No | Exclusive | $277.00 | $281.50 | $4.50 | 1.62% |
| Open Air Burning Change of Category - Pension Concession | No | Exclusive | $138.50 | $138.50 | $0.00 | 0.00% |
| **Advertising Boards** | | | | | | |
| Real Estate Advertising Board | No | Exclusive | $188.00 | $191.00 | $3.00 | 1.60% |
| Community Advertising Board | No | Exclusive | $94.00 | $94.00 | $0.00 | 0.00% |
| Electoral Signage Board | No | Exclusive | $188.00 | $191.00 | $0.00 | 0.00% |
| **Other** | | | | | | |
| Bulk Rubbish Container/Skip Bin Permit | No | Exclusive | $46.00 | $46.50 | $0.50 | 1.09% |
| Storage/Shipping Container Permit | No | Exclusive | $188.00 | $191.00 | $3.00 | 1.60% |
| Fireworks Display Permit | No | Exclusive | $188.00 | $191.00 | $3.00 | 1.60% |
| Health Services | | | | | | |
| **Registered Premises Enquiries** | | | | | | |
| Pre-Purchase Inspection & Report (per premises) | No | Inclusive | $234.00 | $238.00 | $4.00 | 1.71% |
| Registered Premises - Plans Assessment | No | Inclusive |  | $160.00 |  |  |
|  |  |  |  |  |  |  |
| **Fixed Food Premises** | | | | | | |
| **Fixed Food Premises** | | | | | | |
| **Establishment Fees** | | | | | | |
| Establishment Fee (per registration) | No | Inclusive | $244.00 | $248.00 | $4.00 | 1.64% |
| Establishment Fee - Not for Profit Groups (per registration) | No | Inclusive | $122.00 | $122.00 | $0.00 | 0.00% |
| **Fixed Food Premises - Class 1** | | | | | | |
| Class 1 - Food Registration & Renewal | No | Inclusive | $584.00 | $594.00 | $10.00 | 1.71% |
| **Fixed Food Premises - Class 2** | | | | | | |
| Class 2 - Large Supermarket Food Registration & Renewal | No | Inclusive | $1,898.00 | $1,931.00 | $33.00 | 1.74% |
| Class 2 - Food Registration & Renewal | No | Inclusive | $584.00 | $594.00 | $10.00 | 1.71% |
| Class 2 - Food Registration & Renewal - Not for Profit Groups | No | Inclusive | $292.00 | $292.00 | $0.00 | 0.00% |
| **Fixed Food Premises - Class 3** | | | | | | |
| Class 3 - Large Convenience Store - Food Registration & Renewal | No | Inclusive | $1,116.00 | $1,135.50 | $19.50 | 1.75% |
| Class 3A - Food Registration & Renewal | No | Inclusive |  | $450.00 |  |  |
| Class 3A - Food Registration - Not for Profit Groups | No | Inclusive |  | $225.00 |  |  |
| Class 3 - Food Registration & Renewal | No | Inclusive | $355.00 | $361.00 | $6.00 | 1.69% |
| Class 3 - Food Registration - Not for Profit Groups | No | Inclusive | $177.50 | $177.50 | $0.00 | 0.00% |
| **Fixed Food Premises - Class 4** | | | | | | |
| Class 4 - Notifications | No | Inclusive | $0.00 | $0.00 | $0.00 | $0.00 |
| **Streatrader (Temporary) Food Premises** | | | | | | |
| **Street trader** | | | | | | |
| **Establishment Fees** | | | | | | |
| Establishment Fee (per registration) | No | Inclusive | $122.00 | $124.00 | $2.00 | 1.64% |
| Establishment Fee - Not for Profit Groups (per registration) | No | Inclusive | $61.00 | $61.00 |  |  |
| **Streetrader - Class 2** | | | | | | |
| Class 2 - Mobile Premises - Registration & Renewal (per mobile premises) | No | Inclusive | $292.00 | $297.00 | $5.00 | 1.71% |
| Class 2 - Mobile Premises - Registration & Renewal - Not for Profit Groups (per mobile premises) | No | Inclusive | $146.00 | $146.00 | $0.00 | 0.00% |
| Class 2 - Temporary Premises - Registration & Renewal (per registration) | No | Inclusive | $292.00 | $297.00 | $5.00 | 1.71% |
| Class 2 - Temporary Premises - Registration & Renewal - Not for Profit Groups (per registration) | No | Inclusive | $146.00 | $146.00 | $0.00 | 0.00% |
| Class 2 - Vending Machine - Registration & Renewal (per machine) | No | Inclusive | $292.00 | $297.00 | $5.00 | 1.71% |
| Class 2 - Vending Machine - Registration & Renewal - Not for Profit Groups (per machine) | No | Inclusive | $146.00 | $146.00 | $0.00 | 0.00% |
| **Streetrader - Class 3** | | | | | | |
| Class 3 - Mobile Premises - Registration & Renewal (per mobile premises) | No | Inclusive | $178.00 | $181.00 | $3.00 | 1.69% |
| Class 3 - Mobile Premises - Registration & Renewal - Not for Profit Groups (per mobile premises) | No | Inclusive | $89.00 | $89.00 | $0.00 | 0.00% |
| Class 3 - Temporary Premises - Registration & Renewal (per registration) | No | Inclusive | $178.00 | $181.00 | $3.00 | 1.69% |
| Class 3 - Temporary Premises - Registration & Renewal - Not for Profit Groups (per registration) | No | Inclusive | $89.00 | $89.00 | $0.00 | 0.00% |
| Class 3 - Vending Machine - Registration & Renewal (per machine) | No | Inclusive | $158.00 | $160.50 | $2.50 | 1.58% |
| Class 3 - Vending Machine - Registration & Renewal - Not for Profit Groups (per machine) | No | Inclusive | $79.00 | $79.00 | $0.00 | 0.00% |
| Class 3 - Water Carter - Registration & Renewal (per water vehicle) | No | Inclusive | $178.00 | $181.00 | $3.00 | 1.69% |
| Class 3 - Water Carter - Registration & Renewal - Not for Profit Groups (per water vehicle) | No | Inclusive | $89.00 | $89.00 | $0.00 | 0.00% |
| Class 3 - Primesafe Business - Notification | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| **Streetrader - Class 4** | | | | | | |
| Class 4 - Notifications | No | Inclusive | $0.00 | $0.00 | $0.00 | $0.00 |
| **Food Premises - Other Fees** | | | | | | |
| 2nd & Subsequent Inspection / Assessments | No | Inclusive | $147.00 | $149.50 | $2.50 | 1.70% |
| Change of Food Class | No | Inclusive |  | $149.50 |  |  |
|  |  |  |  |  |  |  |
| **Health Premises Registration** | | | | | | |
| **Establishment Fees** | | | | | | |
| Establishment Fee - PHWB Act Premises | No | Inclusive | $150.00 | $152.50 | $2.50 | 1.67% |
| **Health & Beauty Premises Registrations** | | | | | | |
| High Risk Activities - Health Registration & Renewal | No | Inclusive | $254.00 | $258.00 | $4.00 | 1.57% |
| Medium Risk Activities - Health Registration & Renewal | No | Inclusive | $224.00 | $227.00 | $3.00 | 1.34% |
| Low Risk Activities - Ongoing Registration | No | Inclusive | $254.00 | $258.00 | $4.00 | 1.57% |
| **Accommodation Premises Registrations** | | | | | | |
| Accommodation (4 - 20 Persons) - Health Registration & Renewal | No | Inclusive | $314.00 | $319.00 | $5.00 | 1.59% |
| Accommodation (21 - 40 Persons) - Health Registration & Renewal | No | Inclusive | $488.00 | $496.50 | $8.50 | 1.74% |
| Accommodation (41+ Persons) - Health Registration & Renewal | No | Inclusive | $640.00 | $651.00 | $11.00 | 1.72% |
| **Caravan Park Registrations** | | | | | | |
| Caravan Park - Registration & Renewal (3 yearly) | No | Inclusive | Set by Formula | Set by Formula | Set by Formula | 0.00% |
| Caravan Park - Transfer | No | Inclusive | Set by Formula | Set by Formula | Set by Formula | 0.00% |
| **Aquatic Registrations** | | | | | | |
| Aquatic (1 - 2 systems) - Registration & Renewal | No | Inclusive | $238.00 | $242.00 | $4.00 | 1.68% |
| Aquatic (3+ systems) - Registration & Renewal | No | Inclusive | $357.00 | $363.00 | $6.00 | 1.68% |
| **Health Premises - Other Fees** | | | | | | |
| 2nd & Subsequent Inspection / Assessments | No | Inclusive | $112.00 | $113.50 | $1.50 | 1.34% |
| Change of Health Class | No | Inclusive |  | $113.50 |  |  |
| Transfer of Health Registration | No | Inclusive | $150.00 | $152.50 | $2.50 | 1.67% |
| **Septic Tank Permits and Services** | | | | | | |
| Permit to Install a Septic System | Yes | Inclusive | $725.00 | $725.00 | $0.00 | 0.00% |
| Permit to Alter (Major) a Septic System | Yes | Inclusive | $725.00 | $725.00 | $0.00 | 0.00% |
| Permit to Alter (Minor) a Septic System | Yes | Inclusive | $551.70 | $551.70 | $0.00 | 0.00% |
| Transfer a Permit to Install/Alter a Septic System | Yes | Inclusive | $147.10 | $147.10 | $0.00 | 0.00% |
| Amend a Permit to Install/Alter a Septic System | Yes | Inclusive | $153.70 | $153.70 | $0.00 | 0.00% |
| Renew a Permit to Install/Alter a Septic System | Yes | Inclusive | $123.10 | $123.10 | $0.00 | 0.00% |
| Exemption | Yes | Inclusive | $217.30 | $217.30 | $0.00 | 0.00% |
| Additional progress inspection | No | Inclusive | $86.00 | $90.60 | $4.60 | 5.35% |
| Pre Application Site Consultation | No | Inclusive | $86.00 | $90.60 | $4.60 | 5.35% |
| File Search and Copy of Plans | No | Inclusive | $66.00 | $67.00 | $1.00 | 1.52% |
| Youth development | | | | | | |
| Youth Holiday Program | No | Inclusive | $5.00 - $20.00 | $5.00 - $20.00 | $0.00 | 0.00% |
| Freeza Program | No | Inclusive | $5.00 - $20.00 | $5.00 - $25.00 | $0.00 | 0.00% |
| Sustainable environment and facilities | | | | | | |
| Property and facilities management | | | | | | |
| Recreation - aquatic operations | | | | | | |
| **Belgrave Pool** | | | | | | |
| Adult admission | No | Inclusive | $5.20 | $5.40 | $0.20 | 3.85% |
| Concession | No | Inclusive | $4.00 | $4.20 | $0.20 | 5.00% |
| Child | No | Inclusive | $3.60 | $3.80 | $0.20 | 5.56% |
| Pensioner | No | Inclusive | $3.50 | $3.60 | $0.10 | 2.86% |
| Adult 10-use pass | No | Inclusive | $45.70 | $48.60 | $2.90 | 6.35% |
| Concession 10-use pass | No | Inclusive | $36.00 | $37.80 | $1.80 | 5.00% |
| Child 10-use pass | No | Inclusive | $32.90 | $34.20 | $1.30 | 3.95% |
| Pensioner 10-use pass | No | Inclusive | $31.50 | $32.40 | $0.90 | 2.86% |
| **School Groups** | | | | | | |
| - School Groups (per head) | No | Inclusive | $2.60 | $2.70 | $0.10 | 3.85% |
| - Swim Teacher 30min | No | Inclusive | $25.40 | $26.00 | $0.60 | 2.36% |
| - Swim Teacher 45min | No | Inclusive | $36.50 | $37.50 | $1.00 | 2.74% |
| - Swim Teacher 60min | No | Inclusive | $49.20 | $50.50 | $1.30 | 2.64% |
| Lane Hire - Operating hours + entry | No | Inclusive | $49.70 | $51.00 | $1.30 | 2.62% |
| Pool Hire - half pool per hour + entry | No | Inclusive | $91.90 | $100.00 | $8.10 | 8.81% |
| Pool Hire - whole pool per hour | No | Inclusive | $210.60 | $215.00 | $4.40 | 2.09% |
| Pool Hire (Small Group or Community Benefit Group) - Whole pool per hour | No | Inclusive | $113.70 | $116.00 | $2.30 | 2.02% |
| **Season Pass - early bird** | | | | | | |
| Adult Single | No | Inclusive | $158.30 | $162.00 | $3.70 | 2.34% |
| Concession Single | No | Inclusive | $122.50 | $125.00 | $2.50 | 2.04% |
| Family | No | Inclusive | $319.22 | $325.00 | $5.78 | 1.81% |
| **Season Pass - standard** | | | | | | |
| Adult Single | No | Inclusive | $166.46 | $170.00 | $3.54 | 2.13% |
| Concession Single | No | Inclusive | $129.00 | $132.00 | $3.00 | 2.33% |
| Family | No | Inclusive | $338.00 | $344.00 | $6.01 | 1.78% |
|  |  |  |  |  |  |  |
| **Healesville Pool** | | | | | | |
| Adult admission | No | Inclusive | $4.70 | $4.90 | $0.20 | 4.26% |
| Concession | No | Inclusive | $3.60 | $3.80 | $0.20 | 5.56% |
| Child | No | Inclusive | $3.20 | $3.40 | $0.20 | 6.25% |
| Pensioner | No | Inclusive | $3.00 | $3.10 | $0.10 | 3.33% |
| Adult 10-use pass | No | Inclusive | $42.10 | $44.10 | $2.00 | 4.75% |
| Concession 10-use pass | No | Inclusive | $32.40 | $34.20 | $1.80 | 5.56% |
| Child 10-use pass | No | Inclusive | $27.90 | $30.60 | $2.70 | 9.68% |
| Pensioner 10-use pass | No | Inclusive | $27.00 | $27.90 | $0.90 | 3.33% |
| **School Groups** | | | | | | |
| - School Groups (per head) | No | Inclusive | $2.20 | $2.70 | $0.50 | 22.73% |
| - Swim Teacher 30min | No | Inclusive | $25.40 | $26.00 | $0.60 | 2.36% |
| - Swim Teacher 45min | No | Inclusive | $36.50 | $37.50 | $1.00 | 2.74% |
| - Swim Teacher 60min | No | Inclusive | $49.20 | $50.50 | $1.30 | 2.64% |
| Lane Hire - Operating hours + entry | No | Inclusive | $47.70 | $51.00 | $3.30 | 6.92% |
| Pool Hire - half pool per hour + entry | No | Inclusive | $97.50 | $100.00 | $2.50 | 2.56% |
| Pool Hire - whole pool per hour | No | Inclusive | $200.00 | $215.00 | $15.00 | 7.50% |
| Pool Hire (Small Group) - Whole pool per hour | No | Inclusive | $113.70 | $116.00 | $2.30 | 2.02% |
| **Season Pass - early bird** | | | | | | |
| Adult Single | No | Inclusive | $72.00 | $75.00 | $3.00 | 4.17% |
| Concession Single | No | Inclusive | $56.80 | $60.00 | $3.20 | 5.63% |
| Family | No | Inclusive | $170.00 | $175.00 | $5.00 | 2.94% |
| **Season Pass - standard** | | | | | | |
| Adult Single | No | Inclusive | $80.00 | $85.00 | $5.00 | 6.25% |
| Concession Single | No | Inclusive | $63.10 | $65.00 | $1.90 | 3.01% |
| Family | No | Inclusive | $186.60 | $195.00 | $8.40 | 4.50% |
|  |  |  |  |  |  |  |
| **Lilydale Pool** | | | | | | |
| Adult admission | No | Inclusive | $4.70 | $4.90 | $0.20 | 4.26% |
| Concession | No | Inclusive | $3.60 | $3.80 | $0.20 | 5.56% |
| Child | No | Inclusive | $3.20 | $3.40 | $0.20 | 6.25% |
| Pensioner | No | Inclusive | $3.00 | $3.10 | $0.10 | 3.33% |
| Adult 10-use pass | No | Inclusive | $42.12 | $44.10 | $1.98 | 4.69% |
| Concession 10-use pass | No | Inclusive | $32.40 | $34.20 | $1.80 | 5.56% |
| Child 10-use pass | No | Inclusive | $27.90 | $30.60 | $2.70 | 9.68% |
| Pensioner 10-use pass | No | Inclusive | $27.00 | $27.90 | $0.90 | 3.33% |
| **School Groups** | | | | | | |
| - School Groups (per head) | No | Inclusive | $2.20 | $2.70 | $0.50 | 22.73% |
| - Swim Teacher 30min | No | Inclusive | $25.40 | $26.00 | $0.60 | 2.36% |
| - Swim Teacher 45min | No | Inclusive | $36.50 | $37.50 | $1.00 | 2.74% |
| - Swim Teacher 60min | No | Inclusive | $49.20 | $50.50 | $1.30 | 2.64% |
| Lane Hire - Operating hours + entry | No | Inclusive | $48.70 | $51.00 | $2.30 | 4.72% |
| Pool Hire - half pool per hour + entry | No | Inclusive | $98.50 | $100.00 | $1.50 | 1.52% |
| Pool Hire - whole pool per hour | No | Inclusive | $201.00 | $215.00 | $14.00 | 6.97% |
| Pool Hire (Small Group) - Whole pool per hour | No | Inclusive | $113.70 | $116.00 | $2.30 | 2.02% |
| **Season Pass - early bird** | | | | | | |
| Adult Single | No | Inclusive | $72.00 | $75.00 | $3.00 | 4.17% |
| Concession Single | No | Inclusive | $56.80 | $60.00 | $3.20 | 5.63% |
| Family | No | Inclusive | $167.90 | $175.00 | $7.10 | 4.23% |
| **Season Pass - standard** | | | | | | |
| Adult Single | No | Inclusive | $80.00 | $85.00 | $5.00 | 6.25% |
| Concession Single | No | Inclusive | $63.10 | $65.00 | $1.90 | 3.01% |
| Family | No | Inclusive | $186.60 | $195.00 | $8.40 | 4.50% |
|  |  |  |  |  |  |  |
| **Kilsyth Pool** | | | | | | |
| **Casual** | | | | | | |
| Adult (16+) admission | No | Inclusive | $6.70 | $6.90 | $0.20 | 2.99% |
| Concession (15+) | No | Inclusive | $5.20 | $5.40 | $0.20 | 3.85% |
| Child (3 - 15years) | No | Inclusive | $4.70 | $4.90 | $0.20 | 4.26% |
| Pensioner | No | Inclusive | $4.60 | $4.70 | $0.10 | 2.17% |
| Family | No | Inclusive | $18.30 | $18.80 | $0.50 | 2.73% |
| Swim & Spa | No | Inclusive | $9.60 | $9.80 | $0.20 | 2.08% |
| Spa after entry paid | No | Inclusive | $3.60 | $3.70 | $0.10 | 2.78% |
| Spa only | No | Inclusive | $5.60 | $5.70 | $0.10 | 1.79% |
| Locker hire | No | Inclusive | $2.60 | $0.00 | -$2.60 | -100.00% |
| **Group entry - 10 or more** | | | | | | |
| Junior 14 years & under | No | Inclusive | $4.10 | $4.20 | $0.10 | 2.44% |
| Senior 15 years & over | No | Inclusive | $5.10 | $5.20 | $0.10 | 1.96% |
| Leaders and spectators | No | Inclusive | $2.60 | $2.70 | $0.10 | 3.85% |
| **General Memberships** | | | | | | |
| **20 Visit Passes** | | | | | | |
| Adult | No | Inclusive | $121.30 | $124.20 | $2.90 | 2.39% |
| Concession | No | Inclusive | $93.60 | $97.20 | $3.60 | 3.85% |
| Child | No | Inclusive | $84.70 | $88.20 | $3.50 | 4.13% |
| Pensioner | No | Inclusive | $81.90 | $84.60 | $2.70 | 3.30% |
| Family | No | Inclusive | $329.90 | $338.40 | $8.50 | 2.58% |
| Swim and spa | No | Inclusive | $172.50 | $176.40 | $3.90 | 2.26% |
| **Boot Camps** | | | | | | |
| casual | No | Inclusive | $14.72 | $15.00 | $0.28 | 1.92% |
| 10 Passes | No | Inclusive | $128.40 | $135.00 | $6.60 | 5.14% |
| **Aquatic Memberships - Monthly** | | | | | | |
| Start-up fee- adult | No | Inclusive | $54.80 | $55.80 | $1.00 | 1.82% |
| Start-up fee- concession | No | Inclusive | $42.00 | $42.80 | $0.80 | 1.90% |
| Adults | No | Inclusive | $55.30 | $56.50 | $1.20 | 2.17% |
| Concession / Pensioner | No | Inclusive | $36.50 | $37.20 | $0.70 | 1.92% |
| Child | No | Inclusive | $40.00 | $40.90 | $0.90 | 2.25% |
| **School Groups** | | | | | | |
| - School Groups (per head) | No | Inclusive | $3.60 | $3.70 | $0.10 | 2.78% |
| - Swim Teacher 30min | No | Inclusive | $25.40 | $26.20 | $0.80 | 3.15% |
| - Swim Teacher 45min | No | Inclusive | $36.50 | $37.50 | $1.00 | 2.74% |
| - Swim Teacher 60min | No | Inclusive | $49.20 | $50.50 | $1.30 | 2.64% |
| **Swim Lessons** | | | | | | |
| SAWS- Swim and Water Safety | No | Inclusive | $17.90 | $18.80 | $0.90 | 5.03% |
| Baby Play - 12mth - 3years | No | Inclusive | $12.18 | $12.80 | $0.62 | 5.09% |
| Pre and After School | No | Inclusive | $15.23 | $16.00 | $0.78 | 5.09% |
| Squad | No | Inclusive | $14.72 | $15.50 | $0.78 | 5.32% |
| Training | No | Inclusive | $58.40 | $60.50 | $2.10 | 3.60% |
| Private- PWD (30 min) | No | Inclusive | $36.50 | $37.90 | $1.40 | 3.84% |
| Bronze | No | Inclusive | $23.40 | $23.90 | $0.50 | 2.14% |
| Junior Lifeguard | No | Inclusive | $19.30 | $19.90 | $0.60 | 3.11% |
| **Aqua Classes** | | | | | | |
| Casual | No | Inclusive | $15.70 | $16.00 | $0.30 | 1.91% |
| Concession | No | Inclusive | $12.00 | $12.30 | $0.30 | 2.50% |
| Pension | No | Inclusive | $10.50 | $10.70 | $0.20 | 1.90% |
| Adult x 10 pass | No | Inclusive | $139.60 | $144.00 | $4.40 | 3.15% |
| Concession x 10 pass | No | Inclusive | $108.00 | $110.70 | $2.70 | 2.50% |
| Pension x 10 pass | No | Inclusive | $94.50 | $96.30 | $1.80 | 1.90% |
| **Birthday Parties** | | | | | | |
| General x 10 | No | Inclusive | $217.20 | $222.00 | $4.80 | 2.21% |
| Add Children | No | Inclusive | $21.80 | $22.20 | $0.40 | 1.83% |
| Games only x10 | No | Inclusive | $129.40 | $135.00 | $5.60 | 4.33% |
| Add Children | No | Inclusive | $13.20 | $13.50 | $0.31 | 2.31% |
| **Fun Days** | | | | | | |
| Adult | No | Inclusive | $7.60 | $7.80 | $0.20 | 2.63% |
| Concession | No | Inclusive | $6.00 | $6.20 | $0.20 | 3.33% |
| Child | No | Inclusive | $5.60 | $5.80 | $0.20 | 3.57% |
| **Lane Hire (per hour, plus entry fee)** | | | | | | |
| Normal Hours | No | Inclusive | $50.70 | $52.00 | $1.30 | 2.56% |
| Out of Hours | No | Inclusive | $88.30 | $90.00 | $1.70 | 1.93% |
| **Pool Hire (conditions apply)** | | | | | | |
| Whole indoor pool per hour | No | Inclusive | $362.80 | $370.00 | $7.20 | 1.98% |
| Whole outdoor pool per hour | No | Inclusive | $192.80 | $197.00 | $4.20 | 2.18% |
| Pool Hire (Small Group) - Whole pool per hour | No | Inclusive | $113.70 | $116.00 | $2.30 | 2.02% |
|  |  |  |  |  |  |  |
| **Monbulk Pool** | | | | | | |
| **Casual** | | | | | | |
| Adult Swim | No | Inclusive | $6.60 | $6.80 | $0.20 | 3.07% |
| Concession | No | Inclusive | $5.00 | $5.20 | $0.20 | 4.00% |
| Pensioner | No | Inclusive | $4.50 | $4.60 | $0.10 | 2.22% |
| Child swim (2 - 15 years) | No | Inclusive | $4.70 | $4.90 | $0.20 | 4.26% |
| Family | No | Inclusive | $18.20 | $18.70 | $0.50 | 2.75% |
| Swim Club | No | Inclusive | $2.50 | $2.70 | $0.20 | 8.00% |
| **Swim Tickets** | | | | | | |
| Adult 20 visit | No | Inclusive | $119.30 | $122.40 | $3.10 | 2.60% |
| Family 20 visit | No | Inclusive | $326.30 | $336.60 | $10.30 | 3.16% |
| Child 20 visit | No | Inclusive | $83.20 | $88.20 | $5.00 | 6.01% |
| Concession 20 visit | No | Inclusive | $92.00 | $93.60 | $1.60 | 1.74% |
| Pensioner 20 visit | No | Inclusive | $80.50 | $82.80 | $2.30 | 2.86% |
| **Swim Memberships** | | | | | | |
| Start-up Fee | No | Inclusive | $54.80 | $55.80 | $1.00 | 1.82% |
| Start-up Concession | No | Inclusive | $42.00 | $42.80 | $0.80 | 1.90% |
| DD Monthly Aquatic- Adult | No | Inclusive | $42.10 | $42.90 | $0.80 | 1.90% |
| DD Monthly Aquatic- Concession | No | Inclusive | $31.00 | $31.60 | $0.60 | 1.94% |
| 12 months | No | Inclusive | $566.80 | $578.00 | $11.20 | 1.98% |
| Swim Club monthly | No | Inclusive | $42.50 | $43.40 | $0.90 | 2.12% |
| **Group Entry** | | | | | | |
| Junior 14 years & under | No | Inclusive | $4.10 | $4.30 | $0.20 | 4.88% |
| Senior 15 years & over | No | Inclusive | $4.60 | $4.80 | $0.20 | 4.35% |
| Leaders | No | Inclusive | $2.60 | $2.70 | $0.10 | 3.85% |
| **School Swim Lessons** | | | | | | |
| - School Groups (per head) | No | Inclusive | $3.60 | $3.80 | $0.20 | 5.56% |
| Swim teachers 30min | No | Inclusive | $25.40 | $26.00 | $0.60 | 2.36% |
| Swim teachers 45min | No | Inclusive | $36.50 | $37.50 | $1.00 | 2.74% |
| Swim teachers 60min | No | Inclusive | $49.20 | $50.50 | $1.30 | 2.64% |
| **Swim Lessons** | | | | | | |
| SAWS- Swim & Water Safety | No | Inclusive | $17.90 | $18.80 | $0.90 | 5.03% |
| Baby Play - 12mth - 3years | No | Inclusive | $12.20 | $12.80 | $0.60 | 4.92% |
| Pre & After School | No | Inclusive | $15.20 | $16.00 | $0.80 | 5.26% |
| Squad | No | Inclusive | $14.70 | $15.50 | $0.80 | 5.44% |
| Adults (15years +) | No | Inclusive | $14.70 | $15.00 | $0.30 | 2.04% |
| Private- PWD (30 min) | No | Inclusive | $36.50 | $37.90 | $1.40 | 3.84% |
| Private | No | Inclusive | $60.40 | $61.50 | $1.10 | 1.82% |
| Bronze | No | Inclusive | $23.40 | $23.90 | $0.50 | 2.14% |
| **Aqua Classes** | | | | | | |
| Casual | No | Inclusive | $15.70 | $16.00 | $0.30 | 1.91% |
| Concession | No | Inclusive | $12.00 | $12.30 | $0.30 | 2.50% |
| Pension | No | Inclusive | $10.50 | $10.70 | $0.20 | 1.90% |
| Aqua Adult - 10 visit | No | Inclusive | $139.50 | $144.00 | $4.50 | 3.23% |
| Aqua Concession - 10 visit | No | Inclusive | $108.00 | $110.70 | $2.70 | 2.50% |
| Aqua Pension- 10 visit | No | Inclusive | $94.50 | $96.30 | $1.80 | 1.90% |
| **Gymnasium** | | | | | | |
| Casual Gym - Adult | No | Inclusive | $16.20 | $16.50 | $0.30 | 1.85% |
| Start-up Fee | No | Inclusive | $90.80 | $92.40 | $1.60 | 1.76% |
| Start-up Fee- Concession/Pension | No | Inclusive | $52.00 | $53.00 | $1.00 | 1.92% |
| DD Monthly Fee | No | Inclusive | $86.80 | $88.40 | $1.60 | 1.84% |
| DD Monthly Fee Concession/Pension | No | Inclusive | $68.00 | $69.20 | $1.20 | 1.76% |
| DD Monthly Fee- Corporate | No | Inclusive | $71.05 | $72.30 | $1.25 | 1.76% |
| DD Monthly Fee- Seniors | No | Inclusive | $67.00 | $68.20 | $1.20 | 1.79% |
| Personal Training - 1/2 hour Session | No | Inclusive | $44.70 | $45.50 | $0.80 | 1.79% |
| Fitness Classes- Casual | No | Inclusive | $15.70 | $16.00 | $0.30 | 1.91% |
| Fitness Classes- Concession | No | Inclusive | $11.00 | $11.20 | $0.20 | 1.82% |
| Older exercise group | No | Inclusive | $7.00 | $7.20 | $0.20 | 2.86% |
| WorkCover Rehab Membership | No | Inclusive | $392.30 | $400.00 | $7.70 | 1.96% |
| 12 Month- Gold | No | Inclusive | $1,136.20 | $1,160.00 | $23.80 | 2.09% |
| 12 Month- Gold Concession/Pension | No | Inclusive | $869.00 | $885.00 | $16.00 | 1.84% |
| 3 Term- Gold | No | Inclusive | $287.25 | $295.00 | $7.76 | 2.70% |
| **Birthday Parties** | | | | | | |
| General x 10 | No | Inclusive | $217.20 | $222.00 | $4.80 | 2.21% |
| Add Children | No | Inclusive | $21.80 | $22.20 | $0.40 | 1.83% |
| Games only x10 | No | Inclusive | $129.40 | $135.00 | $5.60 | 4.33% |
| Add Children | No | Inclusive | $13.20 | $13.50 | $0.31 | 2.31% |
| **Fun Days** | | | | | | |
| Adult | No | Inclusive | $7.60 | $7.80 | $0.20 | 2.63% |
| Concession | No | Inclusive | $6.10 | $6.20 | $0.10 | 1.64% |
| Child | No | Inclusive | $5.60 | $5.80 | $0.20 | 3.57% |
| Pool hire (per hour) | No | Inclusive | $225.80 | $230.00 | $4.20 | 1.86% |
| Pool Hire (Small Group) - Whole pool per hour | No | Inclusive | $113.68 | $116.00 | $2.32 | 2.04% |
| **Crèche** | | | | | | |
| Casual | No | Inclusive | $4.60 | $4.70 | $0.10 | 2.17% |
| Members | No | Inclusive | $4.10 | $4.20 | $0.10 | 2.44% |
|  |  |  |  |  |  |  |
| **Yarra Recreation Centre** | | | | | | |
| **Dry programs** | | | | | | |
| Court hire - peak | No | Inclusive | $42.60 | $44.50 | $1.90 | 4.46% |
| Court hire - off peak | No | Inclusive | $33.00 | $33.60 | $0.60 | 1.82% |
| Badminton - court hire | No | Inclusive | $22.80 | $23.20 | $0.40 | 1.75% |
| Badminton - per person | No | Inclusive | $7.11 | $7.30 | $0.20 | 2.74% |
| Group Fitness - casual | No | Inclusive | $15.70 | $16.00 | $0.30 | 1.91% |
| Group Fitness - concession | No | Inclusive | $11.00 | $11.20 | $0.20 | 1.82% |
| Prime Movers | No | Inclusive | $7.00 | $7.20 | $0.20 | 2.86% |
| Gym - casual | No | Inclusive | $16.20 | $16.50 | $0.30 | 1.85% |
| Teen Gym | No | Inclusive | $4.60 | $7.80 | $3.20 | 69.57% |
| Multi purpose room (per hour) | No | Inclusive | $29.50 | $31.00 | $1.50 | 5.08% |
| Schools - court hire off peak | No | Inclusive | $25.90 | $30.55 | $4.65 | 17.94% |
| Schools - court hire peak | No | Inclusive | $42.60 | $44.50 | $1.90 | 4.46% |
| **Gold Memberships** | | | | | | |
| Start-up Fee | No | Inclusive | $90.80 | $92.40 | $1.60 | 1.76% |
| Start-up Fee- Concession/Pension | No | Inclusive | $52.00 | $53.00 | $1.00 | 1.92% |
| DD Monthly Fee | No | Inclusive | $86.80 | $88.40 | $1.60 | 1.84% |
| DD Monthly Fee Concession/Pension | No | Inclusive | $68.00 | $69.20 | $1.20 | 1.76% |
| DD Monthly Fee- Seniors | No | Inclusive | $67.00 | $68.20 | $1.20 | 1.79% |
| 12 Term- Gold | No | Inclusive | $1,136.30 | $1,160.00 | $23.70 | 2.09% |
| 12 Term- Concession/Pension | No | Inclusive | $869.00 | $885.00 | $16.00 | 1.84% |
| 3 Term- Gold | No | Inclusive | $287.80 | $295.00 | $7.20 | 2.50% |
| **Wet programs** | | | | | | |
| **Casual** | | | | | | |
| Adult (16+) admission | No | Inclusive | $6.70 | $6.90 | $0.20 | 2.99% |
| Concession (15+) | No | Inclusive | $5.20 | $5.30 | $0.10 | 1.92% |
| Child (3 - 15years) | No | Inclusive | $4.70 | $4.90 | $0.20 | 4.26% |
| Pensioner | No | Inclusive | $4.60 | $4.70 | $0.10 | 2.17% |
| Family | No | Inclusive | $18.20 | $18.90 | $0.70 | 3.85% |
| Locker hire | No | Inclusive | $2.60 | $0.00 | -$2.60 | -100.00% |
| **Group entry - 10 or more** | | | | | | |
| Junior 14 years & under | No | Inclusive | $4.10 | $4.30 | $0.20 | 4.88% |
| Senior 15 years & over | No | Inclusive | $5.10 | $5.30 | $0.20 | 3.92% |
| Leaders and spectators | No | Inclusive | $2.60 | $2.70 | $0.10 | 3.85% |
| **General Memberships** | | | | | | |
| **20 Visit Passes** | | | | | | |
| Adult | No | Inclusive | $121.30 | $124.20 | $2.90 | 2.39% |
| Concession | No | Inclusive | $93.60 | $95.40 | $1.80 | 1.92% |
| Child | No | Inclusive | $84.80 | $88.20 | $3.40 | 4.01% |
| Pensioner | No | Inclusive | $81.90 | $84.60 | $2.70 | 3.30% |
| Family | No | Inclusive | $330.00 | $340.20 | $10.20 | 3.09% |
| **Aquatic Memberships** | | | | | | |
| Start-up Fee | No | Inclusive | $54.80 | $55.80 | $1.00 | 1.82% |
| Start-up Fee Concessions | No | Inclusive | $31.50 | $32.00 | $0.50 | 1.59% |
| DD Monthly Fee | No | Inclusive | $47.70 | $48.60 | $0.90 | 1.89% |
| DD Monthly Fee Concession/Child | No | Inclusive | $36.50 | $37.20 | $0.70 | 1.92% |
| **School Groups** | | | | | | |
| - School Groups (per head) | No | Inclusive | $3.60 | $3.80 | $0.20 | 5.56% |
| - Swim Teacher 30min | No | Inclusive | $25.40 | $26.00 | $0.60 | 2.36% |
| - Swim Teacher 45min | No | Inclusive | $36.50 | $37.50 | $1.00 | 2.74% |
| - Swim Teacher 60min | No | Inclusive | $49.23 | $50.50 | $1.27 | 2.58% |
| **Swim Lessons** | | | | | | |
| SAWS- Swim & Water Safety | No | Inclusive | $17.90 | $18.80 | $0.90 | 5.03% |
| Baby Play - 12mth - 3years | No | Inclusive | $12.20 | $12.80 | $0.60 | 4.92% |
| Pre & After School | No | Inclusive | $15.20 | $16.00 | $0.80 | 5.26% |
| Squad | No | Inclusive | $14.70 | $15.50 | $0.80 | 5.44% |
| Private PWD (30 min) | No | Inclusive | $36.50 | $37.90 | $1.40 | 3.84% |
| Private (30 min) | No | Inclusive | $58.90 | $60.00 | $1.10 | 1.87% |
| Bronze | No | Inclusive | $23.40 | $23.90 | $0.50 | 2.14% |
| Junior Lifeguard | No | Inclusive | $19.30 | $19.90 | $0.60 | 3.11% |
| **Aqua Classes** | | | | | | |
| Casual | No | Inclusive | $15.70 | $16.00 | $0.30 | 1.91% |
| Concession | No | Inclusive | $12.00 | $12.30 | $0.30 | 2.50% |
| Pension | No | Inclusive | $10.50 | $10.70 | $0.20 | 1.90% |
| Adult x 10 pass | No | Inclusive | $139.60 | $144.00 | $4.40 | 3.15% |
| Concession x 10 pass | No | Inclusive | $108.00 | $110.70 | $2.70 | 2.50% |
| Pension x 10 pass | No | Inclusive | $94.50 | $96.30 | $1.80 | 1.90% |
| **Birthday Parties** | | | | | | |
| General x 10 | No | Inclusive | $217.20 | $222.00 | $4.80 | 2.21% |
| Add Children | No | Inclusive | $21.80 | $22.20 | $0.40 | 1.83% |
| Games only x10 | No | Inclusive | $129.40 | $135.00 | $5.60 | 4.33% |
| Extra Children per head | No | Inclusive | $13.20 | $13.50 | $0.31 | 2.31% |
| **Fun Days** | | | | | | |
| Adult | No | Inclusive | $7.60 | $7.80 | $0.20 | 2.63% |
| Concession | No | Inclusive | $7.10 | $7.10 | $0.00 | 0.00% |
| Child | No | Inclusive | $5.60 | $5.80 | $0.20 | 3.57% |
| **Crèche** | | | | | | |
| Casual | No | Inclusive | $4.60 | $4.70 | $0.10 | 2.17% |
| Members | No | Inclusive | $4.10 | $4.20 | $0.10 | 2.44% |
| **Lane Hire (per hour, plus entry fee)** | | | | | | |
| Normal Hours | No | Inclusive | $21.80 | $23.00 | $1.20 | 5.50% |
| **Pool Hire (conditions apply)** | | | | | | |
| Whole indoor pool per hour | No | Inclusive | $241.60 | $250.00 | $8.40 | 3.48% |
| Pool Hire (Small Group) - Whole pool per hour | No | Inclusive | $113.70 | $116.00 | $2.30 | 2.02% |
| **Access and Inclusion (available for care groups)** | | | | | | |
| 1 month membership | No | Inclusive | $47.70 | $48.60 | $0.90 | 1.89% |
|  |  |  |  |  |  |  |
| **Olinda Pool** | | | | | | |
| Family (2 adults, 4 children) | No | Inclusive | $12.20 | $12.40 | $0.20 | 1.64% |
| Adult admission | No | Inclusive | $4.00 | $4.10 | $0.10 | 2.50% |
| Concession | No | Inclusive | $3.00 | $3.10 | $0.10 | 3.33% |
| Child | No | Inclusive | $3.00 | $3.10 | $0.10 | 3.33% |
| Pensioner | No | Inclusive | $3.00 | $3.10 | $0.10 | 3.33% |
| Spectator | No | Inclusive | $2.00 | $2.10 | $0.10 | 5.00% |
| School Groups (per head) | No | Inclusive | $2.00 | $2.10 | $0.10 | 5.00% |
| Family 10-use pass (2 adults, 4 children) | No | Inclusive | $165.40 | $168.30 | $2.90 | 1.75% |
| Adult 10-use pass | No | Inclusive | $36.00 | $36.70 | $0.70 | 1.94% |
| Concession 10-use pass | No | Inclusive | $25.50 | $26.00 | $0.50 | 1.96% |
| Pensioner 10-use pass | No | Inclusive | $25.50 | $26.00 | $0.50 | 1.96% |
| Child 10-use pass | No | Inclusive | $25.50 | $26.00 | $0.50 | 1.96% |
| Pool Hire - half pool per hour + entry | No | Inclusive | $90.00 | $92.00 | $2.00 | 2.22% |
| Parties - 10 children | No | Inclusive | $165.50 | $168.40 | $2.90 | 1.75% |
| Pool Hire - whole pool per hour | No | Inclusive | $186.00 | $189.20 | $3.20 | 1.72% |
| Community Halls | | | | | | |
| **Belgrave Tin Shed** | | | | | | |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| **Coldstream Community Centre** | | | | | | |
| - Function Fee | No | Inclusive | $350.00 | $356.00 | $6.00 | 1.71% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $150.00 | $152.50 | $2.50 | 1.67% |
| **Hookey Park Rotunda** | | | | | | |
| - Function Fee | No | Inclusive | $85.00 | $86.00 | $1.00 | 1.18% |
| **Kalorama Pavilion** | | | | | | |
| - Function Fee | No | Inclusive | $118.00 | $120.00 | $2.00 | 1.69% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Kilsyth Memorial Hall** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $150.00 | $152.50 | $2.50 | 1.67% |
| **Lilydale Lake Community Room** | | | | | | |
| - Function Bond | No | Exclusive | $270.00 | $274.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $23.00 | $23.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $11.00 | $11.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Mt Evelyn Public Hall** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $150.00 | $152.50 | $2.50 | 1.67% |
| **Silvan Public Hall** | | | | | | |
| - Function Fee | No | Inclusive | $270.00 | $274.50 | $4.50 | 1.67% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Belgrave South Community Hall** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Belgrave Heights and South Progress Hall** | | | | | | |
| - Function Fee | No | Inclusive | $270.00 | $274.50 | $4.50 | 1.67% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Wandin North Public Hall** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Inclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $150.00 | $152.50 | $2.50 | 1.67% |
| **Yarraburn Centre** | | | | | | |
| - Function Fee | No | Inclusive | $270.00 | $274.50 | $4.50 | 1.67% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Yarra Glen Memorial Hall** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $150.00 | $152.50 | $2.50 | 1.67% |
| **Yellingbo Public Hall** | | | | | | |
| - Function Fee | No | Inclusive | $118.00 | $120.00 | $2.00 | 1.69% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Wandin East Public Hall** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Lilydale Senior Citizens Centre** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $150.00 | $152.50 | $2.50 | 1.67% |
| **Montrose Public Hall** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $150.00 | $152.50 | $2.50 | 1.67% |
| **Tapscott Melbourne Centre** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Blue Hills Centre** | | | | | | |
| - Function Fee | No | Inclusive | $328.00 | $333.50 | $5.50 | 1.68% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **The Patch Public Hall** | | | | | | |
| - Function Fee | No | Inclusive | $118.00 | $120.00 | $2.00 | 1.69% |
| - Function Bond | No | Exclusive | $269.00 | $273.50 | $4.50 | 1.67% |
| - Commercial | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| - Community | No | Inclusive | $10.00 | $10.00 | $0.00 | 0.00% |
| Cleaning surcharge | No | Inclusive | $100.00 | $101.50 | $1.50 | 1.50% |
| **Public Liability Insurance** | | | | | | |
| Fee for casual bookings | No | Inclusive | $28.00 | $28.00 | $0.00 | 0.00% |
| Environmental Stewardship | | | | | | |
| Environmental Volunteer Support (courses & events) | No | Inclusive | $10 to $50 | $10 to $50 | $0.00 | 0.00% |
| **Biodiversity offset** | | | | | | |
| Biodiversity Equivalent Unit (GBEU) Offset | No | Inclusive | $371,167.50 | $371,167.50 | $0.00 | 0.00% |
| Habitat Hectare (remnant vegetation protected and improved) | No | Inclusive | $122,485.55 | $122,485.55 | $0.00 | 0.00% |
| per recruit (plant successfully established) | No | Inclusive | $48.40 | $48.40 | $0.00 | 0.00% |
| Large Old Tree protected | No | Inclusive | $2,474.45 | $2,474.45 | $0.00 | 0.00% |
| Very Large Old Tree protected | No | Inclusive | $2,845.70 | $2,845.70 | $0.00 | 0.00% |
| General Habitat Units (GHU) offsets | No | Inclusive | $148,500.00 | $148,500.00 | $0.00 | 0.00% |
| Species Habitat Units (SHU) offsets | No | Inclusive | $160,600.00 | $160,600.00 | $0.00 | 0.00% |
|  |  |  |  |  |  |  |
| **Waste Management** | | | | | | |
| **Garbage/Recycling Collection** | | | | | | |
| Domestic Service (120 litre waste bin) | No | Exclusive | $275.00 | $312.00 | $37.00 | 13.45% |
| Domestic Service (80 litre waste bin) | No | Exclusive | $257.00 | $294.00 | $37.00 | 14.40% |
| Additional Domestic Service (Waste & Recycling) | No | Exclusive | $214.00 | $240.00 | $26.00 | 12.15% |
| Additional Domestic Service (Medical Requirement) | No | Exclusive | $150.00 | $168.00 | $18.00 | 12.00% |
| Additional Domestic Service (Recycling) | No | Exclusive | $59.00 | $72.00 | $13.00 | 22.03% |
| Residential Minimal Waste Service | No | Exclusive | $61.00 | $72.00 | $11.00 | 18.03% |
| Green Organics Bin Service (120 litre) | No | Exclusive | $92.00 | $93.00 | $1.00 | 1.09% |
| Green Organics Bin Service (240 litre) | No | Exclusive | $98.00 | $99.00 | $1.00 | 1.02% |
| Commercial Service | No | Exclusive | $381.00 | $420.00 | $39.00 | 10.24% |
| Additional Commercial Service (Waste & Recycling) | No | Exclusive | $381.00 | $420.00 | $39.00 | 10.24% |
| Additional Commercial Service (Recycling) | No | Exclusive | $59.00 | $72.00 | $13.00 | 22.03% |
| Recreation, projects and parks | | | | | | |
| **Recreation - Property Management** | | | | | | |
| **Ground Maintenance contribution fees** | | | | | | |
| **Class 1 Sports Field** | | | | | | |
| Australian Rules | No | Inclusive | $2,202.50 | $2,241.00 | $38.50 | 1.75% |
| Cricket | No | Inclusive | $1,096.00 | $1,115.00 | $19.00 | 1.73% |
| Soccer | No | Inclusive | $1,532.50 | $1,559.00 | $26.50 | 1.73% |
| **Junior/concession use** | | | | | | |
| Junior Australian Rules | No | Inclusive | $1,096.00 | $1,115.00 | $19.00 | 1.73% |
| Junior Cricket | No | Inclusive | $548.00 | $557.50 | $9.50 | 1.73% |
| Junior Soccer | No | Inclusive | $771.00 | $784.00 | $13.00 | 1.69% |
| **Finals ground maintenance fees** | | | | | | |
| Australian Rules | No | Inclusive | $669.50 | $681.00 | $11.50 | 1.72% |
| Soccer | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| **Casual user ground maintenance fees** | | | | | | |
| **Commercial use** | | | | | | |
| 1 Hour | No | Inclusive | $220.00 | $220.00 | $0.00 | 0.00% |
| Half Day | No | Inclusive | $1,096.00 | $1,115.00 | $19.00 | 1.73% |
| Full Day | No | Inclusive | $2,202.50 | $2,241.00 | $38.50 | 1.75% |
| **Community use** | | | | | | |
| 1 Hour | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| Half Day | No | Inclusive | $446.50 | $454.00 | $7.50 | 1.68% |
| Full Day | No | Inclusive | $669.50 | $681.00 | $11.50 | 1.72% |
| **Class 2 Sports Field** | | | | | | |
| **Senior team use** | | | | | | |
| Australian Rules | No | Inclusive | $1,766.00 | $1,796.50 | $30.50 | 1.73% |
| Cricket | No | Inclusive | $883.00 | $898.00 | $15.00 | 1.70% |
| Soccer | No | Inclusive | $1,319.50 | $1,342.50 | $23.00 | 1.74% |
| **Junior/concession use** | | | | | | |
| Junior Australian Rules | No | Inclusive | $883.00 | $898.00 | $15.00 | 1.70% |
| Junior Cricket | No | Inclusive | $446.50 | $454.00 | $7.50 | 1.68% |
| Junior Soccer | No | Inclusive | $669.50 | $681.00 | $11.50 | 1.72% |
| **Finals ground maintenance fees** | | | | | | |
| Australian Rules | No | Inclusive | $446.50 | $454.00 | $7.50 | 1.68% |
| Soccer | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| **Casual user ground maintenance fees** | | | | | | |
| **Commercial Use** | | | | | | |
| 1 Hour | No | Inclusive | $182.50 | $185.50 | $3.00 | 1.64% |
| Half Day | No | Inclusive | $872.50 | $887.50 | $15.00 | 1.72% |
| Full Day | No | Inclusive | $1,766.00 | $1,796.50 | $30.50 | 1.73% |
| **Community Use** | | | | | | |
| 1 Hour | No | Inclusive | $40.50 | $41.00 | $0.50 | 1.23% |
| Half Day | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| Full Day | No | Inclusive | $446.50 | $454.00 | $7.50 | 1.68% |
| **Class 3 Sports Field** | | | | | | |
| **Senior team use** | | | | | | |
| Australian Rules | No | Inclusive | $1,319.50 | $1,342.50 | $23.00 | 1.74% |
| Cricket | No | Inclusive | $659.50 | $671.00 | $11.50 | 1.74% |
| Soccer | No | Inclusive | $872.50 | $887.50 | $15.00 | 1.72% |
| **Junior/concession use** | | | | | | |
| Junior Australian Rules | No | Inclusive | $669.50 | $681.00 | $11.50 | 1.72% |
| Junior Cricket | No | Inclusive | $334.50 | $340.00 | $5.50 | 1.64% |
| Junior Soccer | No | Inclusive | $446.50 | $454.00 | $7.50 | 1.68% |
| **Finals ground maintenance fees** | | | | | | |
| Australian Rules | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| Soccer | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| **Casual user ground maintenance fees** | | | | | | |
| **Commercial Use** | | | | | | |
| 1 Hour | No | Inclusive | $131.50 | $133.50 | $2.00 | 1.52% |
| Half Day | No | Inclusive | $669.50 | $681.00 | $11.50 | 1.72% |
| Full Day | No | Inclusive | $1,319.50 | $1,342.50 | $23.00 | 1.74% |
| **Community Use** | | | | | | |
| 1 Hour | No | Inclusive | $40.50 | $41.00 | $0.50 | 1.23% |
| Half Day | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| Full Day | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| Auskick groups-flat rate | No | Inclusive | $345.00 | $351.00 | $6.00 | 1.74% |
| **Schools ground maintenance fees** | | | | | | |
| 1 hour | No | Inclusive | $40.50 | $41.00 | $0.50 | 1.23% |
| 2 hours | No | Inclusive | $81.00 | $82.00 | $1.00 | 1.23% |
| 3 hours | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| Half day | No | Inclusive | $162.00 | $164.50 | $2.50 | 1.54% |
| Full day | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| **Pavilion Maintenance Contribution Fees** | | | | | | |
| A Grade Pavilion | No | Inclusive | $1,096.00 | $1,115.00 | $19.00 | 1.73% |
| B Grade Pavilion | No | Inclusive | $883.00 | $898.00 | $15.00 | 1.70% |
| C Grade Pavilion | No | Inclusive | $659.50 | $671.00 | $11.50 | 1.74% |
| **Finals Pavilion use** | | | | | | |
| A Grade Pavilion | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| B Grade Pavilion | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| C Grade Pavilion | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| **School pavilion use** | | | | | | |
| 1 hour | No | Inclusive | $20.00 | $20.00 | $0.00 | 0.00% |
| 2 hours | No | Inclusive | $40.50 | $41.00 | $0.50 | 1.23% |
| 3 hours | No | Inclusive | $50.50 | $51.00 | $0.50 | 0.99% |
| Half day | No | Inclusive | $81.00 | $82.00 | $1.00 | 1.23% |
| Full day | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| **Casual Use - Pavilions** | | | | | | |
| **Commercial** | | | | | | |
| **A Grade Pavilion** | | | | | | |
| 1 hour | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| Half day | No | Inclusive | $548.00 | $557.50 | $9.50 | 1.73% |
| Full day | No | Inclusive | $1,106.00 | $1,125.00 | $19.00 | 1.72% |
| **B Grade Pavilion** | | | | | | |
| 1 hour | No | Inclusive | $91.00 | $92.50 | $1.50 | 1.65% |
| Half day | No | Inclusive | $446.50 | $454.00 | $7.50 | 1.68% |
| Full day | No | Inclusive | $883.00 | $898.00 | $15.00 | 1.70% |
| **C Grade Pavilion** | | | | | | |
| 1 hour | No | Inclusive | $71.00 | $72.00 | $1.00 | 1.41% |
| Half day | No | Inclusive | $324.50 | $330.00 | $5.50 | 1.69% |
| Full day | No | Inclusive | $669.50 | $681.00 | $11.50 | 1.72% |
| **Community use of Pavilions** | | | | | | |
| **A Grade Pavilion** | | | | | | |
| 1 hour | No | Inclusive | $91.00 | $92.50 | $1.50 | 1.65% |
| Half day | No | Inclusive | $446.50 | $454.00 | $7.50 | 1.68% |
| Full day | No | Inclusive | $872.50 | $887.50 | $15.00 | 1.72% |
| **B Grade Pavilion** | | | | | | |
| 1 hour | No | Inclusive | $50.50 | $51.00 | $0.50 | 0.99% |
| Half day | No | Inclusive | $162.00 | $164.50 | $2.50 | 1.54% |
| Full day | No | Inclusive | $324.50 | $330.00 | $5.50 | 1.69% |
| **C Grade Pavilion** | | | | | | |
| 1 hour | No | Inclusive | $20.00 | $20.00 | $0.00 | 0.00% |
| Half day | No | Inclusive | $50.50 | $51.00 | $0.50 | 0.99% |
| Full day | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| **Reserves** | | | | | | |
| School Use (hourly rate) | No | Inclusive | $40.50 | $41.00 | $0.50 | 1.23% |
| School Use (2 hours) | No | Inclusive | $81.00 | $82.00 | $1.00 | 1.23% |
| School Use (3 hours) | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| School Use (half day) | No | Inclusive | $162.00 | $164.50 | $2.50 | 1.54% |
| School Use (full day) | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| Minor Oval - Community Rate (per hour) | No | Inclusive | $40.50 | $41.00 | $0.50 | 1.23% |
| Minor Oval - Community Rate (half day) | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| Minor Oval - Community Rate (full day) | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| Minor Oval - Commercial Rate (per hour) | No | Inclusive | $131.50 | $133.50 | $2.00 | 1.52% |
| Minor Oval - Commercial Rate (half day) | No | Inclusive | $669.50 | $681.00 | $11.50 | 1.72% |
| Minor Oval - Commercial Rate (full day) | No | Inclusive | $1,319.50 | $1,342.50 | $23.00 | 1.74% |
| Secondary Oval - Community Rate (per hour) | No | Inclusive | $40.50 | $41.00 | $0.50 | 1.23% |
| Secondary Oval - Community Rate (half day) | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| Secondary Oval - Community Rate (full day) | No | Inclusive | $436.00 | $443.50 | $7.50 | 1.72% |
| Secondary Oval - Commercial Rate (per hour) | No | Inclusive | $182.50 | $185.50 | $3.00 | 1.64% |
| Secondary Oval - Commercial Rate (half day) | No | Inclusive | $872.50 | $887.50 | $15.00 | 1.72% |
| Secondary Oval - Commercial Rate (full day) | No | Inclusive | $1,745.50 | $1,776.00 | $30.50 | 1.75% |
| Township Oval - Community Rate (per hour) | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| Township Oval - Community Rate (half day) | No | Inclusive | $436.00 | $443.50 | $7.50 | 1.72% |
| Township Oval - Community Rate (full day) | No | Inclusive | $669.50 | $681.00 | $11.50 | 1.72% |
| Township Oval - Community Rate (per hour) | No | Inclusive | $223.00 | $226.50 | $3.50 | 1.57% |
| Township Oval - Commercial Rate (half day) | No | Inclusive | $1,096.00 | $1,115.00 | $19.00 | 1.73% |
| Township Oval - Commercial Rate (full day) | No | Inclusive | $2,202.50 | $2,241.00 | $38.50 | 1.75% |
| Small events - Bond | No | Exclusive | $263.50 | $268.00 | $4.50 | 1.71% |
| Large events (Agricultural shows, Bike Rallies etc.) - Fee | No | Inclusive | Various | Various | Various | N/A |
| Large events (Agricultural shows, Bike Rallies etc.) - Bond | No | Exclusive | $1,000 - $2,000 | $1,000 - $2,000 | $0.00 | 0.00% |
| New Community Based Leases fee for Council Buildings per annum | No | Inclusive | $309.50 | $314.50 | $5.00 | 1.62% |
| Community Tennis Club Lease Fee per Court | No | Inclusive | $87.50 | $89.00 | $1.50 | 1.71% |
| Community Bowling Club Fee per bowling green | No | Inclusive | $466.50 | $474.50 | $8.00 | 1.71% |
| Pony Club Lease Fee Small Capacity Club | No | Exclusive | $702.00 | $714.00 | $12.00 | 1.71% |
| Pony Club Lease Fee Large Capacity Club | No | Exclusive | $935.50 | $951.50 | $16.00 | 1.71% |
|  |  |  |  |  |  |  |
| **Parks and bushland** | | | | | | |
| **Karwarra Garden** | | | | | | |
| **Plants** | | | | | | |
| 15 cm pots | No | Inclusive | $5.10 - $21.00 | $5.10 - $21.00 | $0.00 | 0.00% |
| Tubes | No | Inclusive | $2.10 - $4.50 | $2.10 - $4.50 | $0.00 | 0.00% |
| **Tree inspections** | | | | | | |
| Tree inspections 1st tree (standard 7 day response) | No | Inclusive | $220.00 | $223.50 | $3.50 | 1.59% |
| Tree inspections Additional Tree (cost per additional tree) Standard 7 day response | No | Inclusive | $95.50 | $97.00 | $1.50 | 1.57% |
| Urgent 48 hour response callout fee | No | Inclusive | $564.50 | $574.00 | $9.50 | 1.68% |
| **Birdsland Facility** | | | | | | |
| Birdsland - horse agistment (monthly) | No | Inclusive | $112.50 | $114.00 | $1.50 | 1.33% |
| **Karwarra Garden** | | | | | | |
| Commercial - Room per hour & minimum charge | No | Inclusive | $45.50 | $46.00 | $0.50 | 1.10% |
| Community Use - Room per hour & minimum charge | No | Inclusive | $22.50 | $22.50 | $0.00 | 0.00% |
| Public Liability Insurance fee for casual bookings | No | Inclusive | $27.50 | $27.50 | $0.00 | 0.00% |
| Bonds | No | Exclusive | $0 - $1,000 | $0 - $1,000 | $0.00 | 0.00% |
| Parkland hire | No | Inclusive | $0 - $1,025 | $0 - $1,025 | $0 - $0 | 0.00% |
| **Education Centre Room hire** | | | | | | |
| Commercial - Room per hour | No | Inclusive | $32.50 | $33.00 | $0.50 | 1.54% |
| Community Use - Room per hour | No | Inclusive | $17.50 | $17.50 | $0.00 | 0.00% |
| Internal / Council use - Room per hour | No | Inclusive | $17.50 | $17.50 | $0.00 | 0.00% |
| Bonds | No | Exclusive | $0 - $1,000 | $0 - $1,000 | $0.00 | 0.00% |
| Parkland hire | No | Inclusive | $102.50 - $1,025 | $102.50 - $1,025 | $0.00 - $0.00 | 0.00% |
| Infrastructure | | | | | | |
| **Road opening permits** | | | | | | |
| **Works in road reserves** | | | | | | |
| Crossovers, minor works & utilities - including trenching up to 30 metres | No | Exclusive | $259.50 | $264.00 | $4.50 | 1.73% |
| - combination of 2 permits. | No | Exclusive | $473.00 | $481.00 | $8.00 | 1.69% |
| - combination of 3 permits. | No | Exclusive | $688.50 | $700.50 | $12.00 | 1.74% |
| - combination of 4 permits | No | Exclusive | $903.00 | $918.50 | $15.50 | 1.72% |
| Trenching over 30 metres - additional charge/metre | No | Exclusive | $4.00 | $4.00 | $0.00 | 0.00% |
| Bond - trenching over 30 metres | No | Exclusive | Min of $1,000 or value based on potential asset damage | Min of $1,000 or value based on potential asset damage | $0.00 | 0.00% |
| Bond - maximum (subject to works) | No | Exclusive | Min of $1,000 or value based on potential asset damage | Min of $1,000 or value based on potential asset damage | $0.00 | 0.00% |
|  |  |  |  |  |  |  |
| **Asset protection** | | | | | | |
| **Asset Protection - Commercial** | | | | | | |
| FEE - Sealed Road | No | Exclusive | $489.50 | $505.00 | $15.50 | 3.17% |
| BOND - Sealed Road | No | Exclusive | Min of $2,000 or value based on potential asset damage | Min of $2,000 or value based on potential asset damage | value based on potential asset damage | 0.00% |
| FEE - Unsealed Road | No | Exclusive | $496.50 | $505.00 | $8.50 | 1.71% |
| BOND - Unsealed Road | No | Exclusive | Min of $2,000 or value based on potential asset damage | Min of $2,000 or value based on potential asset damage | value based on potential asset damage | 0.00% |
| **Asset Protection - Residential** | | | | | | |
| FEE - Sealed Road | No | Exclusive | $259.50 | $264.00 | $4.50 | 1.73% |
| BOND - Sealed Road (Minimum) | No | Exclusive | Min of $1,000 or value based on potential asset damage | Min of $1,000 or value based on potential asset damage | value based on potential asset damage | 0.00% |
| FEE - Unsealed Road | No | Exclusive | $256.00 | $264.00 | $8.00 | 3.13% |
| BOND - Unsealed Road (Minimum) | No | Exclusive | Min of $1,000 or value based on potential asset damage | Min of $1,000 or value based on potential asset damage | value based on potential asset damage | 0.00% |
| **Signage** | | | | | | |
| Tourism Signage Application Fee (one sign) | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| Tourism Signage Application Fee (Council Roads) | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| Tourism Signage Application Fee (Arterial Roads) | No | Inclusive | $111.50 | $113.00 | $1.50 | 1.35% |
| Installation of New Tourism Signage | No | Inclusive | Cost plus 15% admin fee | Cost plus 15% admin fee | Cost plus 15% admin fee | 0.00% |
|  |  |  |  |  |  |  |
| **Civil development services** | | | | | | |
| **Sale of researched information** | | | | | | |
| Approved discharge points (Fee subject to change upon a change in relevant Regulations) | Yes | Exclusive | $144.70 | $147.00 | $2.30 | 1.59% |
| **Sale of maps & plans** | | | | | | |
| Scanned reprints at A3/A4 size | No | Exclusive | $2.00 | $2.00 | $0.00 | 0.00% |
| Individual plans | No | Exclusive | $6.00 | $6.00 | $0.00 | 0.00% |
| **Set of plans** | | | | | | |
| First plan | No | Exclusive | $6.00 | $6.00 | $0.00 | 0.00% |
| Additional plans (up to 5) | No | Exclusive | $4.00 | $4.00 | $0.00 | 0.00% |
| Additional plans (6 or more) | No | Exclusive | $2.00 | $2.00 | $0.00 | 0.00% |
| LP/CP plans | No | Exclusive | $4.00 | $4.00 | $0.00 | 0.00% |
| **Reprints at A1 (or larger) via inkjet plotter** | | | | | | |
| First plan | No | Exclusive | $23.50 | $23.50 | $0.00 | 0.00% |
| Additional plans | No | Exclusive | $23.50 | $23.50 | $0.00 | 0.00% |
| **Retrieval of archived original plans** | | | | | | |
| First plan or set of plans | No | Exclusive | $23.50 | $23.50 | $0.00 | 0.00% |
| Additional individual plans or set of plans | No | Exclusive | $6.00 | $6.00 | $0.00 | 0.00% |
| A3/A4 photocopies of original plans | No | Exclusive | $4.00 | $4.00 | $0.00 | 0.00% |
| A1 reprint of original plan | No | Exclusive | $6.00 | $6.00 | $0.00 | 0.00% |
| **Plan Printing (office stored plans)** | | | | | | |
| A1/B1 reprints | No | Exclusive | $6.00 | $6.00 | $0.00 | 0.00% |
| Standard drawings / specifications | No | Exclusive | $63.00 | $64.00 | $1.00 | 1.59% |
| **Development Stormwater Drainage** | | | | | | |
| Up to 2 dwellings | No | Inclusive | $184.50 | $187.50 | $3.00 | 1.63% |
| 3 – 5 dwellings | No | Inclusive | $491.00 | $499.50 | $8.50 | 1.73% |
| 6 - 10 dwellings | No | Inclusive | $681.00 | $692.50 | $11.50 | 1.69% |
| 10 - 20 dwellings | No | Inclusive | $871.00 | $886.00 | $15.00 | 1.72% |
| 21 or more dwellings | No | Inclusive | $1,056.00 | $1,074.00 | $18.00 | 1.70% |
| Industrial development | No | Inclusive | $681.00 | $692.50 | $11.50 | 1.69% |
| Mixed use development | No | Inclusive | $681.00 | $692.50 | $11.50 | 1.69% |
| Commercial Development | No | Inclusive | $681.00 | $692.50 | $11.50 | 1.69% |
| Build over Easement | No | Exclusive | $277.00 | $281.50 | $4.50 | 1.62% |
| **Checking Fees - Developments** | | | | | | |
| Maintenance Bond | No | Exclusive | 5% of estimated cost of all Council works or $5,000.00 | 5% of estimated cost of all Council works or $5,000.00 | N/A | N/A |
| Surveillance Fee | No | Exclusive | 2.5% of estimated cost of all Council works or $500.00 | 2.5% of estimated cost of all Council works or $500.00 | N/A | N/A |
| Special Charge Schemes - Landowner contribution ceiling for domestic properties involved in road construction projects | No | Exclusive | $16,461.00 | $16,749.00 | $288.00 | 1.75% |
| Community support | | | | | | |
| **Home and community support** | | | | | | |
| Social Support Programs (CHSP & HACCPYP) | No | Exclusive | **$8.50 - $17.00** | $8.60 - $17.25 | $0.05 - $0.20 | Range |
| Private Business - Social Support Programs | No | Exclusive | $22.00 - $59.50 | $22.50 - $60.50 | $0.50 - $0.95 | Range |
| Social Support Individual | No | Exclusive | $8.50 - $51.00 | $8.60 - $52.00 | $0.20 - $0.75 | Range |
| Private Business - Social Support Individual | No | Exclusive | $68.00 | $69.00 | $1.00 | 1.47% |
| Respite Care | No | Exclusive | $8.50 - $39.50 | $8.60 - $40.00 | $0.20 - $0.55 | Range |
| Private Business - Respite Care | No | Exclusive | $83.50 - $167.00 | $85.00 - $169.50 | $1.35 - $2.30 | Range |
| Personal Care | No | Exclusive | $8.50 - $51.00 | $8.60 - $51.50 | $0.20 - $0.75 | Range |
| Private Business - Personal Care | No | Exclusive | $68.00 - $136.00 | $69.00 - $138.00 | $1.05 - $1.90 | Range |
| Domestic Assistance | No | Exclusive | $10.00 - $38.00 | $10.10 - $38.50 | $0.40 - $0.55 | Range |
| Private Business- Domestic Assistance | No | Exclusive | $70.50 - $141.00 | $71.50 - $143.50 | $0.50 - $1.05 | Range |
| Food Services | No | Exclusive | $10.50 - $19.50 | $10.60 - $20.00 | $1.60 - $2.85 | Range |
| Emergency meal | No | Exclusive | $8.50 | $8.60 | $0.10 | 1.18% |
| Private Business - Food Services | No | Exclusive | $16.00 | $16.25 | $0.25 | 1.56% |
| Private Business - Property Maintenance | No | Exclusive | $86.50 | $88.00 | $1.50 | 1.73% |
| Property Maintenance - Gutters/Lawn Mowing and Window Clean | No | Exclusive | $16.50 - $65.00 | $16.75 - $66.00 | $0.15 - $1.50 | Range |
| Property Maintenance - Minor Repairs and Home Modifications | No | Exclusive | $17.00 - $65.00 | $17.25 - $66.00 | $0.15 - $1.00 | Range |
| Transport Program (per one way trip) | No | Exclusive | $4.50 | $4.60 | $0.10 | 2.22% |
| Private Business - Transport Program | No | Exclusive | $20.50 | $21.00 | $0.50 | 2.44% |
| Domestic Assistance & Respite Care per Kilometre | No | Exclusive | $1.20 | $1.30 | $0.10 | 8.33% |
| Private Business per Kilometre | No | Exclusive | $1.50 | $1.60 | $0.10 | 6.67% |
| Family and children services | | | | | | |
| **Children services - Sherbrooke Children Centre** | | | | | | |
| Daily Fee Children 0-5 years inclusive | No | Exclusive | $129.50 | $132.00 | $2.50 | 1.93% |
|  |  |  |  |  |  |  |
| **Sherbrooke Family & Children Centre hire (includes Upwey Community Hall)** | | | | | | |
| **Commercial and Private Hire** | | | | | | |
| Upwey Community Hall (incl Community Kitchen) - hourly | No | Inclusive | $61.50 | $62.50 | $1.00 | 1.63% |
| Community kitchen only - hourly | No | Inclusive | $30.00 | $30.50 | $0.50 | 1.67% |
| Sun Court - hourly | No | Inclusive | $49.50 | $50.00 | $0.50 | 1.01% |
| Large Multi-purpose Room - hourly | No | Inclusive | $61.50 | $62.50 | $1.00 | 1.63% |
| Consulting Room - hourly | No | Inclusive | $24.50 | $24.50 | $0.00 | 0.00% |
| Upwey Community Hall (incl Community Kitchen) - sessional | No | Inclusive | $215.00 | $218.50 | $3.50 | 1.63% |
| Community kitchen only - sessional | No | Inclusive | $107.50 | $109.00 | $1.50 | 1.40% |
| Sun Court - sessional | No | Inclusive | $171.50 | $174.50 | $3.00 | 1.75% |
| Large Multi-purpose Room - sessional | No | Inclusive | $215.00 | $218.50 | $3.50 | 1.63% |
| Consulting Room - sessional | No | Inclusive | $86.00 | $87.50 | $1.50 | 1.74% |
| **Weekly (daily)** | | | | | | |
| Upwey Community Hall (incl Community Kitchen) | No | Inclusive | $367.00 | $373.00 | $6.00 | 1.63% |
| Community kitchen only | No | Inclusive | $184.50 | $187.50 | $3.00 | 1.63% |
| Sun Court | No | Inclusive | $294.50 | $299.50 | $5.00 | 1.70% |
| Large Multi-purpose Room | No | Inclusive | $367.00 | $373.00 | $6.00 | 1.63% |
| Consulting Room | No | Inclusive | $146.50 | $149.00 | $2.50 | 1.71% |
| **Saturday or Sunday (daily)** | | | | | | |
| Upwey Community Hall (incl Community Kitchen) | No | Inclusive | $491.00 | $499.50 | $8.50 | 1.73% |
| Sun Court | No | Inclusive | $392.00 | $398.50 | $6.50 | 1.66% |
| Large Multi-purpose Room | No | Inclusive | $491.00 | $499.50 | $8.50 | 1.73% |
| Consulting Room | No | Inclusive | $197.00 | $200.00 | $3.00 | 1.52% |
| **Community, Organisation and Licensed/Partner Hire** | | | | | | |
| Organisation hire - Rate for organisation hire are 50% of the rates specified for commercial and private hire as above | | | | | | |
| Community hire - Rate for community hire are 15% of the rates specified for commercial and private hire as above | | | | | | |
| Licensee or Partner hire - Rate for licensee or partner hire are 15% of the rates specified for commercial and private hire as above (a discount of 20% on applicable rates is available to licensees / partners making 10 or more weekly bookings) | | | | | | |
| **Function Packages** | | | | | | |
| Upwey Community Hall and Community Kitchen - Individual hire | No | Inclusive | $453.50 | $461.00 | $7.50 | 1.65% |
| Sun Court - Individual hire | No | Inclusive | $362.50 | $368.50 | $6.00 | 1.66% |
| Upwey Community Hall, Community Kitchen and Sun Court | No | Inclusive | $567.00 | $576.50 | $9.50 | 1.68% |
| Sun Court and Kitchen hire | No | Inclusive | $425.00 | $432.00 | $7.00 | 1.65% |
| Community Group Function Rate | No | Inclusive | $311.50 | $317.00 | $5.50 | 1.77% |
| **Bond** | | | | | | |
| Bond - General hire of Upwey Community Hall, Kitchen an Sun Court | No | Exclusive | $332.00 | $338.00 | $6.00 | 1.81% |
| Bond - Function hire of Upwey Community Hall, Kitchen an Sun Court | No | Exclusive | $1,106.00 | $1,125.00 | $19.00 | 1.72% |
| Bond - Large Multi purpose room Function hire | No | Exclusive | $553.00 | $562.50 | $9.50 | 1.72% |
| **Other Charges** | | | | | | |
| Induction and security fee (one off) | No | Inclusive | $22.50 | $23.00 | $0.50 | 2.22% |
| Lost security card fee | No | Inclusive | $113.00 | $115.00 | $2.00 | 1.77% |
| Out of hours call out fee (minimum) | No | Inclusive | $113.00 | $115.00 | $2.00 | 1.77% |
|  |  |  |  |  |  |  |
| **Rolling Hills Early Years Centre** | | | | | | |
| **Commercial Rate** | | | | | | |
| **Playgroup Room 1** | | | | | | |
| hourly | No | Inclusive | $48.50 | $49.50 | $1.00 | 2.06% |
| sessional | No | Inclusive | $168.00 | $171.00 | $3.00 | 1.79% |
| full day | No | Inclusive | $290.50 | $295.50 | $5.00 | 1.72% |
| **Playgroup Room 2** | | | | | | |
| hourly | No | Inclusive | $48.50 | $49.00 | $0.50 | 1.03% |
| sessional | No | Inclusive | $168.00 | $171.00 | $3.00 | 1.79% |
| full day | No | Inclusive | $290.50 | $295.50 | $5.00 | 1.72% |
| **Organisation Rate** | | | | | | |
| **Playgroup Room 1** | | | | | | |
| hourly | No | Inclusive | $24.00 | $24.50 | $0.50 | 2.08% |
| sessional | No | Inclusive | $85.00 | $86.00 | $1.00 | 1.18% |
| full day | No | Inclusive | $144.00 | $146.50 | $2.50 | 1.74% |
| **Playgroup Room 2** | | | | | | |
| hourly | No | Inclusive | $24.00 | $24.50 | $0.50 | 2.08% |
| sessional | No | Inclusive | $85.00 | $86.50 | $1.50 | 1.76% |
| full day | No | Inclusive | $144.00 | $146.50 | $2.50 | 1.74% |
| **Community Rate** | | | | | | |
| **Playgroup Room 1** | | | | | | |
| hourly | No | Inclusive | $7.00 | $7.00 | $0.00 | 0.00% |
| sessional | No | Inclusive | $25.00 | $25.50 | $0.50 | 2.00% |
| full day | No | Inclusive | $44.50 | $45.00 | $0.50 | 1.12% |
| **Playgroup Room 2** | | | | | | |
| hourly | No | Inclusive | $7.00 | $7.00 | $0.00 | 0.00% |
| sessional | No | Inclusive | $25.00 | $25.50 | $0.50 | 2.00% |
| full day | No | Inclusive | $44.50 | $45.00 | $0.50 | 1.12% |
|  |  |  |  |  |  |  |
| **Immunisation** | | | | | | |
| Flu immunisation services to private businesses | No | Exclusive | $25.00 | $26.00 | $1.00 | 4.00% |
| Community Sale of Boostrix Vaccine | No | Exclusive | $50.50 | $54.00 | $3.50 | 6.93% |
| Community Sale of Flu vaccine | No | Exclusive | $25.00 | $26.00 | $1.00 | 4.00% |
| Community Sale of Chicken Pox Vaccine | No | Exclusive | $67.00 | $74.50 | $7.50 | 11.19% |
| Community Sale of Meningococcal ACWY | No | Exclusive | $71.00 | $80.00 | $9.00 | 12.68% |
| Creative communities | | | | | | |
| **Cultural facilities** | | | | | | |
| Staff costs apply to all Cultural Facilities venues, where applicable. Minimum of one staff member costed for each hour of hire. Additional staff costed as required.  Staff costs are based on relevant Band 4C pay rate with 25% added to cover on costs. | | | | | | |
| These fees & charges apply by calendar year and will be effective as of 1st January 2023 pending any changes from a review of all cultural facilities fees & charges which is currently underway and expected to be completed by September 2022. | | | | | | |
| **Staff Costs** | | | | | | |
| Support Staff - within operating hours (per hour) | No | Inclusive | $48.00 | $48.50 | $0.50 | 1.04% |
| Support Staff - outside operating hours T1/2 (per hour) | No | Inclusive | $72.00 | $73.00 | $1.00 | 1.39% |
| Support Staff - outside operating hours DT (per hour) | No | Inclusive | $96.00 | $97.50 | $1.50 | 1.56% |
| **Mooroolbark Community Centre** | | | | | | |
| Auditorium - MCC (per hour) | No | Inclusive | $61.00 | $62.00 | $1.00 | 1.64% |
| Front Auditorium (per hour) | No | Inclusive | $29.00 | $29.50 | $0.50 | 1.72% |
| Back Auditorium (per hour) | No | Inclusive | $29.00 | $29.50 | $0.50 | 1.72% |
| Stage (per hour) | No | Inclusive | $26.00 | $26.00 | $0.00 | 0.00% |
| Dressing Rooms (per hour) | No | Inclusive | $18.00 | $18.00 | $0.00 | 0.00% |
| Red Earth Gallery Floor (per hour) | No | Inclusive | $26.00 | $26.00 | $0.00 | 0.00% |
| Red Earth Room (per hour) - no staff required | No | Inclusive | $26.50 | $26.50 | $0.00 | 0.00% |
| Art Studio (per hour) | No | Inclusive | $15.00 | $15.00 | $0.00 | 0.00% |
| Pottery Studio (programmable only, not for hire) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Red Earth Gallery Walls (4-6 week exhibition) | No | Inclusive | $511.50 | $520.00 | $8.50 | 1.66% |
| Kitchen (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Foyer (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| **Montrose Town Centre** | | | | | | |
| Auditorium - MTC (per hour) | No | Inclusive | $98.00 | $99.50 | $1.50 | 1.53% |
| Meeting Room (per hour) | No | Inclusive | $31.50 | $32.00 | $0.50 | 1.59% |
| Community Room (per hour) | No | Inclusive | $50.50 | $51.00 | $0.50 | 0.99% |
| MCH Room (programmable only, not for hire) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Kitchen (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Foyer 1 (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Foyer 2 (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Forecourt (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Library (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| **The Memo, Healesville** | | | | | | |
| Auditorium - Memo (per hour) | No | Inclusive | $74.50 | $75.50 | $1.00 | 1.34% |
| Nan Francis Room (per hour) | No | Inclusive | $32.50 | $33.00 | $0.50 | 1.54% |
| Billiard Room (per hour) | No | Inclusive | $32.50 | $33.00 | $0.50 | 1.54% |
| Meeting Room (per hour) | No | Inclusive | $32.50 | $33.00 | $0.50 | 1.54% |
| Gallery Floor (per hour) | No | Inclusive | $21.50 | $21.50 | $0.00 | 0.00% |
| Foyer (per hour) this space has not previously been listed | No | Inclusive | $8.00 | $8.00 | $0.00 | 0.00% |
| Dressing Room (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Kitchen (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Gallery Walls (4-6 week exhibition) | No | Inclusive | $723.00 | $735.50 | $12.50 | 1.73% |
| **Art Centre, Warburton** | | | | | | |
| Mecca Theatre (per hour) | No | Inclusive | $53.00 | $53.50 | $0.50 | 0.94% |
| Mechanics Hall (per hour) | No | Inclusive | $53.00 | $53.50 | $0.50 | 0.94% |
| Studio Floor (per hour) | No | Inclusive | $33.00 | $33.50 | $0.50 | 1.52% |
| Library Room (per hour) | No | Inclusive | $21.50 | $21.50 | $0.00 | 0.00% |
| Supper Room (per hour) this space has not previously been listed | No | Inclusive | $24.50 | $24.50 | $0.00 | 0.00% |
| Foyer (per hour) this space has not previously been listed | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Dressing Rooms (space included in hire at no additional cost) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Studio Walls (4-6 week exhibition) | No | Inclusive | $368.50 | $374.50 | $6.00 | 1.63% |
| **Yarra Ranges Regional Museum** | | | | | | |
| Resource Room (per hour) this space has not previously been listed | No | Inclusive | $24.50 | $24.50 | $0.00 | 0.00% |
| The Chambers Floor (per hour) | No | Inclusive | $31.50 | $32.00 | $0.50 | 1.59% |
| The Chambers Walls (programmable only, not for hire) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Box Gallery Walls (programmable only, not for hire) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Box Gallery Floor (programmable only, not for hire) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Connections Gallery Floor (programmable only, not for hire) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| Foyer (programmable only, not for hire) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| The Bridge (programmable only, not for hire) | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| **Technical Equipment** | | | | | | |
| LX House (per hire) | No | Inclusive | $10.50 | $10.50 | $0.00 | 0.00% |
| LX Standard (per hire) | No | Inclusive | $43.50 | $44.00 | $0.50 | 1.15% |
| LX Performance (per hire) | No | Inclusive | $129.00 | $131.00 | $2.00 | 1.55% |
| PA House (per hire) | No | Inclusive | $21.50 | $21.50 | $0.00 | 0.00% |
| PA Standard (per hire) | No | Inclusive | $21.50 | $21.50 | $0.00 | 0.00% |
| PA Performance (per hire) | No | Inclusive | $43.50 | $44.00 | $0.50 | 1.15% |
| Cinema Projector (per hire) | No | Inclusive | $31.50 | $32.00 | $0.50 | 1.59% |
| **Event Set Up** | | | | | | |
| Seating Pit - set up (per hire) | No | Inclusive | $53.50 | $54.00 | $0.50 | 0.93% |
| Flat Floor - set up (per hire) | No | Inclusive | $31.50 | $32.00 | $0.50 | 1.59% |
| Table Hire - banquet tables (per unit) | No | Inclusive | $6.50 | $6.50 | $0.00 | 0.00% |
| Table Hire - trestle (per unit) | No | Inclusive | $2.50 | $2.50 | $0.00 | 0.00% |
| Chair Hire (per unit) | No | Inclusive | $1.00 | $1.00 | $0.00 | 0.00% |
| Table cloths (per unit) | No | Inclusive | $9.00 | $9.00 | $0.00 | 0.00% |
| Supply Tea and Coffee (per head) | No | Inclusive | $1.50 | $1.50 | $0.00 | 0.00% |
| Ticketing Fee (per ticket sold) | No | Inclusive | $2.50 | $2.50 | $0.00 | 0.00% |
| Ticketing Fee - Free event (per ticket sold) | No | Inclusive | $1.00 | $1.00 | $0.00 | 0.00% |
| Photocopying B&W (per page) | No | Inclusive | $0.10 | $0.10 | $0.00 | 0.00% |
| Photocopying Colour (per page) | No | Inclusive | $0.20 | $0.20 | $0.00 | 0.00% |
| Information services | | | | | | |
| **Record services** | | | | | | |
| FOI Application fee | Yes | Exclusive | $29.60 | $30.10 | $0.50 | 1.69% |
| **FOI Search fees** | | | | | | |
| 1 Hour | Yes | Exclusive | $22.20 | $22.20 | $0.00 | 0.00% |
| 2 Hours | Yes | Exclusive | $44.40 | $44.40 | $0.00 | 0.00% |
| 3 Hours | Yes | Exclusive | $66.60 | $66.60 | $0.00 | 0.00% |
| FOI Photocopying fees | Yes | Exclusive | $0.20 | $0.20 | $0.00 | 0.00% |
| **FOI Supervision** | | | | | | |
| Up to 15 minutes | Yes | Exclusive | $5.10 | $5.10 | $0.00 | 0.00% |
| 15 - 30 minutes | Yes | Exclusive | $11.10 | $11.10 | $0.00 | 0.00% |
| 45 minutes - 1 Hour | Yes | Exclusive | $22.20 | $22.20 | $0.00 | 0.00% |
| Other FOI costs | Yes | Exclusive | Statutory Fee plus Yarra Ranges' costs | Statutory Fee plus Yarra Ranges' costs | Statutory Fee plus Yarra Ranges' costs | N/A |
|  |  |  |  |  |  |  |
| Financial services | | | | | | |
| **Rating services** | | | | | | |
| Land Information Certificates | Yes | Exclusive | $27.00 | $27.00 | $0.00 | 0.00% |
| Non-magistrates debt recovery costs | No | Inclusive |  | Maximum $200 per action |  |  |
| Customer and communication | | | | | | |
| **Community links & customer service** | | | | | | |
| **Healesville Hub** | | | | | | |
| **Community Meeting Room, Multi Purpose Room 1 & 2** | | | | | | |
| **Commercial** | | | | | | |
| Hourly rate | No | Inclusive | $42.00 | $42.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $126.00 | $126.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $252.00 | $252.00 | $0.00 | 0.00% |
| **Organisation** | | | | | | |
| Hourly rate | No | Inclusive | $21.00 | $21.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $63.00 | $63.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $126.00 | $126.00 | $0.00 | 0.00% |
| **Community** | | | | | | |
| Hourly rate | No | Inclusive | $10.50 | $10.50 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $31.50 | $31.50 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $63.00 | $63.00 | $0.00 | 0.00% |
| **Licensee Rate** | | | | | | |
| Hourly rate | No | Inclusive | $10.50 | $10.50 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $31.50 | $31.50 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $63.00 | $63.00 | $0.00 | 0.00% |
| **Meeting Room 2** | | | | | | |
| Hourly rate | No | Inclusive | $5.00 | $5.00 | $0.00 | 0.00% |
|  |  |  |  |  |  |  |
| **Monbulk Living & Learning Hub** | | | | | | |
| **Multi Purpose Room 1 (seats 50-60)** | | | | | | |
| **Commercial** | | | | | | |
| Hourly rate | No | Inclusive | $48.00 | $48.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $144.00 | $144.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $288.00 | $288.00 | $0.00 | 0.00% |
| **Organisation** | | | | | | |
| Hourly rate | No | Inclusive | $24.00 | $24.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $72.00 | $72.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $144.00 | $144.00 | $0.00 | 0.00% |
| **Community** | | | | | | |
| Hourly rate | No | Inclusive | $12.00 | $12.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $36.00 | $36.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $72.00 | $72.00 | $0.00 | 0.00% |
| **Multi Purpose Rooms 3 & 4 (seats 50)** | | | | | | |
| **Commercial** | | | | | | |
| Hourly rate | No | Inclusive | $58.00 | $58.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $174.00 | $174.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $348.00 | $348.00 | $0.00 | 0.00% |
| **Organisation** | | | | | | |
| Hourly rate | No | Inclusive | $29.00 | $29.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $87.00 | $87.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $174.00 | $174.00 | $0.00 | 0.00% |
| **Community** | | | | | | |
| Hourly rate | No | Inclusive | $14.50 | $14.50 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $43.50 | $43.50 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $87.00 | $87.00 | $0.00 | 0.00% |
| **Multi Purpose Room 5 (seats 15 to 18)** | | | | | | |
| **Commercial** | | | | | | |
| Hourly rate | No | Inclusive | $48.00 | $48.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $144.00 | $144.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $288.00 | $288.00 | $0.00 | 0.00% |
| **Organisation** | | | | | | |
| Hourly rate | No | Inclusive | $24.00 | $24.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $72.00 | $72.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $144.00 | $144.00 | $0.00 | 0.00% |
| **Community** | | | | | | |
| Hourly rate | No | Inclusive | $12.00 | $12.00 | $0.00 | 0.00% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $36.00 | $36.00 | $0.00 | 0.00% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $72.00 | $72.00 | $0.00 | 0.00% |
| **Other fees** | | | | | | |
| After hours & weekends additional hourly rate | No | Inclusive | $33.00 | $33.50 | $0.50 | 1.52% |
| Short term storage area-casual users (rate per week) | No | Inclusive | $33.00 | $33.50 | $0.50 | 1.52% |
| Exhibition space-gallery(2 weeks maximum) hourly rate | No | Inclusive | $33.00 | $33.50 | $0.50 | 1.52% |
| Cleaning (if required - minimum 3 hours) hourly rate | No | Inclusive | $50.00 | $50.00 | $0.00 | 0.00% |
| Removal of excess rubbish | No | Inclusive | $50.00 | $50.00 | $0.00 | 0.00% |
| Security after hours callout | No | Inclusive | $100.00 | $100.00 | $0.00 | 0.00% |
| Loss of key/access card | No | Inclusive | $100.00 | $100.00 | $0.00 | 0.00% |
| Improper use of centre (loss of full bond) | No | Inclusive | $500.00 | $500.00 | $0.00 | 0.00% |
| Damage to centre and/or furnishings | No | Inclusive | As per Quotation | As per Quotation |  |  |
| Bond (parties for 21 to 30 year old) | No | Exclusive | $1,000.00 | $1,000.00 | $0.00 | 0.00% |
| Bond | No | Exclusive | $500.00 | $500.00 | $0.00 | 0.00% |
| Operations Officer hourly fee | No | Inclusive | $50.00 | $50.00 | $0.00 | 0.00% |
| **Main kitchen** (not available after hours or weekends unless booked with another room) | | | | | | |
| Hourly rate | No | Inclusive | $34.00 | $34.50 | $0.50 | 1.47% |
| Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm | No | Inclusive | $102.00 | $103.50 | $1.50 | 1.47% |
| Full day - 9.00am to 5.00pm | No | Inclusive | $204.00 | $207.00 | $3.00 | 1.47% |
| Main kitchen not available after hours or weekends unless booked with another room |  |  |  |  |  |  |
| Data projector & screen, electronic white board, microphone, PA system, lectern and CD player - included with booking fee | No | Inclusive | $15.50 | $15.50 | $0.00 | 0.00% |
| Tea & coffee per head | No | Inclusive | $1.00 | $1.00 | $0.00 | 0.00% |
| Tea, coffee & biscuits per head | No | Inclusive | $2.00 | $2.00 | $0.00 | 0.00% |
| **Photocopying per sheet (black & white)** | | | | | | |
| A4 1st 5 pages free | No | Inclusive | $0.00 | $0.00 | $0.00 | 0.00% |
| A4 > 5 pages per page | No | Inclusive | $0.60 | $0.60 | $0.00 | 0.00% |
| A3 per page | No | Inclusive | $1.10 | $1.10 | $0.00 | 0.00% |
|  |  |  |  |  |  |  |
| **Upper Yarra Family Centre** | | | | | | |
| **Commercial and Private Hire** | | | | | | |
| **Community Meeting Room** (including kitchen) | | | | | | |
| hourly | No | Inclusive | $61.00 | $62.00 | $1.00 | 1.64% |
| sessional | No | Inclusive | $183.00 | $186.00 | $3.00 | 1.64% |
| full day | No | Inclusive | $366.00 | $372.00 | $6.00 | 1.64% |
| **Meeting Rooms 1-3** | | | | | | |
| hourly | No | Inclusive | $31.00 | $31.50 | $0.50 | 1.61% |
| sessional | No | Inclusive | $93.00 | $94.50 | $1.50 | 1.61% |
| full day | No | Inclusive | $186.00 | $189.00 | $3.00 | 1.61% |
| **Consulting Rooms 1-5** | | | | | | |
| hourly | No | Inclusive | $31.00 | $31.00 | $0.00 | 0.00% |
| sessional | No | Inclusive | $93.00 | $93.00 | $0.00 | 0.00% |
| full day | No | Inclusive | $186.00 | $186.00 | $0.00 | 0.00% |
| **Occasional Care Room** | | | | | | |
| hourly | No | Inclusive | $61.00 | $62.00 | $1.00 | 1.64% |
| sessional | No | Inclusive | $183.00 | $186.00 | $3.00 | 1.64% |
| full day | No | Inclusive | $366.00 | $372.00 | $6.00 | 1.64% |
| **Large Early Childhood Room** | | | | | | |
| hourly | No | Inclusive | $76.00 | $77.00 | $1.00 | 1.32% |
| sessional | No | Inclusive | $228.00 | $231.00 | $3.00 | 1.32% |
| full day | No | Inclusive | $456.00 | $462.00 | $6.00 | 1.32% |
| **MCH Office** | | | | | | |
| hourly | No | Inclusive | $31.00 | $31.50 | $0.50 | 1.61% |
| sessional | No | Inclusive | $93.00 | $94.50 | $1.50 | 1.61% |
| full day | No | Inclusive | $186.00 | $189.00 | $3.00 | 1.61% |
| **MCH Group Room** | | | | | | |
| hourly | No | Inclusive | $36.50 | $37.00 | $0.50 | 1.37% |
| sessional | No | Inclusive | $109.50 | $111.00 | $1.50 | 1.37% |
| full day | No | Inclusive | $219.00 | $222.00 | $3.00 | 1.37% |
| **Community Kitchen** | | | | | | |
| hourly | No | Inclusive | $16.00 | $16.00 | $0.00 | 0.00% |
| sessional | No | Inclusive | $48.00 | $48.00 | $0.00 | 0.00% |
| full day | No | Inclusive | $96.00 | $96.00 | $0.00 | 0.00% |

**End of Yarra Ranges Council Budget Report**